



あなたと あたらしい あしたへ — 京王グループ



Keio Corporation

FACT BOOK 2017

Last five-year Summary (Consolidated)

本資料に記載されている業績見通し等の将来に関する記述は、当社が現在入手している情報および合理的であると判断する一定の前提に基づいており、実際の業績は様々な要因により大きく異なる可能性があります。

This document includes projections based on certain forecast/assumptions made at the time of publication.
Actual performance may differ from forecast figures due to various factors.

(連絡先)

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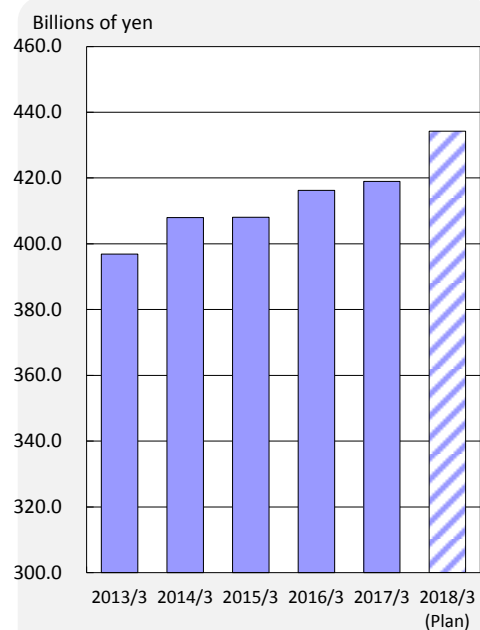
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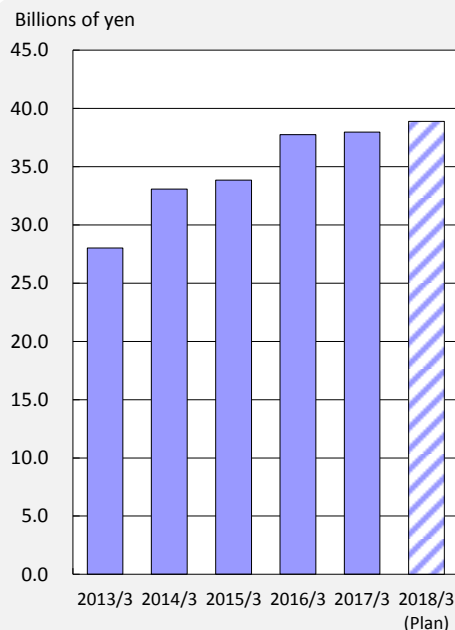
データ・ハイライト〔連結〕

Data highlights [Consolidated]

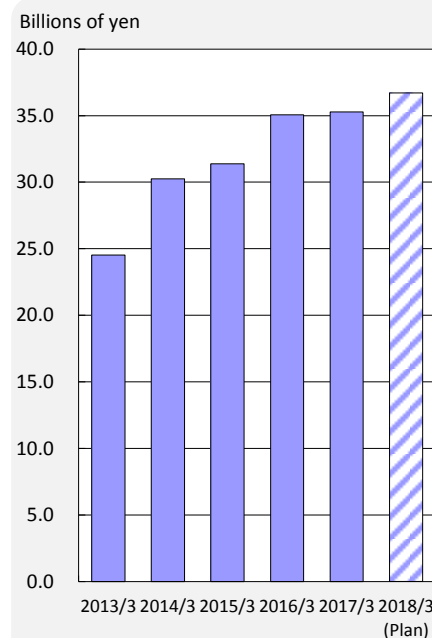
営業収益 Operating revenues



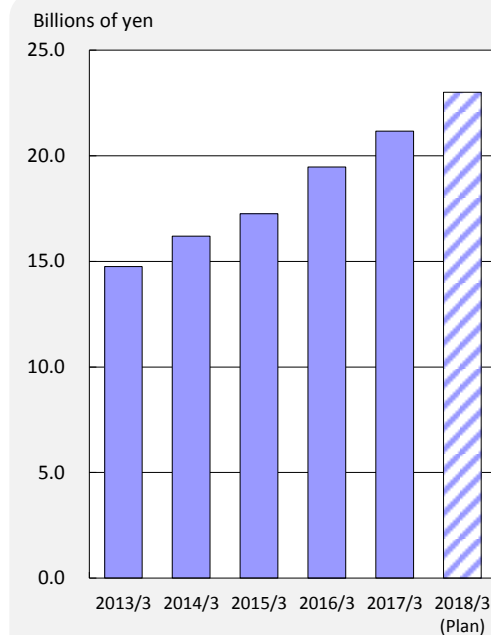
営業利益 Operating profit



経常利益 Ordinary profit



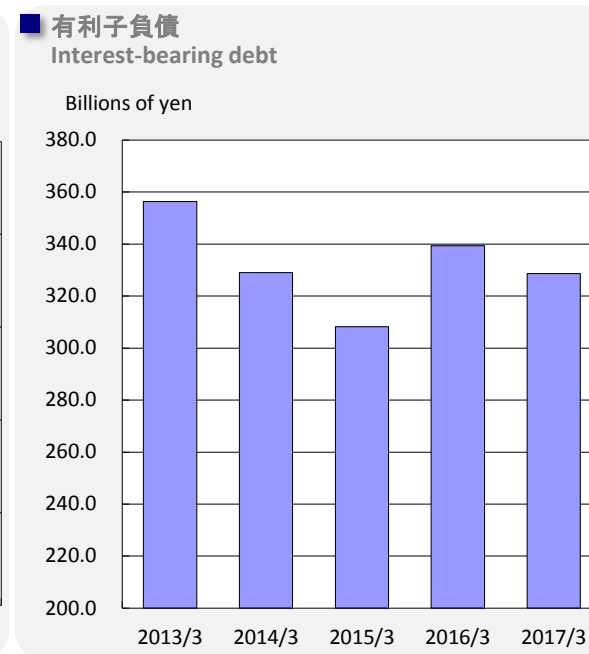
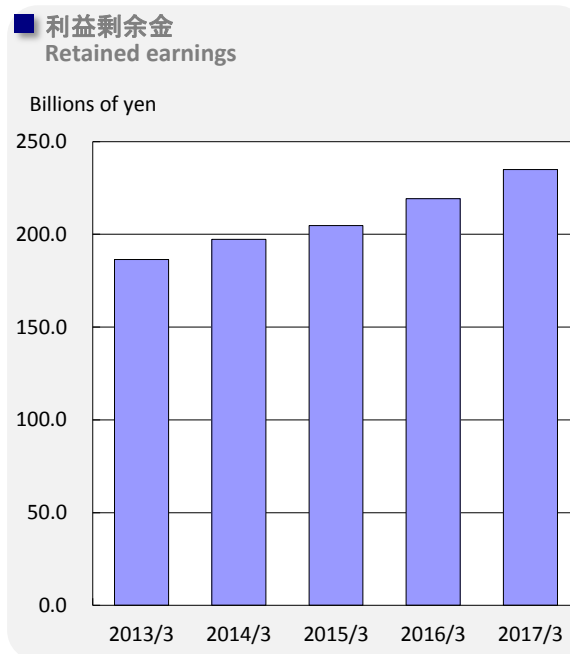
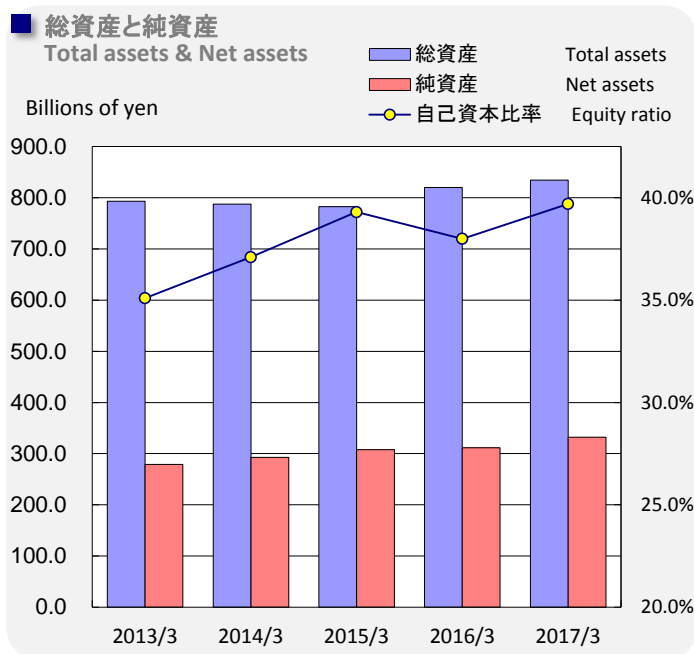
親会社株主に帰属する当期純利益 Profit attributable to owners of parent



