

# Fact Book 2024



## 【連結 Consolidated】

(2024年3月期 決算データ) For the fiscal year ended March 31, 2024

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- (注) 1. 当資料は投資分析を目的として作成しておりますので、投資分析にのみご使用ください。  
2. 2025年3月期の予想は、現時点で得られた情報にもとづいております。従って、実際の業績は業況の変化などにより記載の予想と大きく異なる場合があります。

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- Note: 1. This data is prepared for investors investigation.  
Please pay attention to use this data only for investment analysis.  
2. The forecasts for the fiscal year ending March, 2025 are based upon the information which the company considers reasonable at this time. Actual results may differ considerably by the changes of environment and so forth.

**ROHM Co., Ltd.**

Public & Investor Relations Div.

21, Saiin Mizosaki-cho, Ukyo-ku,

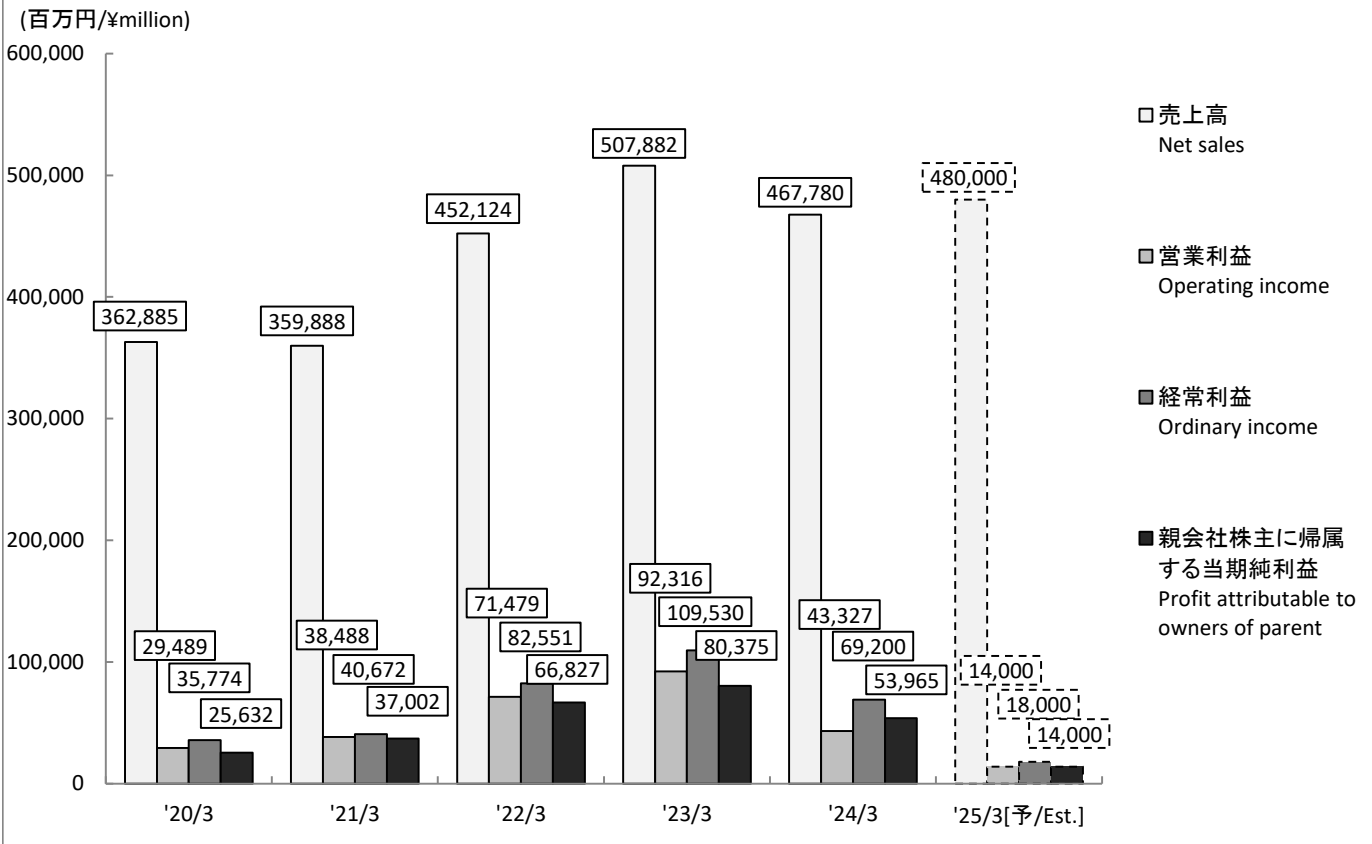
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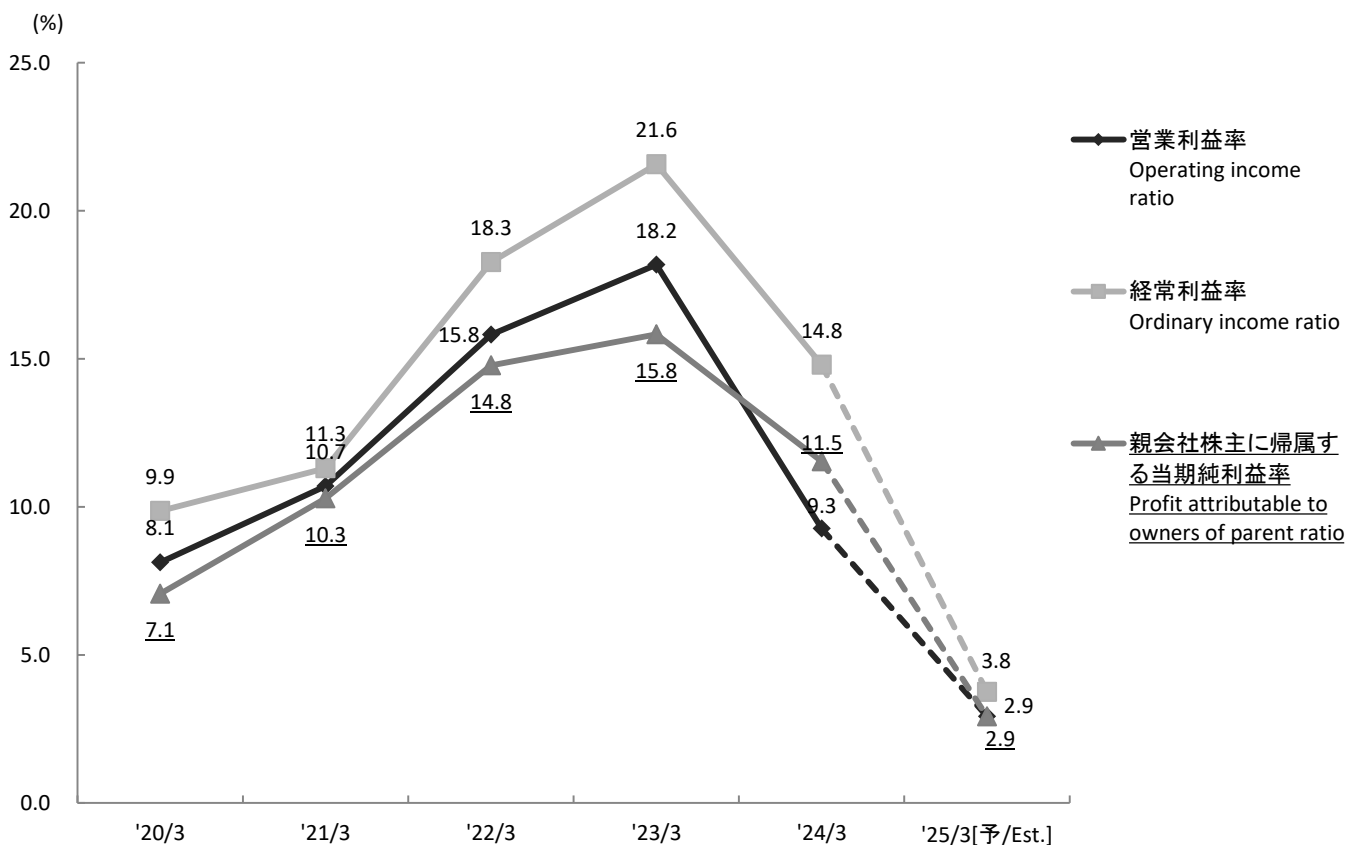
# 1. 業績の概要 Results of operations