	2013/3	2014/3	2015/3	2016/3	2017/3	(100万円/¥-mil.) 2018/3 (Plan)
営業収益 Operating revenues	396,860	407,985	408,039	416,254	418,996	434,200
営業利益 Operating profit	28,022	33,073	33,845	37,758	37,976	38,900
経常利益 Ordinary profit	24,538	30,244	31,390	35,066	35,285	36,700
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	14,748	16,197	17,248	19,468	21,168	23,000

データ・ハイライト〔連結〕

Data highlights〔Consolidated〕



	2013/3	2014/3	2015/3	2016/3	2017/3	(100万円/¥-mil.) 増減 change
総資産 Total assets	793,293	787,825	782,422	820,177	834,682	14,504
純資産 Net assets	278,834	292,607	307,726	311,818	332,020	20,201
自己資本 Shareholders' equity	278,677	292,410	307,505	311,578	331,755	20,177
自己資本比率 Equity ratio	35.1%	37.1%	39.3%	38.0%	39.7%	1.7%
利益剰余金 Retained earnings	186,342	197,348	204,647	219,231	234,989	15,758
有利子負債 Interest-bearing debt*	356,366	328,941	308,157	339,306	328,584	△ 10,721
借入金 Loans payable	196,678	199,191	198,351	199,306	198,584	△ 721
社債 Bonds payable	159,411	129,607	109,803	140,000	130,000	△ 10,000
鉄道・運輸機構未払金 Long-term accounts payable to Japan railway construction, transport and technology agency	276	142	2	—	—	—

* 有利子負債 = 借入金 + 社債 + 鉄道・運輸機構未払金

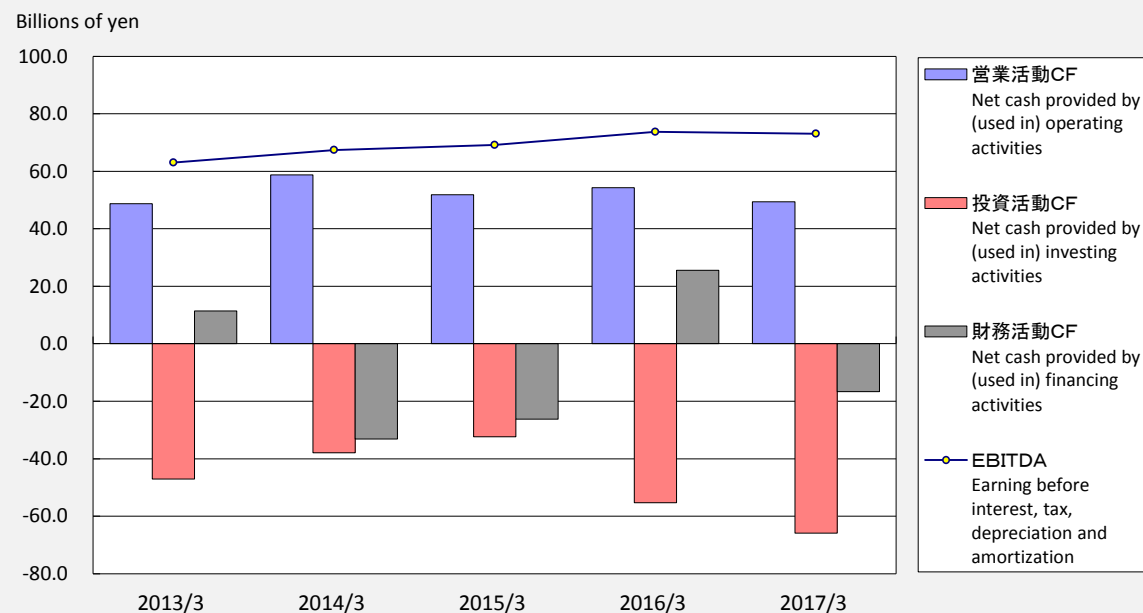
Interest-bearing debt = Loans payable + Bonds payable + Long-term accounts payable to Japan railway construction, transport and technology agency

データ・ハイライト〔連結〕

Data highlights [Consolidated]

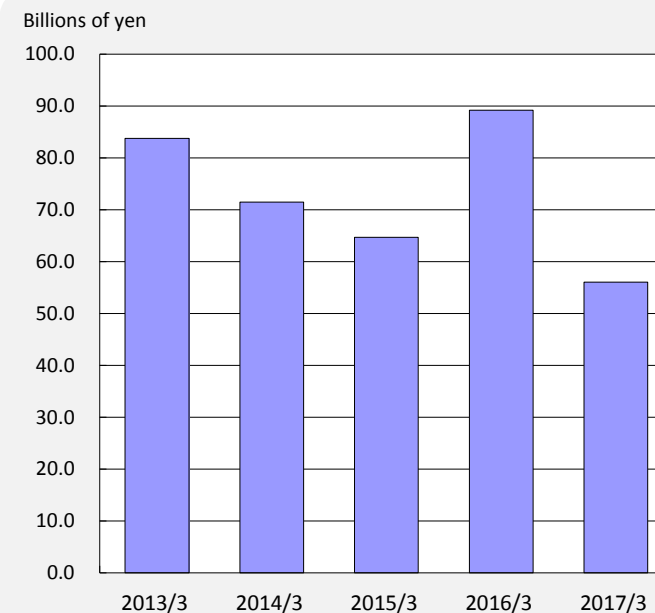
■ キャッシュ・フロー

Cash flows



■ 現金及び現金同等物の期末残高

Cash and cash equivalents at end of period



	(100万円/¥-mil.)				
	2013/3	2014/3	2015/3	2016/3	2017/3
営業活動CF Net cash provided by (used in) operating activities	48,711	58,772	51,858	54,247	49,440
投資活動CF Net cash provided by (used in) investing activities	△ 47,080	△ 37,939	△ 32,325	△ 55,323	△ 65,908
財務活動CF Net cash provided by (used in) financing activities	11,442	△ 33,158	△ 26,281	25,530	△ 16,642
EBITDA* Earning before interest, tax, depreciation and amortization	63,032	67,420	69,171	73,740	73,063
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	83,795	71,473	64,724	89,180	56,067