【連結 Consolidated】

## (1) 業績 Results of operations



## (2) 利益率 Income ratio

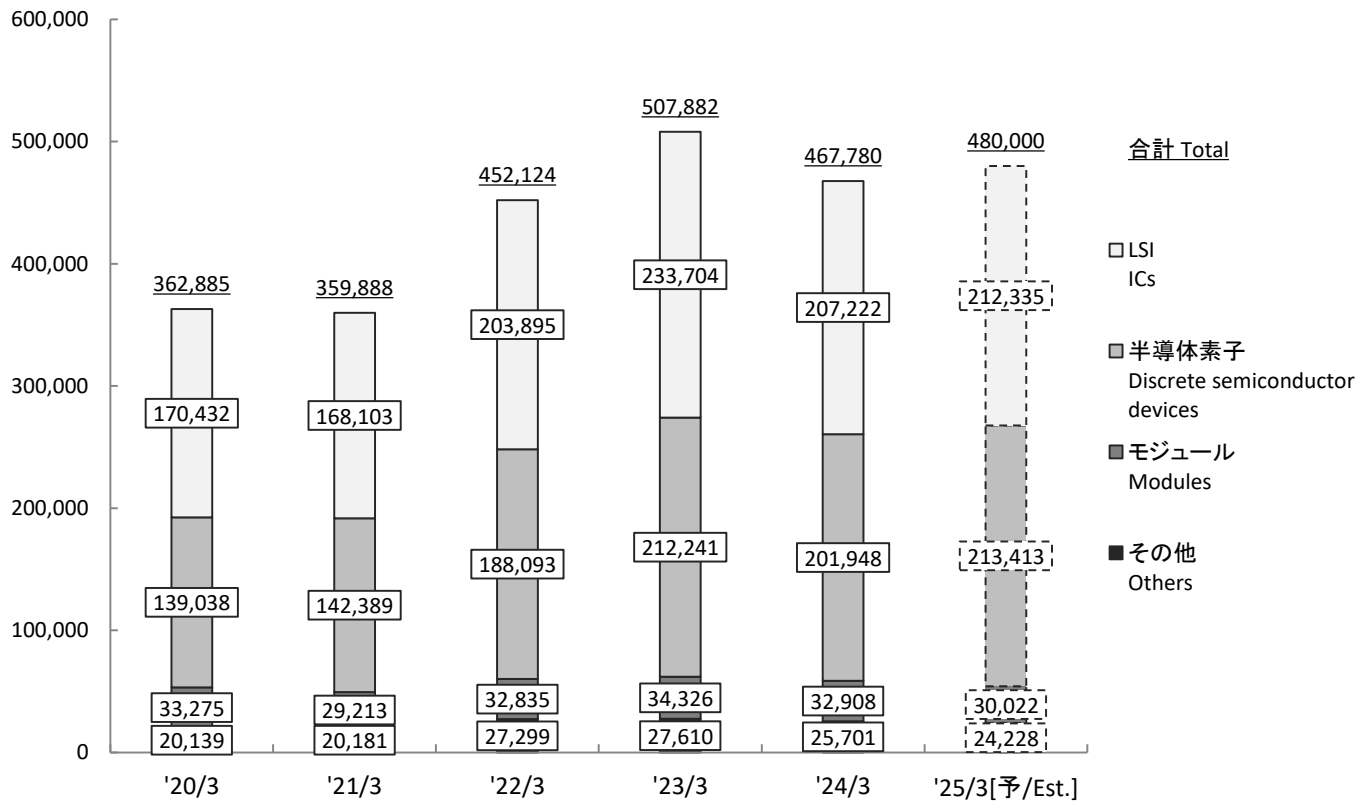


## 2. 売上 Sales

【連結 Consolidated】

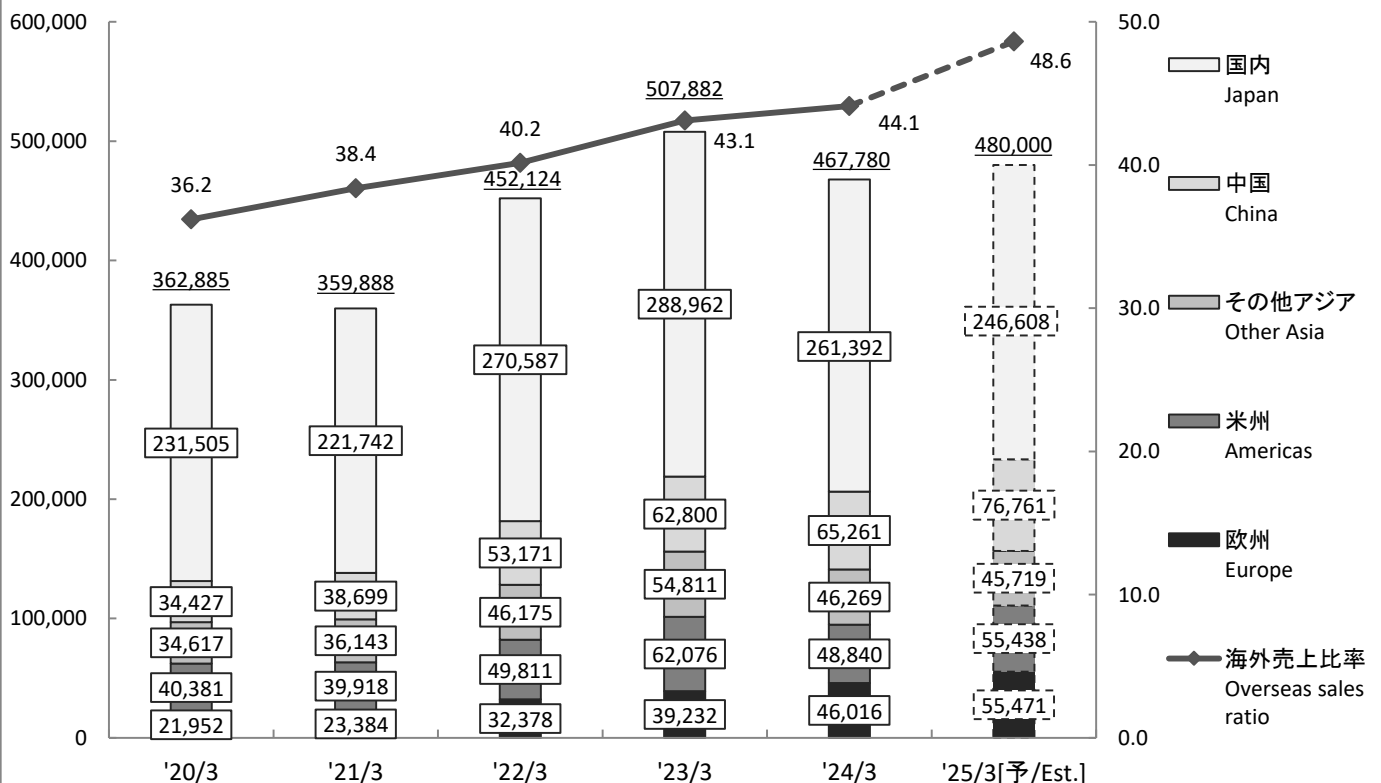
### (1) セグメント別売上高 Sales by segment

(百万円/¥million)

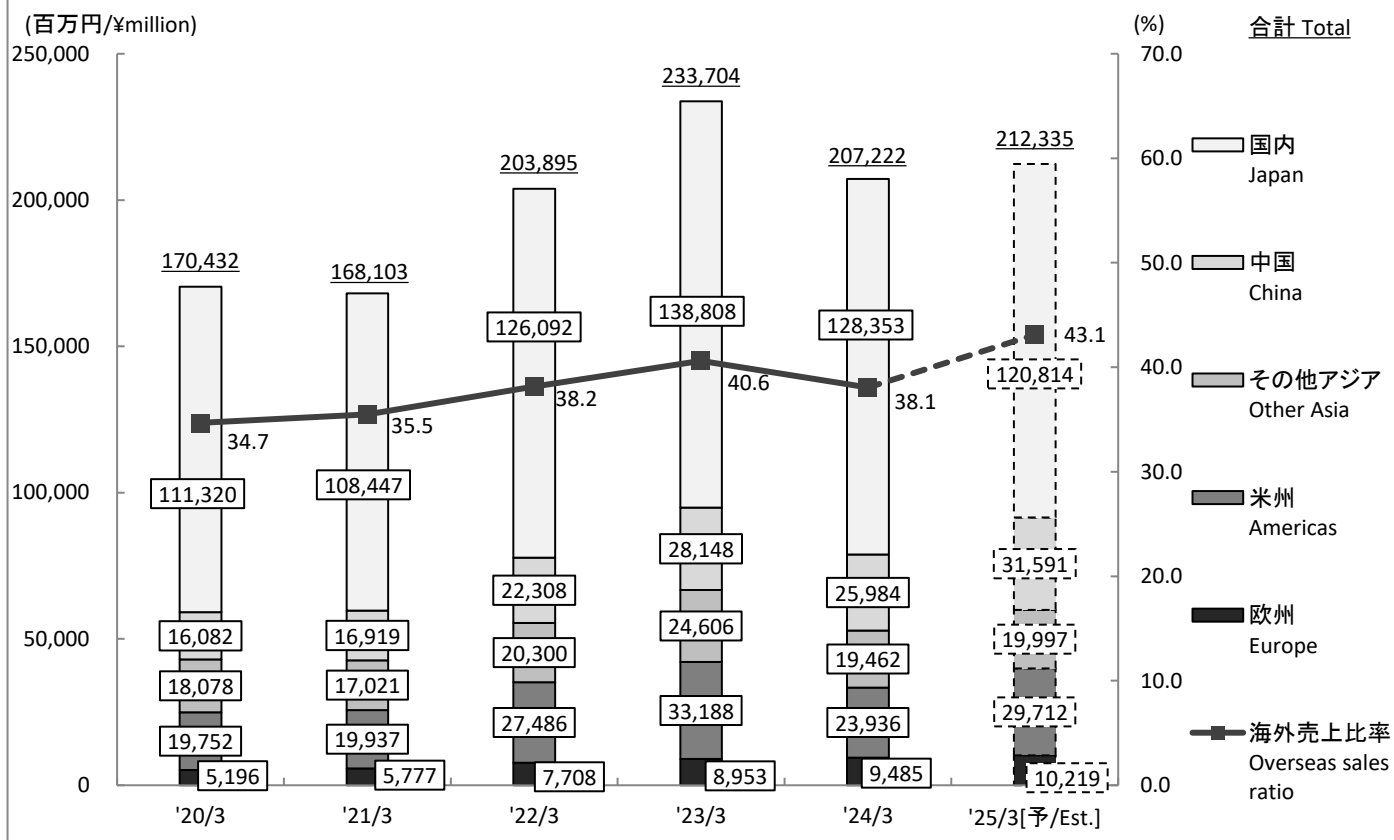


### (2) 国籍別売上高 Sales by customer nationality

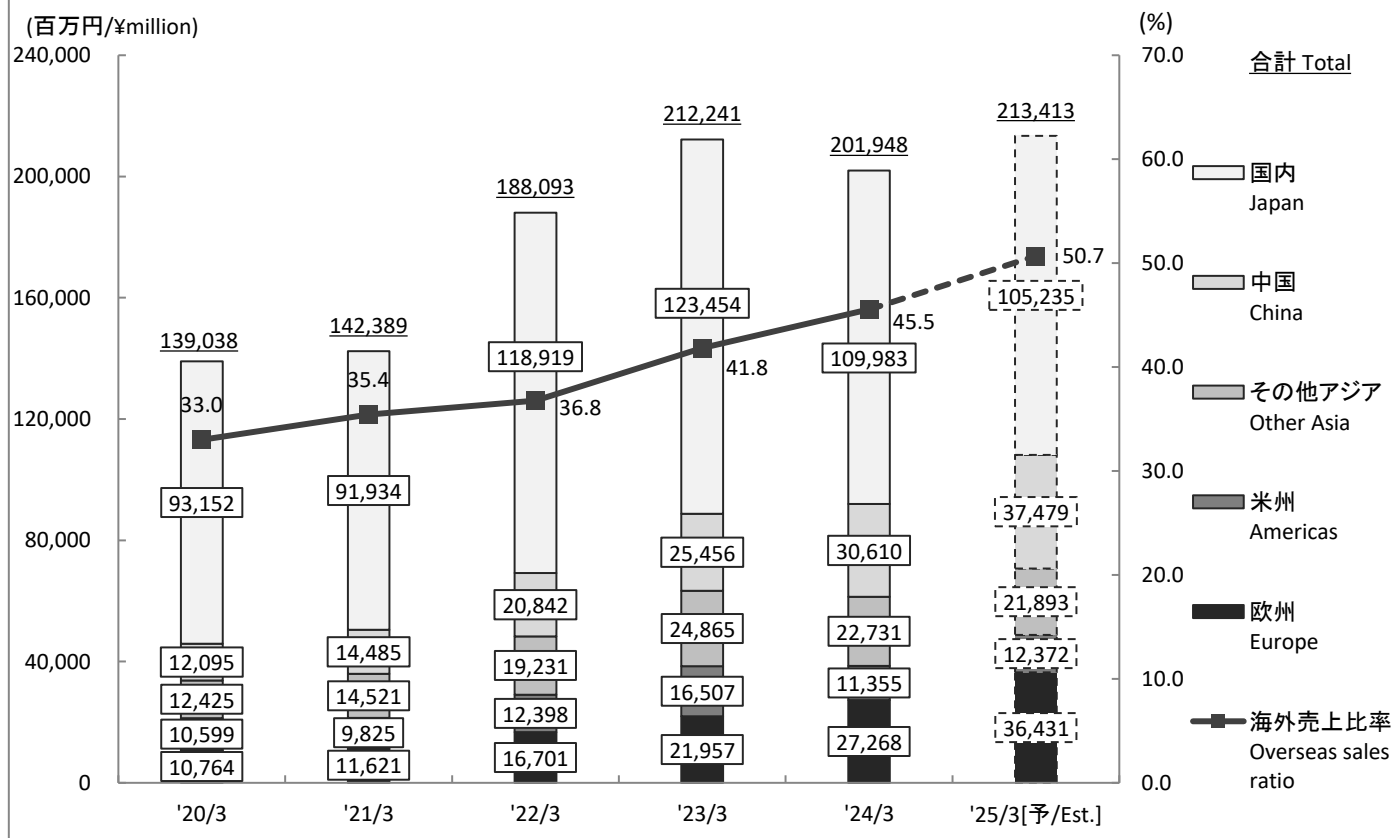
(百万円/¥million)



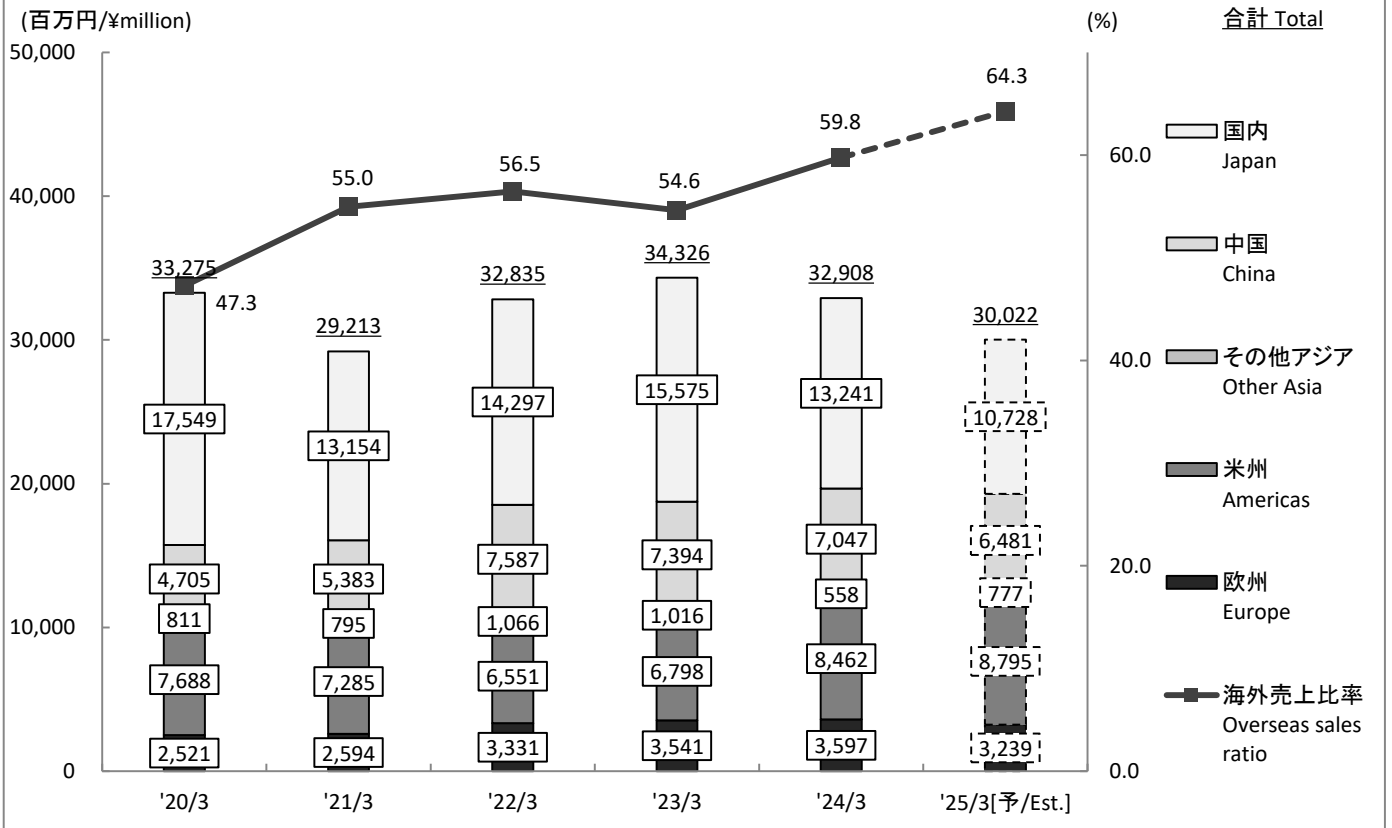
### (3) LSI 国籍別売上高 ICs sales by customer nationality



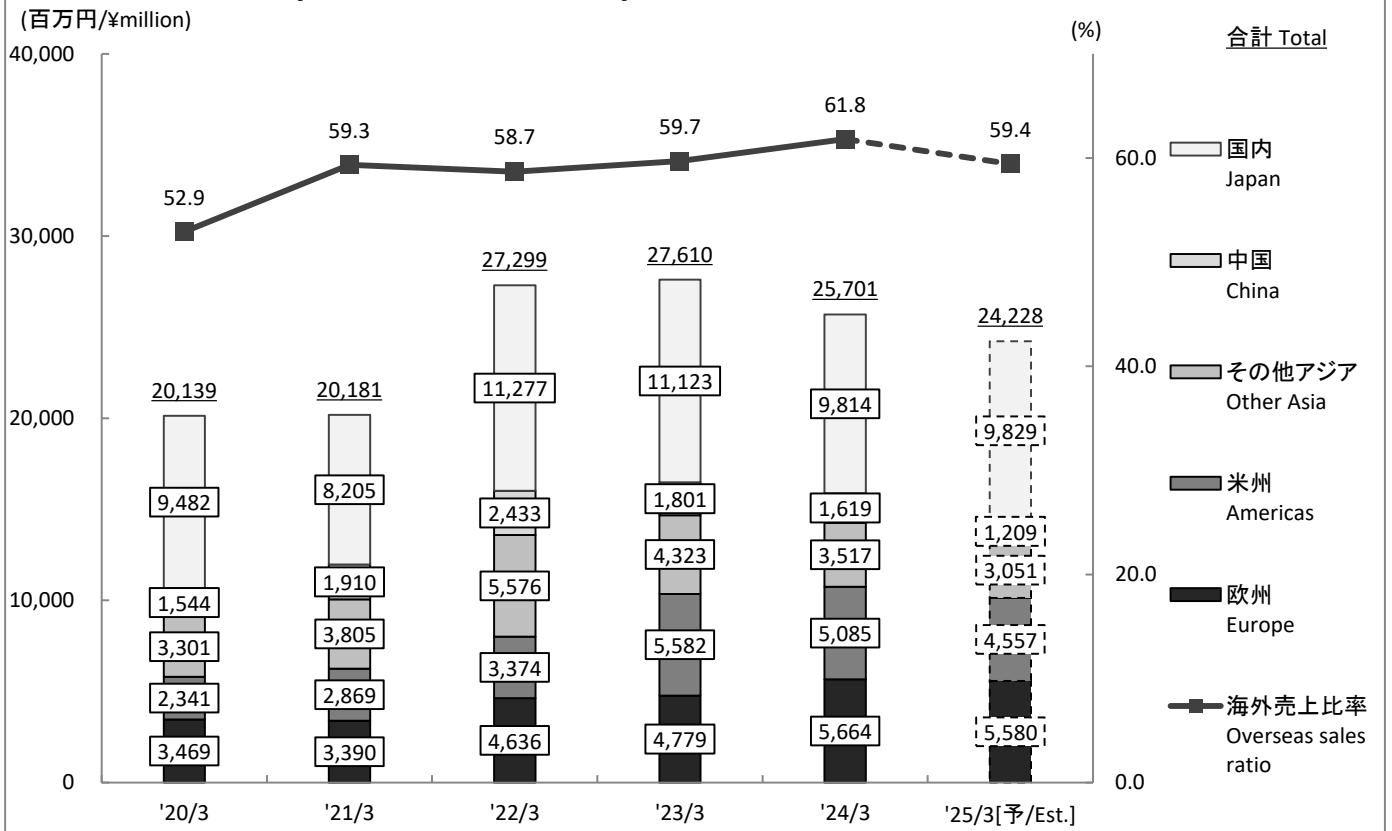
### (4) 半導体素子 国籍別売上高 Discrete semiconductor devices sales by customer nationality