* EBITDA = 営業利益 + 減価償却費 + のれん償却額

EBITDA = Operating profit + Depreciation and amortization + Amortization of goodwill

財務諸表〔連結〕

Financial Statements〔Consolidated〕

■ 連結貸借対照表 Consolidated Balance Sheets

	2013/3	2014/3	2015/3	2016/3	2017/3	(100万円/¥-mil.) 増減 change
資産の部 Assets						
流動資産 Current assets	147,530	139,586	133,196	165,456	140,817	△ 24,639
現金及び預金 Cash and deposits	48,315	38,993	34,744	35,059	34,577	△ 482
受取手形及び売掛金 Notes and accounts receivable-trade	32,204	36,406	33,186	34,485	39,142	4,657
有価証券 Short-term investment securities	35,550	32,505	30,050	54,850	21,510	△ 33,340
商品及び製品 Merchandise and finished goods	14,682	12,629	13,942	12,245	13,850	1,604
仕掛品 Work in process	7,574	8,733	9,698	16,658	20,540	3,882
原材料及び貯蔵品 Raw materials and supplies	1,590	1,675	1,856	2,013	2,176	163
繰延税金資産 Deferred tax assets	3,021	3,552	3,395	3,206	2,996	△ 210
その他 Other	4,687	5,192	6,410	6,995	6,072	△ 922
貸倒引当金 Allowance for doubtful accounts	△ 94	△ 100	△ 87	△ 57	△ 48	8
固定資産 Noncurrent assets	645,763	648,238	649,226	654,720	693,864	39,144
有形固定資産 Property, plant and equipment	564,563	561,458	565,689	580,379	604,397	24,017
建物及び構築物(純額) Buildings and structures, net	305,351	315,526	321,921	323,371	310,491	△ 12,879
機械装置及び運搬具(純額) Machinery, equipment and vehicles, net	37,240	34,067	33,204	33,068	31,858	△ 1,210
土地 Land	175,153	178,661	188,139	198,373	214,961	16,588
建設仮勘定 Construction in progress	38,866	25,236	14,230	16,413	36,902	20,488
その他(純額) Other, net	7,952	7,965	8,194	9,153	10,184	1,031
無形固定資産 Intangible assets	10,745	10,245	9,862	9,997	10,633	636
投資その他の資産 Investments and other assets	70,453	76,535	73,674	64,343	78,833	14,489
投資有価証券 Investment securities	54,571	56,548	53,695	43,811	57,025	13,213
退職給付に係る資産 Net defined benefit asset	—	6,679	5,395	4,047	5,296	1,249
繰延税金資産 Deferred tax assets	6,510	5,970	7,063	8,804	8,442	△ 361
その他 Other	9,659	7,620	7,704	7,866	8,218	352
貸倒引当金 Allowance for doubtful accounts	△ 286	△ 284	△ 185	△ 185	△ 149	36
資産合計 Total assets	793,293	787,825	782,422	820,177	834,682	14,504

《参考》 Reference

有形固定資産の増減内訳 Increase(decrease) in property, plant and equipment

取得 Acquired	52,658	40,863	46,116	46,850	65,431	
償却 Depreciation	△ 32,747	△ 31,767	△ 32,874	△ 33,410	△ 32,627	
除却 Retirement	△ 2,681	△ 1,576	△ 1,277	△ 665	△ 901	
その他 Other	△ 37,422	△ 10,624	△ 7,732	1,915	△ 7,885	
計 Total	△ 20,192	△ 3,105	4,231	14,689	24,017	

投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities

投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities	11,258	571	8,549	△ 11,316	5,802	
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財務諸表〔連結〕

Financial Statements [Consolidated]

連結貸借対照表 Consolidated Balance Sheets

(100万円/¥-mil.)

	2013/3	2014/3	2015/3	2016/3	2017/3	増減 change
負債の部 Liabilities						
流動負債 Current liabilities	195,399	198,037	175,546	195,703	207,602	11,899
支払手形及び買掛金 Notes and accounts payable-trade	17,189	18,274	17,478	19,424	18,547	△ 876
短期借入金 Short-term loans payable	60,612	65,596	66,572	76,399	72,065	△ 4,334
1年内償還予定の社債 Current portion of bonds	30,000	20,000	—	10,000	20,000	10,000
未払法人税等 Income taxes payable	2,765	8,008	4,412	8,411	6,878	△ 1,533
前受金 Advances received	18,228	18,878	15,941	16,598	21,415	4,817
賞与引当金 Provision for bonuses	2,028	2,221	2,188	2,208	2,256	47
その他の引当金 Other provision	2,464	2,056	2,079	2,064	2,029	△ 35
その他 Other	62,110	63,001	66,874	60,597	64,410	3,813
固定負債 Noncurrent liabilities	319,060	297,180	299,149	312,655	295,059	△ 17,596
社債 Bonds payable	129,411	109,607	109,803	130,000	110,000	△ 20,000
長期借入金 Long-term loans payable	136,066	133,595	131,778	122,906	126,518	3,612
繰延税金負債 Deferred tax liabilities	32	907	2,598	1,824	1,807	△ 17
退職給付引当金 Provision for retirement benefits	20,961	—	—	—	—	—
退職給付に係る負債 Net defined benefit liability	—	18,997	20,236	20,565	20,742	177
その他 Other	32,589	34,073	34,732	37,359	35,990	△ 1,368
負債合計 Total liabilities	514,459	495,218	474,696	508,358	502,661	△ 5,696
純資産の部 Net assets						
株主資本 Shareholders' equity	268,095	278,953	286,223	300,782	316,526	15,743
資本金 Capital stock	59,023	59,023	59,023	59,023	59,023	—
資本剰余金 Capital surplus	42,008	42,008	42,009	42,010	42,010	—
利益剰余金 Retained earnings	186,342	197,348	204,647	219,231	234,989	15,758
自己株式 Treasury stock	△ 19,279	△ 19,427	△ 19,456	△ 19,483	△ 19,497	△ 14
その他の包括利益累計額 Accumulated other comprehensive income	10,581	13,457	21,281	10,796	15,229	4,433
その他有価証券評価差額金 Valuation difference on available-for-sale securities	10,580	10,947	17,287	9,866	13,892	4,025
為替換算調整勘定 Foreign currency translation adjustment	1	7	11	10	9	△ 0
退職給付に係る調整累計額 Remeasurements of defined benefit plans	—	2,502	3,982	919	1,328	408
非支配株主持分 Non-controlling interests	156	196	220	240	264	23
純資産合計 Total net assets	278,834	292,607	307,726	311,818	332,020	20,201
負債純資産合計 Total liabilities and net assets	793,293	787,825	782,422	820,177	834,682	14,504

財務諸表〔連結〕

Financial Statements [Consolidated]

連結損益計算書 Consolidated Statements of Income

(100万円/¥-mil.)