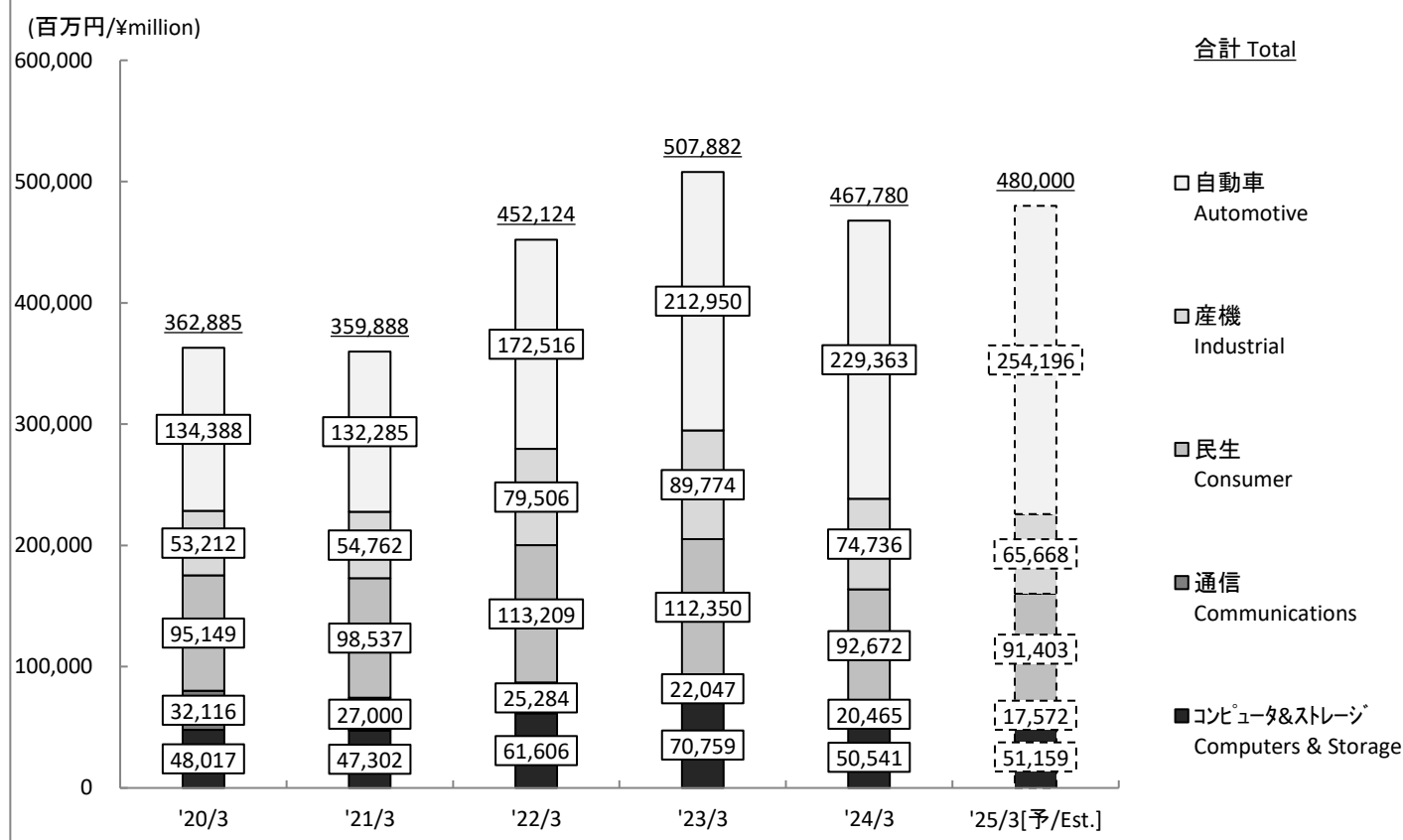
### (5) モジュール 国籍別売上高 Modules sales by customer nationality



### (6) その他 国籍別売上高 Others sales by customer nationality



## (7) 市場別売上高 Sales by market



(注1) 当グラフは、製品納入先から用途を推定して作成したものであり、当社の推測を含んでいますので、参考値としてご使用ください。

Note 1: Data on this page include guess to some extent. Please use these data for your reference.

(注2) 最新のセグメントに基づき集計をしており、過年度の数値が変動する場合がございます。

Note 2: Data is calculated based on the latest segment, and the figures for previous years may change.

用途 Application	主な最終製品 Major end products
自動車 Automotive	xEV関連ユニット、エンジンコントロールユニット、エアバッグ、カーナビゲーション、ADAS関連 など xEV, Engine control unit, Air bag, Carnavigation, ADAS, etc.
産機 Industrial	計測器、工作機械、太陽光発電、スマートメーター、医療機器/健康器具、セキュリティ機器、遊技機 など Electrical measuring equipment, Machine tool, Solar power, Smart meter, Medical equipment, Security equipment, Casino machine, etc.
民生 Consumer	AV機器、白物家電、ゲーム機、スマートスピーカー、ウェアラブル機器(時計/フィットネス) など Audio visual machine, White goods, Video game console, Smart speaker, wearable(Watch/Fitness), etc.
通信 Communication	スマートフォン、通信モジュール(IoT)、基地局 など Smart phone, IoT, Base station, etc.
コンピュータ&ストレージ Computers & Storage	PC、タブレットPC、データセンター/サーバー、プリンター、複写機、データストレージ(HDD/SSD/DVD)、POS など PC, Tablet PC, Data center/Server, Printer, PPC, Data storage(HDD/SSD/DVD), POS, etc.

### 3.売上原価・販売費及び一般管理費・営業利益

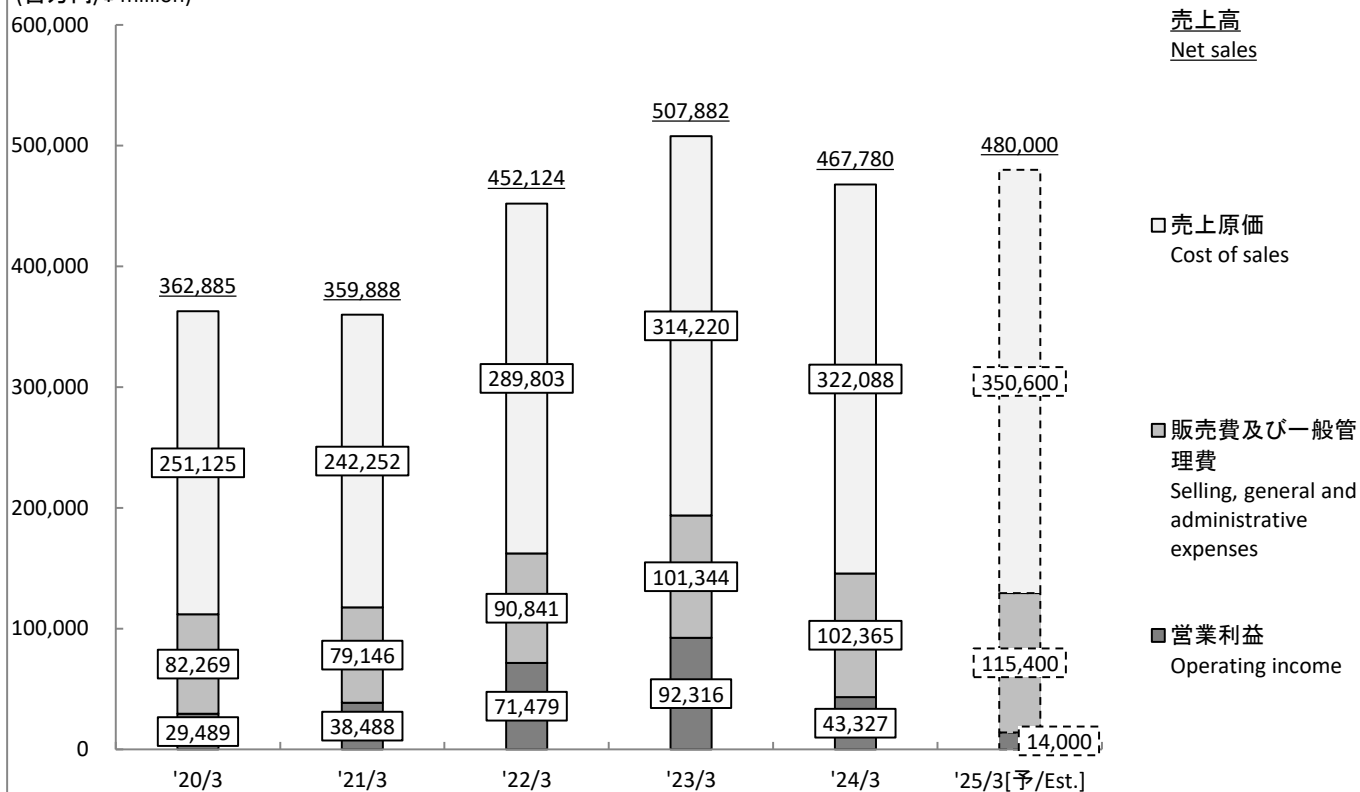
【連結 Consolidated】

Cost of sales/Selling, general and administrative expenses/Operating income

#### (1) 売上原価・販売費及び一般管理費・営業利益

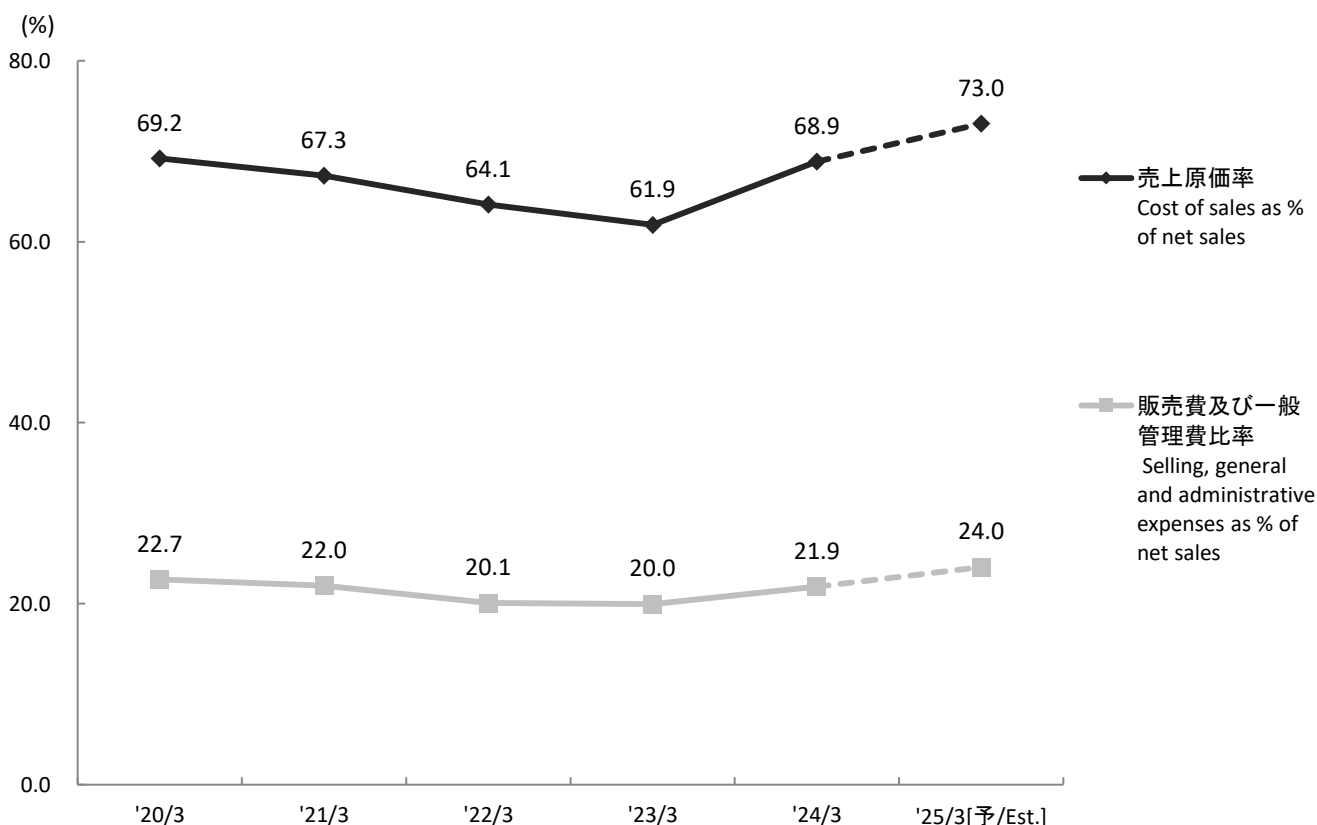
Cost of sales/Selling, general and administrative expenses/Operating income

(百万円/¥ million)



#### (2) 売上原価率・販売費及び一般管理費比率

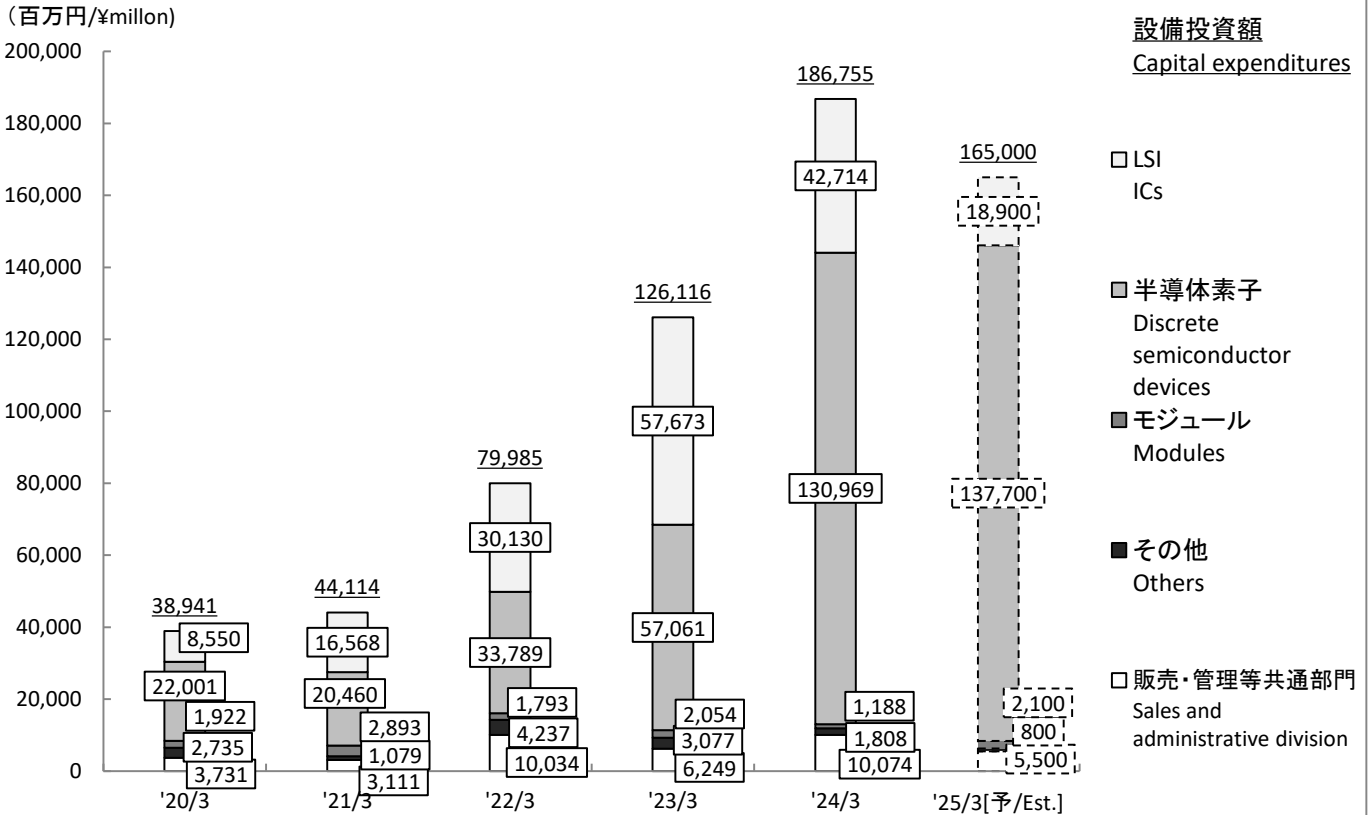
Cost of sales as % of net sales/Selling, general and administrative expenses as % of net sales