	2013/3	2014/3	2015/3	2016/3	2017/3	増減	change(%)	2018/3(Plan)	増減	change(%)
連結損益計算書 Consolidated Statements of Income										
営業収益 Operating revenues	396,860	407,985	408,039	416,254	418,996	2,741	(0.7)	434,200	15,204	(3.6)
営業費 Operating expenses	368,838	374,911	374,194	378,496	381,019	2,523	(0.7)			
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	322,176	328,481	328,519	331,915	334,047	2,131	(0.6)			
販売費及び一般管理費 Selling, general and administrative expenses	46,661	46,430	45,675	46,580	46,972	391	(0.8)			
営業利益 Operating profit	28,022	33,073	33,845	37,758	37,976	218	(0.6)	38,900	924	(2.4)
営業外収益 Non-operating income	2,800	2,470	2,629	2,141	2,152	11	(0.5)			
受取利息 Interest income	76	66	77	59	31	△ 28	(△ 47.3)			
受取配当金 Dividends income	839	1,044	1,128	1,053	1,099	46	(4.4)			
匿名組合投資利益 Gain on investments in silent partnership	442	353	439	—	—	—	—			
持分法による投資利益 Equity in earnings of affiliates	76	107	17	25	—	△ 25	(△ 100.0)			
雑収入 Miscellaneous income	1,365	898	967	1,003	1,021	18	(1.9)			
営業外費用 Non-operating expenses	6,283	5,300	5,084	4,833	4,844	11	(0.2)			
支払利息 Interest expenses	5,614	4,942	4,669	4,297	3,955	△ 342	(△ 8.0)			
持分法による投資損失 Equity in losses of affiliates	—	—	—	—	565	565	—			
雑支出 Miscellaneous expenses	669	357	414	535	323	△ 212	(△ 39.7)			
経常利益 Ordinary profit	24,538	30,244	31,390	35,066	35,285	218	(0.6)	36,700	1,415	(4.0)
特別利益 Extraordinary income	35,683	8,135	5,261	6,633	4,738	△ 1,895	(△ 28.6)			
特別損失 Extraordinary loss	36,729	12,069	9,903	9,219	8,707	△ 511	(△ 5.6)			
税金等調整前当期純利益 Profit before income taxes	23,493	26,310	26,748	32,481	31,316	△ 1,165	(△ 3.6)			
法人税、住民税及び事業税 Income taxes-current	7,032	10,742	9,076	11,696	11,442	△ 254	(△ 2.2)			
法人税等調整額 Income taxes-deferred	1,684	△ 670	400	1,296	△ 1,318	△ 2,614	—			
当期純利益 Profit	14,777	16,237	17,272	19,488	21,192	1,703	(8.7)			
非支配株主に帰属する当期純利益 Profit attributable to non-controlling interests	28	40	23	19	23	3	(18.9)			
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	14,748	16,197	17,248	19,468	21,168	1,699	(8.7)	23,000	1,832	(8.7)

《参考》 Reference

特別利益 Extraordinary income

工事負担金等受入額 Contribution for construction	35,383	6,509	4,178	2,241	1,470	△ 770	(△ 34.4)			
その他 Other	300	1,626	1,083	4,392	3,268	△ 1,124	(△ 25.5)			
計 Total	35,683	8,135	5,261	6,633	4,738	△ 1,895	(△ 28.6)			

特別損失 Extraordinary loss

減損損失 Impairment loss	93	4,079	3,137	5,449	5,735	285	(5.2)			
固定資産圧縮損 Loss on reduction of noncurrent assets	35,382	6,530	4,628	2,206	1,469	△ 737	(△ 33.4)			
固定資産除却損 Loss on retirement of noncurrent assets	878	954	626	980	803	△ 176	(△ 18.0)			
その他 Other	374	506	1,511	582	698	116	(20.0)			
計 Total	36,729	12,069	9,903	9,219	8,707	△ 511	(△ 5.6)			

財務諸表〔連結〕

Financial Statements〔Consolidated〕

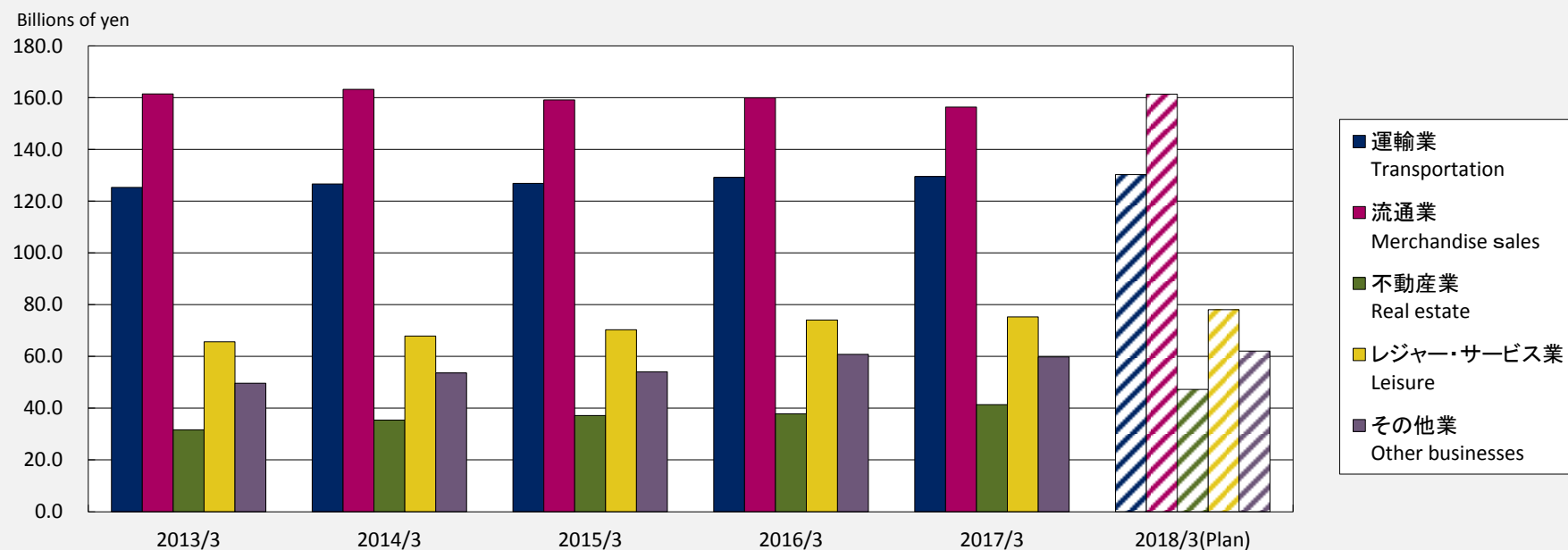
■ 連結キャッシュ・フロー計算書 Consolidated statements of cash flows