# 4.設備投資額・減価償却費 Capital expenditures/Depreciation

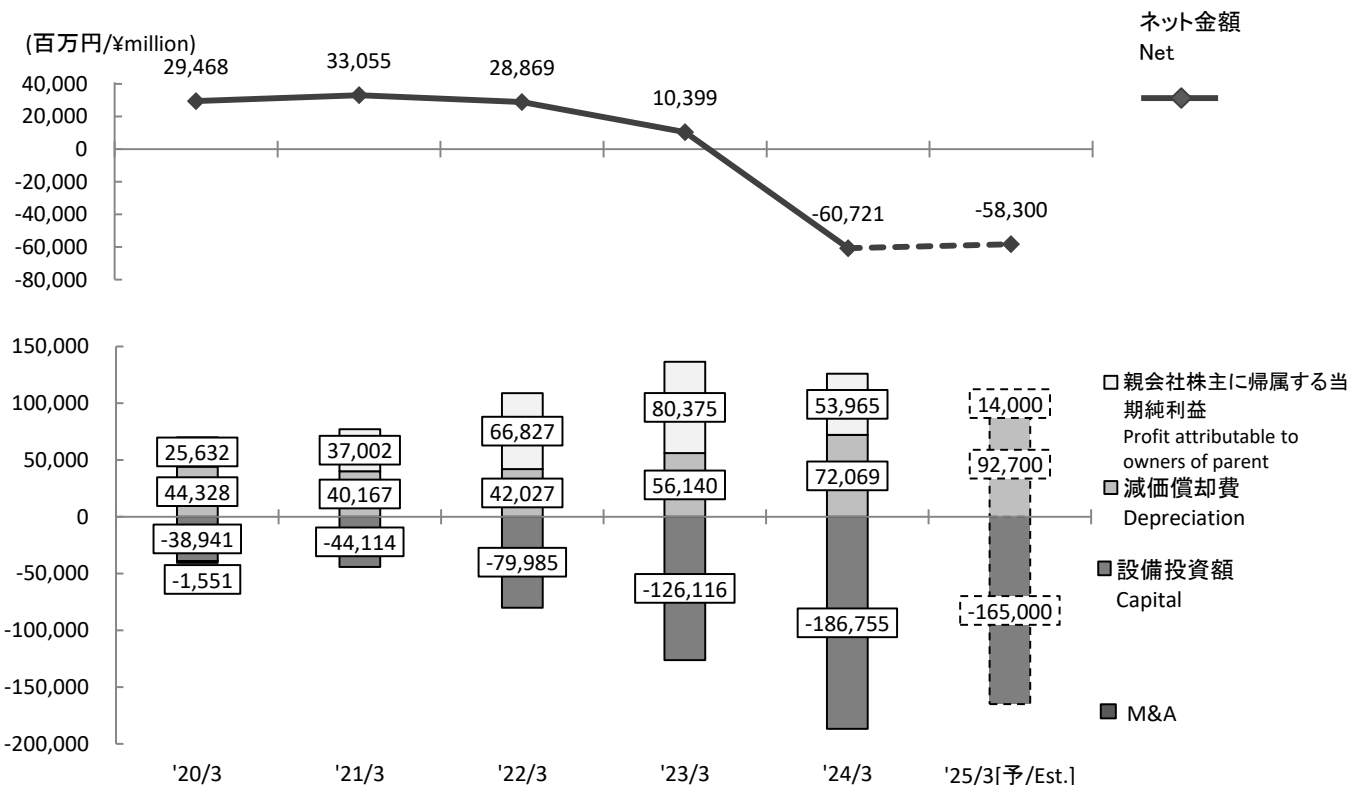
【連結 Consolidated】

## (1)設備投資額 Capital expenditures



## (2)親会社株主に帰属する当期純利益・減価償却費と設備投資の関係

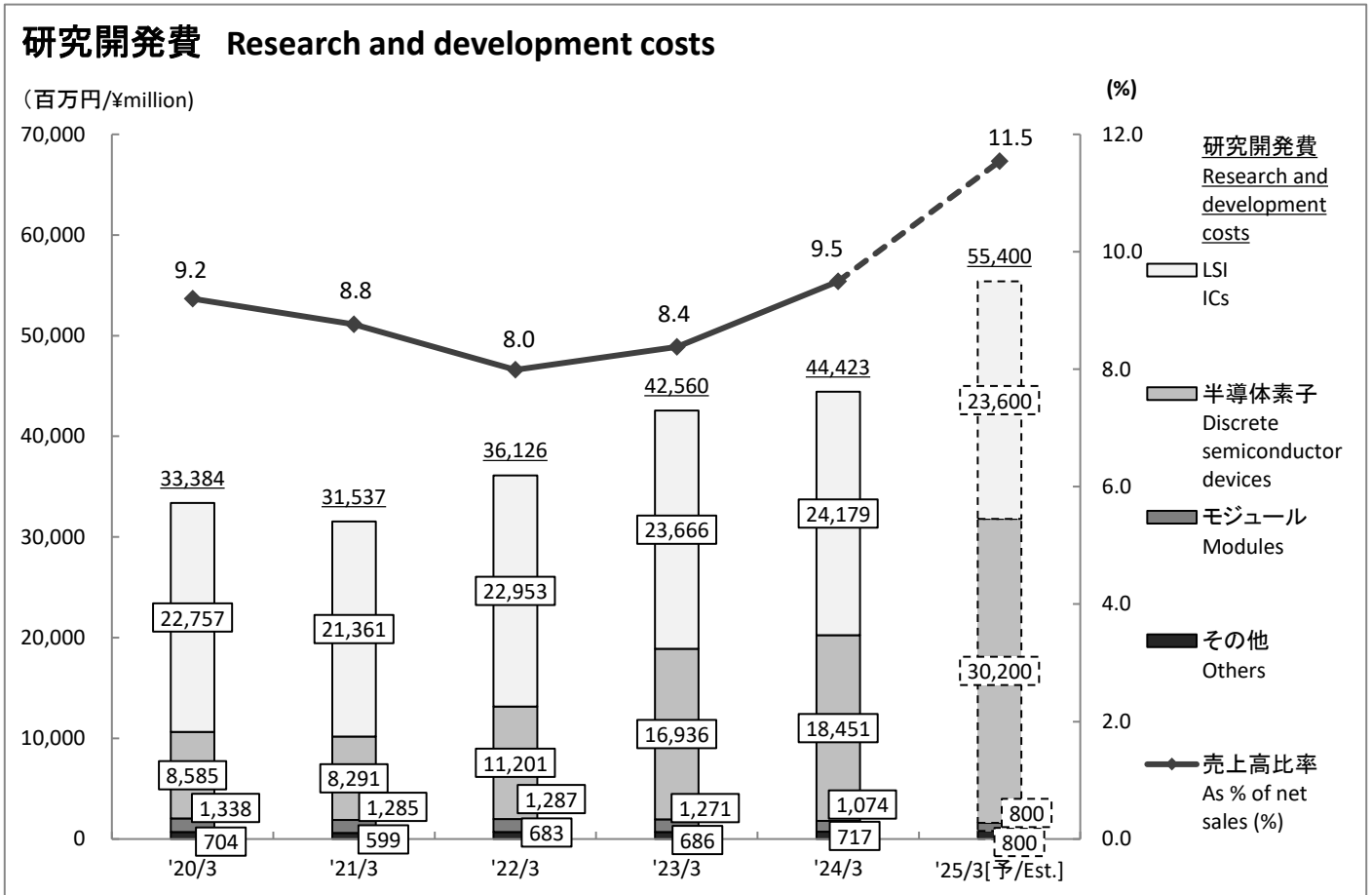
Profit attributable to owners of parent, depreciation, and capital expenditures



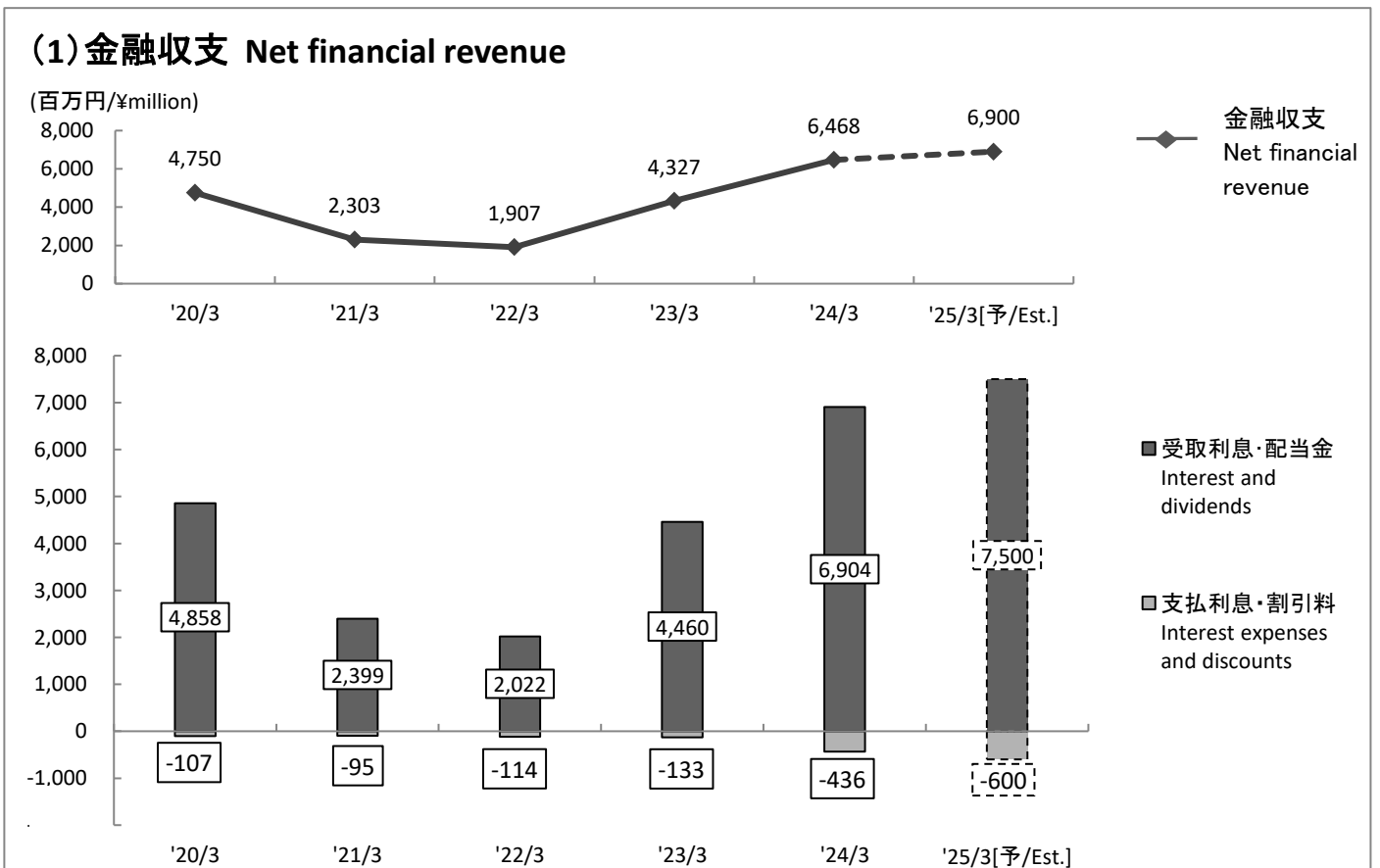


# 5.研究開発費 Research and development costs

【連結 Consolidated】



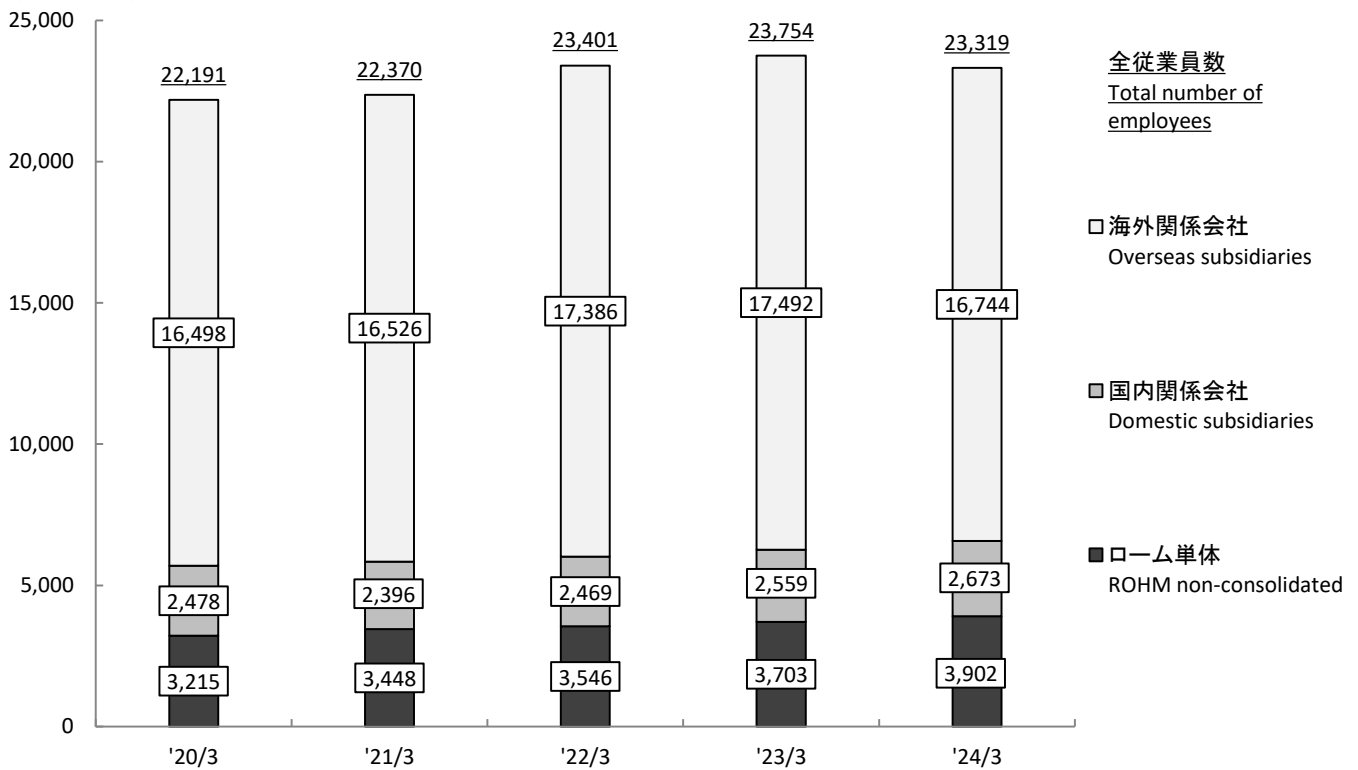
# 6.その他 Others



## (2) 従業員数

### Number of employees

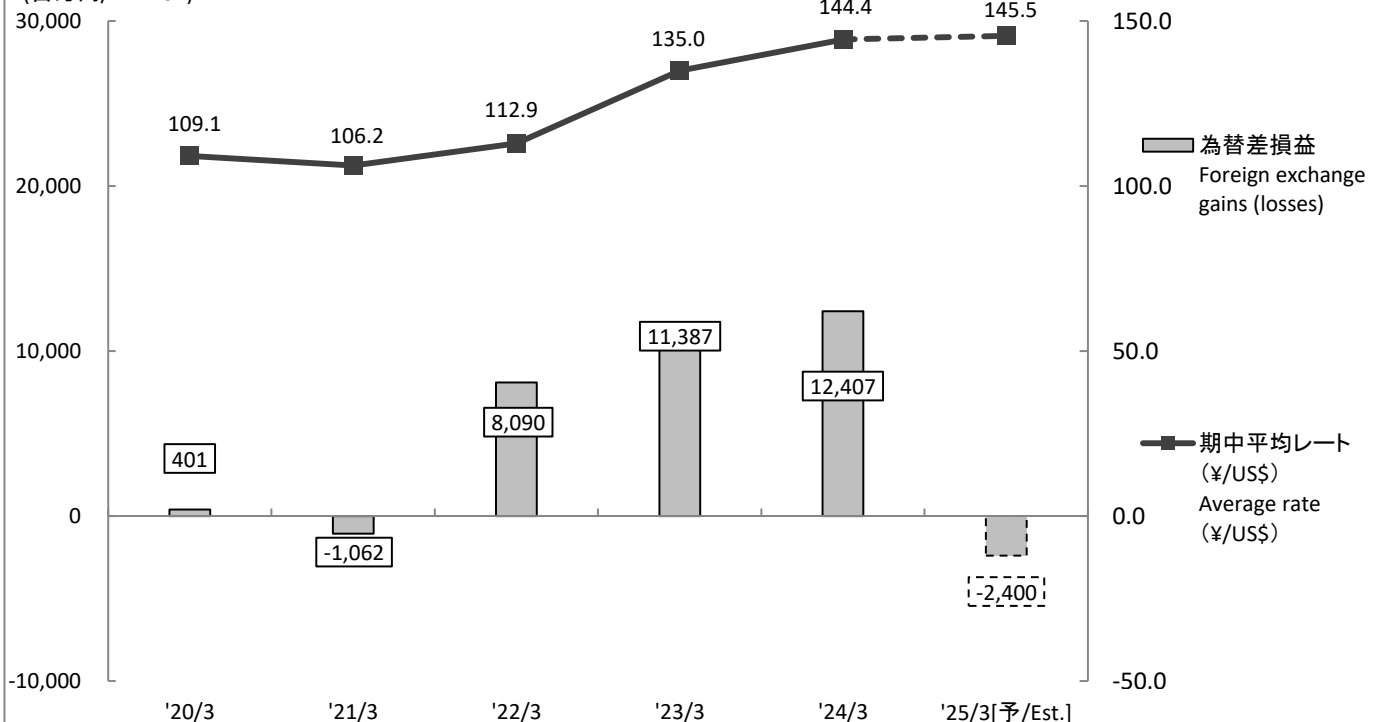
(名/number)



## (3) 為替レート・為替差損益

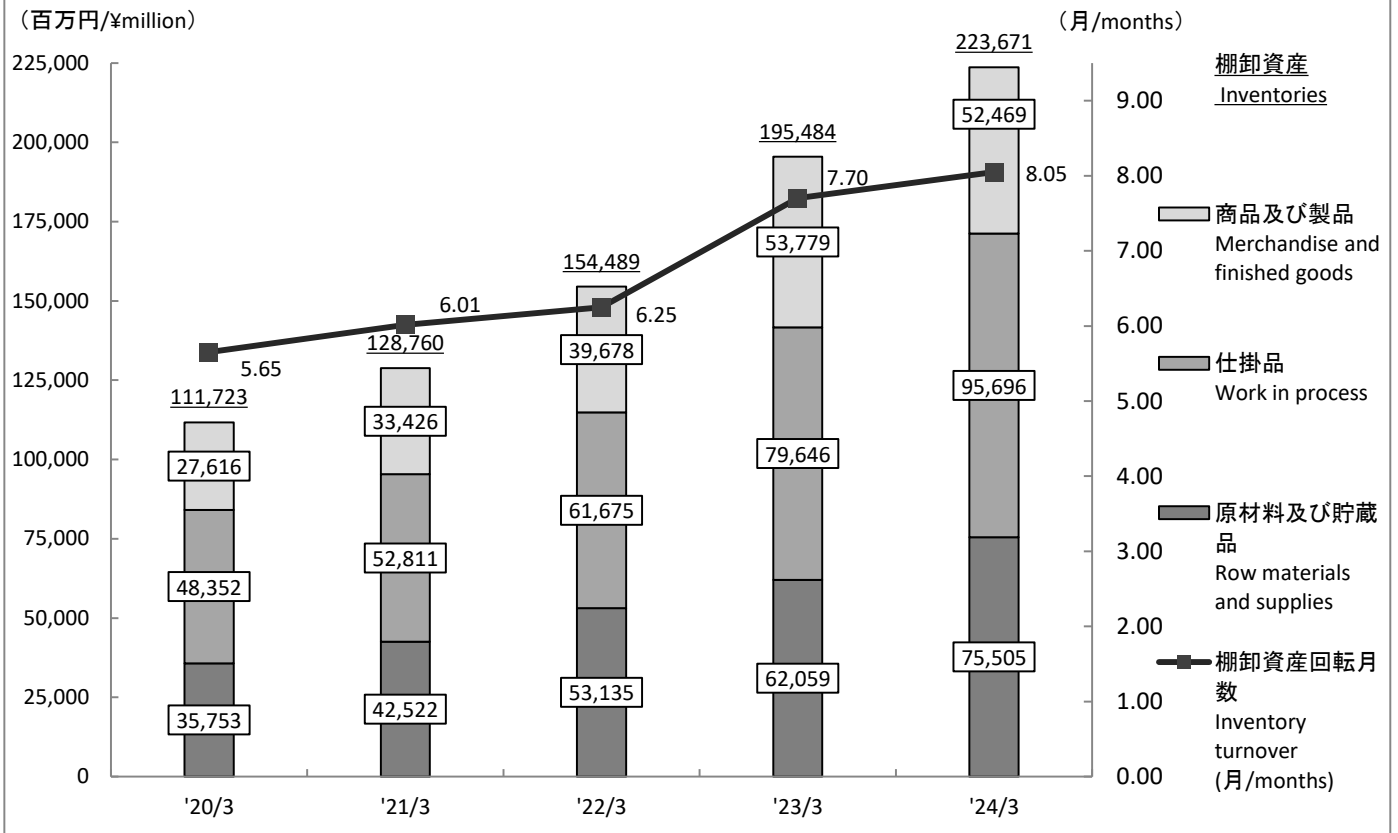
### Foreign exchange rate/Foreign exchange gains (losses)

(百万円/¥million)