	2013/3	2014/3	2015/3	2016/3	2017/3	(100万円/¥-mil.) 増減 change
税金等調整前当期純利益 Profit before income taxes	23,493	26,310	26,748	32,481	31,316	△ 1,165
減価償却費 Depreciation and amortization	34,605	33,942	34,921	35,577	34,681	△ 895
減損損失 Impairment loss	93	4,079	3,137	5,449	5,735	285
のれん償却額 Amortization of goodwill	404	404	404	404	404	—
退職給付引当金の増減額(△は減少) Increase (decrease) in provision for retirement benefits	△ 583	△ 20,961	—	—	—	—
退職給付に係る負債の増減額(△は減少) Increase (decrease) in net defined benefit liability	—	20,443	△ 1,014	△ 428	△ 236	192
前払年金費用の増減額(△は増加) Decrease (increase) in prepaid pension costs	△ 663	2,930	—	—	—	—
退職給付に係る資産の増減額(△は減少) Increase (decrease) in net defined benefit asset	—	△ 4,272	△ 1,899	△ 2,459	△ 245	2,214
固定資産除却損 Loss on retirement of noncurrent assets	2,699	1,617	1,285	669	908	238
固定資産圧縮損 Loss on reduction of noncurrent assets	35,382	6,530	4,628	2,206	1,469	△ 737
受取利息及び受取配当金 Interest and dividends income	△ 916	△ 1,111	△ 1,206	△ 1,112	△ 1,130	△ 18
支払利息 Interest expenses	5,614	4,942	4,669	4,297	3,955	△ 342
工事負担金等受入額 Proceeds from contribution for construction	△ 35,383	△ 6,509	△ 4,178	△ 2,241	△ 1,470	770
営業債権の増減額(△は増加) Decrease (increase) in operating receivables	△ 264	△ 4,164	3,035	△ 854	△ 2,590	△ 1,735
たな卸資産の増減額(△は増加) Decrease (increase) in inventories	△ 3,914	745	△ 2,595	△ 5,666	△ 5,952	△ 285
営業債務の増減額(△は減少) Increase (decrease) in operating debt	1,351	1,468	△ 3,117	1,879	△ 347	△ 2,227
その他 Other, net	1,239	1,764	2,979	△ 6,409	△ 451	5,958
小計 Subtotal	63,159	68,159	67,799	63,793	66,047	2,253
利息及び配当金の受取額 Interest and dividends income received	920	1,116	1,210	1,111	1,137	26
利息の支払額 Interest expenses paid	△ 5,046	△ 4,784	△ 4,509	△ 4,102	△ 3,973	128
損害賠償金の受取額 Proceeds from damages	—	—	—	1,909	109	△ 1,800
退職加算金等の支払額 Payments for extra retirement payments and other	—	—	—	△ 1,433	—	1,433
退店補償金の支払額 Compensation paid for tenants closing	△ 62	△ 254	△ 65	△ 155	△ 239	△ 83
法人税等の支払額 Income taxes paid	△ 10,259	△ 5,464	△ 12,575	△ 6,875	△ 13,640	△ 6,765
営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities	48,711	58,772	51,858	54,247	49,440	△ 4,807
有形及び無形固定資産の取得による支出 Purchase of property, plant and equipment and intangible assets	—	△ 43,204	△ 47,618	△ 50,936	△ 66,347	△ 15,411
有形及び無形固定資産の売却による収入 Proceeds from sales of property plant and equipment and intangible assets	—	—	342	1,882	2,559	676
有形固定資産の取得による支出 Purchase of property, plant and equipment	△ 53,067	—	—	—	—	—
工事負担金等受入による収入 Proceeds from contribution received for construction	6,351	4,420	3,286	2,664	4,072	1,408
投資有価証券の取得による支出 Purchase of investment securities	△ 377	△ 1,466	△ 1,603	△ 1,816	△ 7,484	△ 5,667
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	207	1,328	12,545	341	1,091	750
有価証券の取得による支出 Purchase of securities	—	—	—	—	△ 7,000	△ 7,000
有価証券の売却及び償還による収入 Proceeds from sales and redemption of securities	—	—	—	—	7,000	7,000
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of investments in subsidiaries resulting in change in scope of consolidation	—	—	—	△ 7,301	—	7,301
その他 Other, net	△ 194	982	722	△ 157	199	357
投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities	△ 47,080	△ 37,939	△ 32,325	△ 55,323	△ 65,908	△ 10,585
短期借入金の純増減額(△は減少) Net increase (decrease) in short-term loans payable	4,490	4,780	2,788	3,245	3,327	82
長期借入れによる収入 Proceeds from long-term loans payable	13,610	12,400	11,580	10,460	15,301	4,841
長期借入金の返済による支出 Repayment of long-term loans payable	△ 12,249	△ 14,667	△ 15,208	△ 12,749	△ 19,349	△ 6,599
社債の発行による収入 Proceeds from issuance of bonds	29,859	—	—	29,841	—	△ 29,841
社債の償還による支出 Redemption of bonds	△ 20,000	△ 30,000	△ 20,000	—	△ 10,000	△ 10,000
自己株式の取得による支出 Purchase of treasury stock	△ 107	△ 50	△ 29	△ 28	△ 14	14
配当金の支払額 Cash dividends paid	△ 3,664	△ 5,193	△ 4,887	△ 4,883	△ 5,493	△ 609
その他 Other, net	△ 495	△ 426	△ 524	△ 354	△ 412	△ 57
財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities	11,442	△ 33,158	△ 26,281	25,530	△ 16,642	△ 42,172
現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents	7	4	△ 0	1	△ 2	△ 3
現金及び現金同等物の増減額(△は減少) Net increase (decrease) in cash and cash equivalents	13,080	△ 12,321	△ 6,749	24,455	△ 33,113	△ 57,569
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	70,715	83,795	71,473	64,724	89,180	24,455
連結子会社による非連結子会社の合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger of unconsolidated subsidiaries of subsidiaries	—	—	0	—	—	—
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	83,795	71,473	64,724	89,180	56,067	△ 33,113

セグメント情報

Segment information

■ 営業収益 Operating revenues



	(100万円/¥-mil.)					(10億円/¥-bil.)
	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3(Plan)
運輸業 Transportation	125,300	126,600	126,887	129,210	129,487	130.3
流通業 Merchandise sales	161,434	163,239	159,097	159,946	156,373	161.4
不動産業 Real estate	31,624	35,375	37,141	37,888	41,389	47.3
レジャー・サービス業 Leisure	65,665	67,882	70,310	74,079	75,258	78.1
その他業 Other businesses	49,690	53,664	54,072	60,845	59,796	62.1
合計 Total	433,715	446,763	447,510	461,970	462,305	479.3
連結修正 Elimination	△ 36,854	△ 38,777	△ 39,470	△ 45,715	△ 43,309	△ 45.1
連結 Consolidated	396,860	407,985	408,039	416,254	418,996	434.2

セグメント情報

Segment information

営業収益の明細 Operating revenues transaction

	2013/3	2014/3	2015/3	2016/3	(100万円/¥-mil.) 2017/3
運輸業 Transportation					
鉄道事業 Railways	80,974	81,748	81,908	83,776	84,558
バス事業 Bus services	33,060	33,955	34,547	35,327	35,035
タクシー業 Taxi services	13,132	12,909	12,655	12,500	13,185
その他 Others	2,464	2,529	2,728	2,763	2,641
消去 Elimination	△ 4,332	△ 4,541	△ 4,952	△ 5,156	△ 5,933
合計 Total	125,300	126,600	126,887	129,210	129,487
流通業 Merchandise sales					
百貨店業 Department stores	90,680	92,714	86,977	87,456	84,854
ストア業(注) Retail stores (note)	44,913	45,017	45,699	46,282	46,389
書籍販売業 Retail stores for books	10,368	9,842	9,087	8,198	7,224
ショッピングセンター事業 Shopping centers	10,530	10,548	12,424	12,973	12,553
その他 Others	11,537	11,577	11,751	11,730	11,603
消去 Elimination	△ 6,594	△ 6,460	△ 6,842	△ 6,694	△ 6,251
合計 Total	161,434	163,239	159,097	159,946	156,373
不動産業 Real estate					
不動産賃貸業 Land and building leasing	29,380	30,211	30,240	31,966	33,951
不動産販売業 Development for selling by lots	9,868	12,432	14,371	12,116	13,973
その他 Others	1,178	1,078	1,370	1,483	1,823
消去 Elimination	△ 8,803	△ 8,346	△ 8,841	△ 7,678	△ 8,359
合計 Total	31,624	35,375	37,141	37,888	41,389
レジャー・サービス業 Leisure					
ホテル業 Hotels	42,187	44,281	45,389	48,407	48,955
旅行業 Travel services	16,660	16,273	16,615	16,948	17,244
広告代理業 Advertising services	10,420	11,100	11,954	12,091	12,283
その他 Others	5,991	5,911	6,032	6,275	6,533
消去 Elimination	△ 9,593	△ 9,685	△ 9,681	△ 9,643	△ 9,758
合計 Total	65,665	67,882	70,310	74,079	75,258
その他業 Other businesses					
ビル総合管理業 Building maintenance	21,275	22,511	21,614	22,498	23,758
車両整備業 Railway car maintenance	8,641	8,322	8,939	9,468	10,264
建築・土木業 Construction	16,389	19,247	20,238	24,222	21,479
その他 Others	5,724	6,156	6,516	7,140	7,526
消去 Elimination	△ 2,340	△ 2,573	△ 3,236	△ 2,484	△ 3,231
合計 Total	49,690	53,664	54,072	60,845	59,796

(注) 2016年4月にストア業を運営する「榊京王ストア」と駅売店業を運営する「京王リテールサービス榊」が合併したことに伴い、2016年度より駅売店業はストア業に含めて表示している。過年度数値についても同様の組替を行っている。

Note: Beginning in FY2016, Retail Stores - in Stations have been included in Retail Stores in conjunction with the merger of Keio Store, which runs the Retail Stores, and Keio Retail Service, which runs the Retail Stores - in Stations, in April 2016.

Figures for previous years have been converted accordingly.

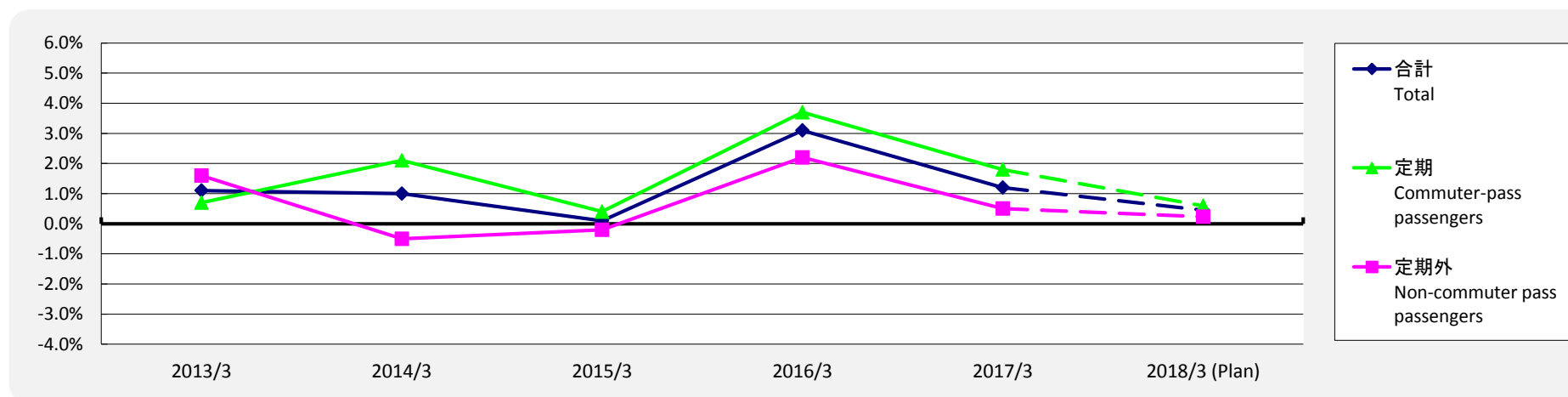
セグメント情報 Segment information

■ 鉄道輸送人員(対前年増減) Passengers transported of Railways(Change of Passengers transported of Railways)

	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
定期 Commuter-pass passengers	360,945 (2,479)	368,582 (7,637)	369,922 (1,340)	383,728 (13,806)	390,503 (6,775)	392,812 (2,309)
通勤 Commuter-pass passengers	267,414 (1,449)	273,274 (5,860)	277,935 (4,661)	289,730 (11,795)	296,359 (6,629)	298,652 (2,293)
通学 Commuter-pass passengers (Students)	93,531 (1,030)	95,308 (1,777)	91,987 (Δ 3,321)	93,998 (2,011)	94,144 (146)	94,160 (16)
定期外 Non-commuter pass passengers	264,740 (4,143)	263,305 (Δ 1,435)	262,806 (Δ 499)	268,612 (5,806)	269,824 (1,212)	270,462 (638)
合計 Total	625,685 (6,622)	631,887 (6,202)	632,728 (841)	652,340 (19,612)	660,327 (7,987)	663,274 (2,947)

(千人 Thousands of people)

■ 鉄道輸送人員の対前年増減率 Variation ratio against previous year of passengers transported of Railways



(% , percent)

	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
定期 Commuter-pass passengers	0.7	2.1	0.4	3.7	1.8	0.6
通勤 Commuter-pass passengers	0.5	2.2	1.7	4.2	2.3	0.8
通学 Commuter-pass passengers (Students)	1.1	1.9	Δ 3.5	2.2	0.2	0.0
定期外 Non-commuter pass passengers	1.6	Δ 0.5	Δ 0.2	2.2	0.5	0.2
合計 Total	1.1	1.0	0.1	3.1	1.2	0.4

セグメント情報

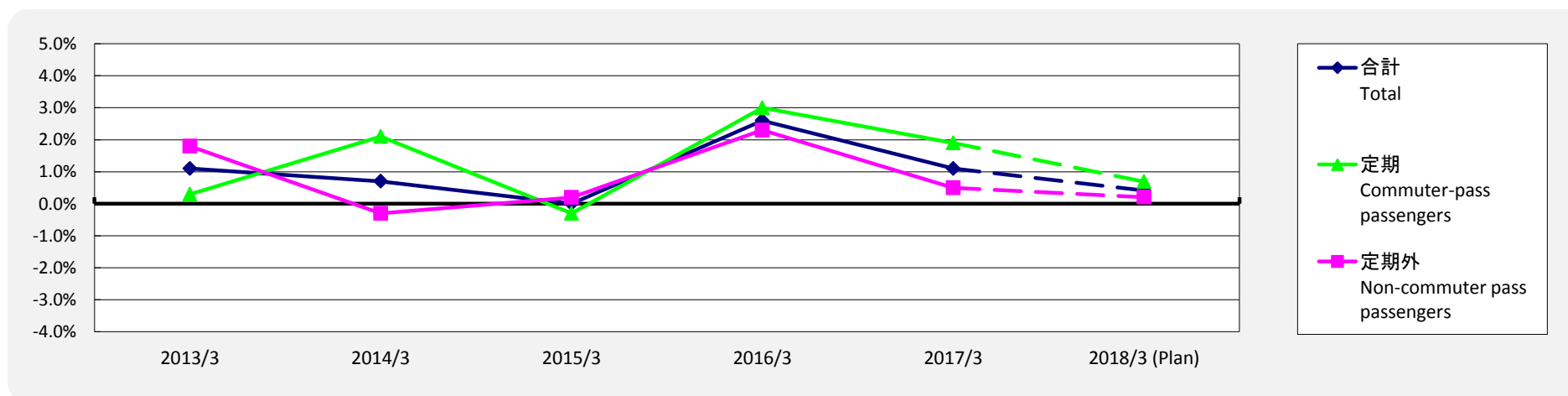
Segment information

■ 旅客運輸収入(対前年増減) Passenger revenues of Railways(Change of Passenger revenues of Railways)

	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3(Plan)
定期 Commuter-pass passengers	32,899 (109)	33,593 (693)	33,479 (Δ 113)	34,480 (1,000)	35,146 (665)	35,390 (244)
通勤 Commuter-pass passengers	29,211 (68)	29,833 (622)	29,872 (39)	30,792 (919)	31,449 (657)	31,692 (242)
通学 Commuter-pass passengers (Students)	3,688 (40)	3,759 (71)	3,607 (Δ 152)	3,688 (80)	3,696 (8)	3,698 (1)
定期外 Non-commuter pass passengers	44,830 (773)	44,707 (Δ 122)	44,801 (94)	45,832 (1,030)	46,071 (238)	46,167 (96)
合計 Total	77,729 (882)	78,301 (571)	78,281 (Δ 19)	80,313 (2,031)	81,217 (903)	81,557 (340)

(100万円/¥-mil.)

■ 旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways

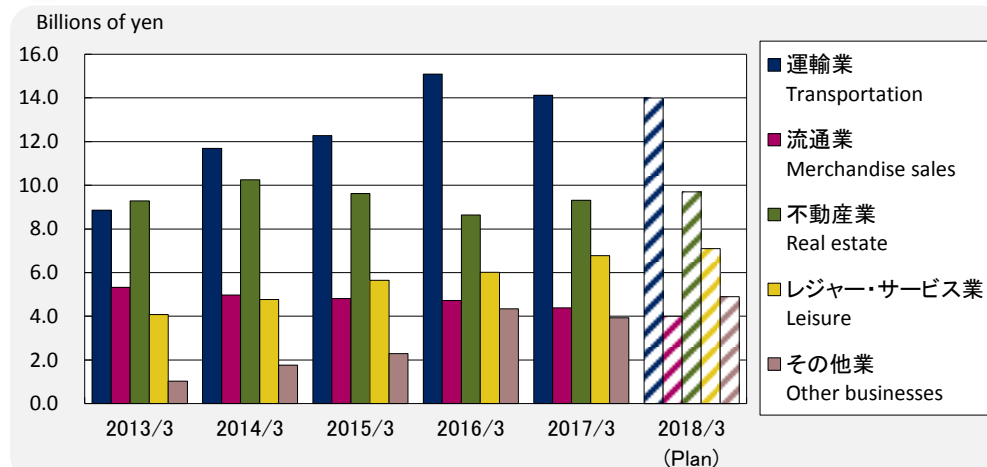


	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
定期 Commuter-pass passengers	0.3	2.1	Δ 0.3	3.0	1.9	0.7
通勤 Commuter-pass passengers	0.2	2.1	0.1	3.1	2.1	0.8
通学 Commuter-pass passengers (Students)	1.1	1.9	Δ 4.1	2.2	0.2	0.1
定期外 Non-commuter pass passengers	1.8	Δ 0.3	0.2	2.3	0.5	0.2
合計 Total	1.1	0.7	Δ 0.0	2.6	1.1	0.4

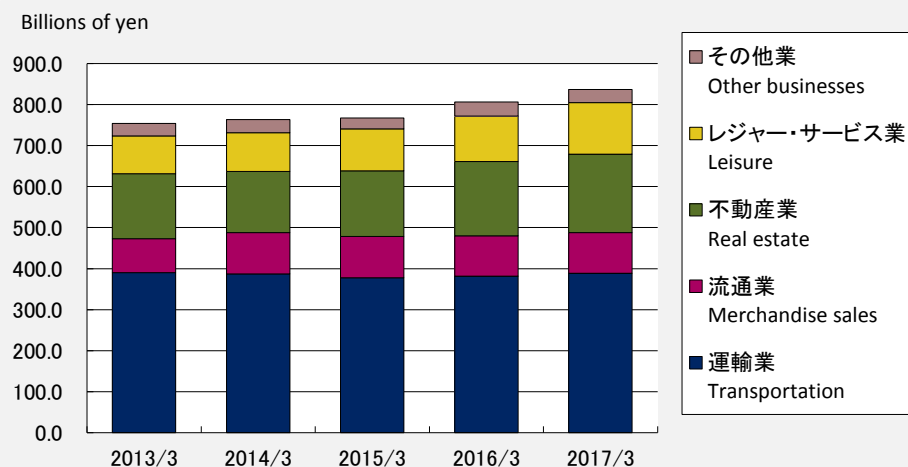
(% , percent)

セグメント情報 Segment information

営業利益 Operating profit



総資産 Total assets



営業利益 Operating profit

	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
運輸業 Transportation	8,852	11,690	12,279	15,089	14,118	14.0
流通業 Merchandise sales	5,327	4,980	4,809	4,724	4,389	4.0
不動産業 Real estate	9,283	10,251	9,616	8,633	9,318	9.7
レジャー・サービス業 Leisure	4,075	4,763	5,641	6,016	6,784	7.1
その他業 Other businesses	1,024	1,755	2,295	4,347	3,936	4.9
合計 Total	28,563	33,442	34,642	38,811	38,548	40.0
連結修正 Elimination	△ 541	△ 368	△ 797	△ 1,052	△ 571	△ 1.0
連結 Consolidated	28,022	33,073	33,845	37,758	37,976	38.9

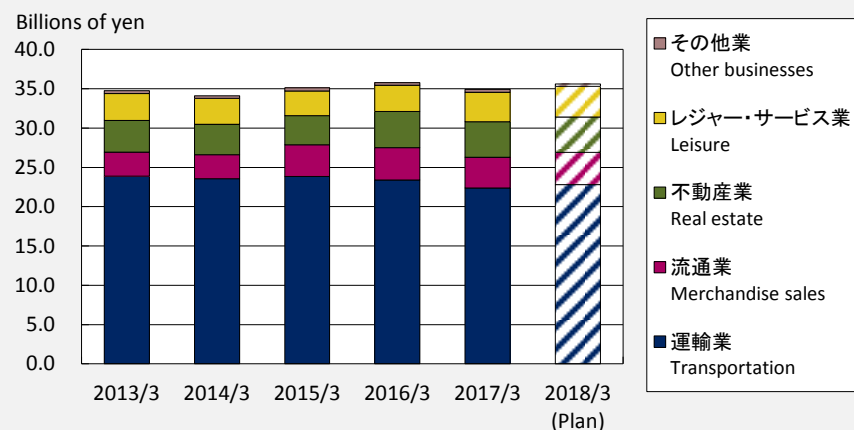
総資産 Total assets

	2013/3	2014/3	2015/3	2016/3	2017/3
運輸業 Transportation	390,028	386,968	378,200	381,730	388,748
流通業 Merchandise sales	82,938	100,919	100,685	98,173	98,960
不動産業 Real estate	158,303	149,367	159,933	180,948	191,385
レジャー・サービス業 Leisure	92,488	94,236	101,454	110,654	125,691
その他業 Other businesses	30,176	31,369	26,849	34,737	31,969
合計 Total	753,936	762,861	767,123	806,244	836,754
連結修正 Elimination	39,357	24,964	15,299	13,933	△ 2,072
連結 Consolidated	793,293	787,825	782,422	820,177	834,682

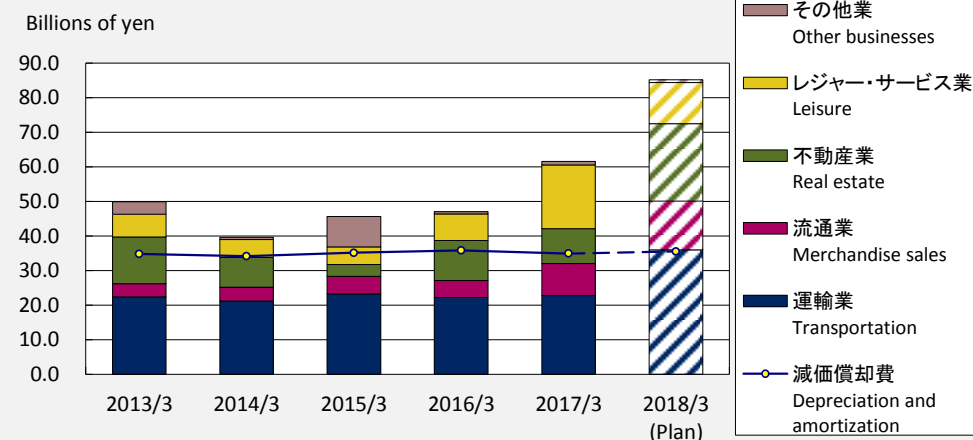
セグメント情報

Segment information

■ 減価償却費 Depreciation and amortization



■ 減価償却費と設備投資 Depreciation and amortization & Capital expenditures



減価償却費 Depreciation and amortization

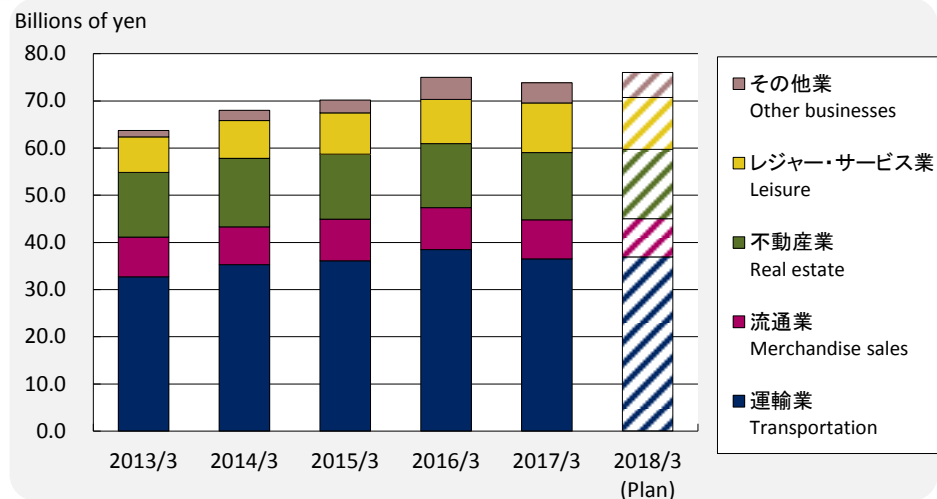
	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
運輸業 Transportation	23,883	23,560	23,828	23,392	22,372	22.8
流通業 Merchandise sales	3,051	3,068	4,029	4,131	3,918	4.1
不動産業 Real estate	4,019	3,863	3,723	4,592	4,529	4.5
レジャー・サービス業 Leisure	3,441	3,275	3,125	3,342	3,752	3.9
その他業 Other businesses	366	356	405	309	330	0.3
合計 Total	34,761	34,124	35,112	35,768	34,902	35.7
連結修正 Elimination	△ 156	△ 182	△ 190	△ 190	△ 220	△ 0.2
連結 Consolidated	34,605	33,942	34,921	35,577	34,681	35.5

設備投資 Capital expenditures

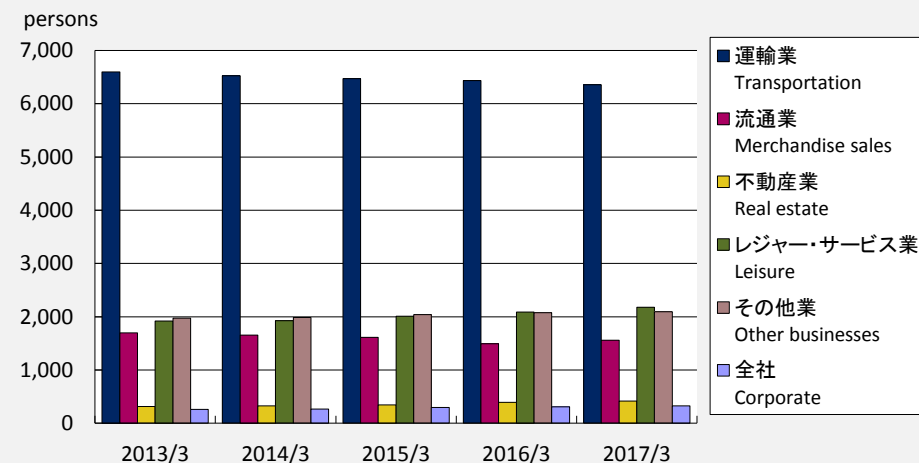
	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
運輸業 Transportation	22,415	21,148	23,215	22,181	22,730	36.0
流通業 Merchandise sales	3,707	4,017	5,063	4,931	9,274	14.1
不動産業 Real estate	13,610	8,611	3,415	11,604	10,064	22.4
レジャー・サービス業 Leisure	6,491	5,208	5,124	7,683	18,416	11.9
その他業 Other businesses	3,628	590	8,813	605	1,055	0.8
合計 Total	49,852	39,576	45,632	47,006	61,542	85.5
連結修正 Elimination	△ 525	△ 685	△ 722	△ 608	251	△ 0.9
連結 Consolidated	49,327	38,891	44,909	46,397	61,793	84.5

セグメント情報 Segment information

EBITDA Earning before interest, tax, depreciation and amortization



従業員数 Numbers of employee



EBITDA

Earning before interest, tax, depreciation and amortization

	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Plan)
運輸業 Transportation	32,735	35,251	36,107	38,482	36,491	36.9
流通業 Merchandise sales	8,378	8,048	8,839	8,855	8,308	8.1
不動産業 Real estate	13,708	14,520	13,744	13,630	14,253	14.7
レジャー・サービス業 Leisure	7,516	8,039	8,766	9,359	10,536	11.0
その他業 Other businesses	1,390	2,112	2,700	4,656	4,266	5.3
合計 Total	63,730	67,971	70,159	74,984	73,856	76.1
連結修正 Elimination	△ 697	△ 550	△ 987	△ 1,243	△ 792	△ 1.2
連結 Consolidated	63,032	67,420	69,171	73,740	73,063	74.8

従業員数 Numbers of employee

	2013/3	2014/3	2015/3	2016/3	2017/3
運輸業 Transportation	6,599	6,525	6,473	6,433	6,358
流通業 Merchandise sales	1,696	1,657	1,613	1,492	1,559
不動産業 Real estate	316	328	347	391	415
レジャー・サービス業 Leisure	1,919	1,928	2,010	2,091	2,176
その他業 Other businesses	1,976	1,988	2,039	2,075	2,093
全社 Corporate	259	269	295	309	324
連結 Consolidated	12,765	12,695	12,777	12,791	12,925