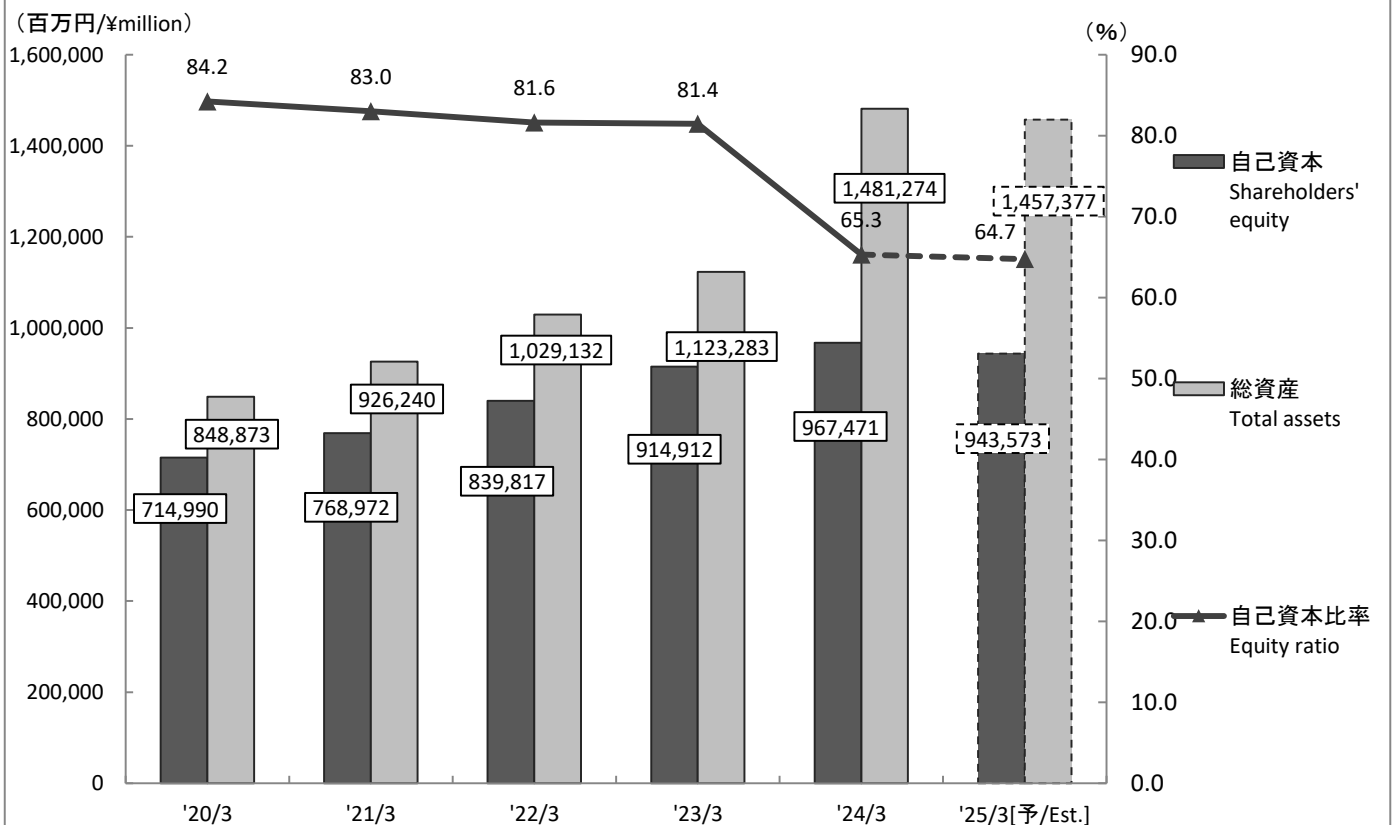
※'25/3の為替レートは、業績予想の前提レートです。 ※Exchange rate for '25/3 is for the forecasts.

### (4) 棚卸資産 Inventories



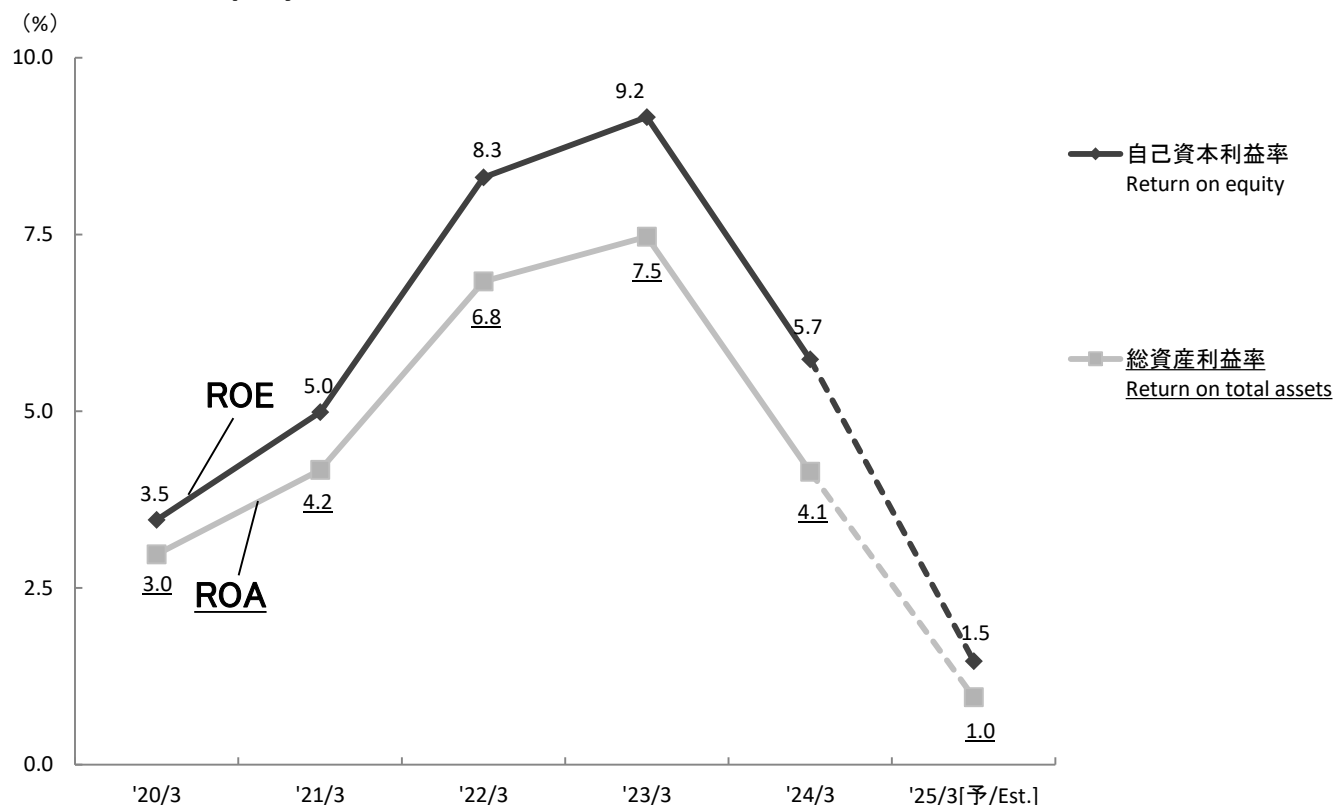
### (5) 自己資本・総資産

#### Shareholders' equity/Total assets



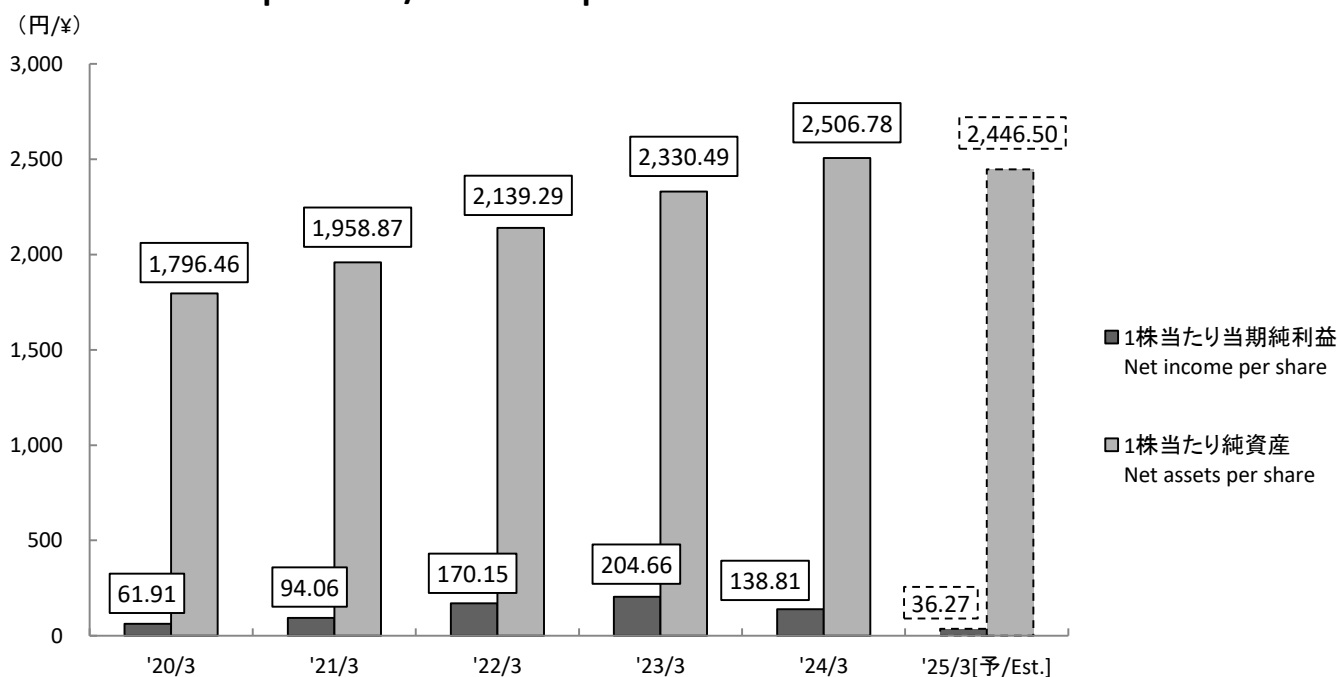
## (6) 自己資本利益率・総資産利益率

## Return on equity/Return on total assets



## (7) 1株当たり当期純利益・1株当たり純資産

## Net income per share/Net assets per share



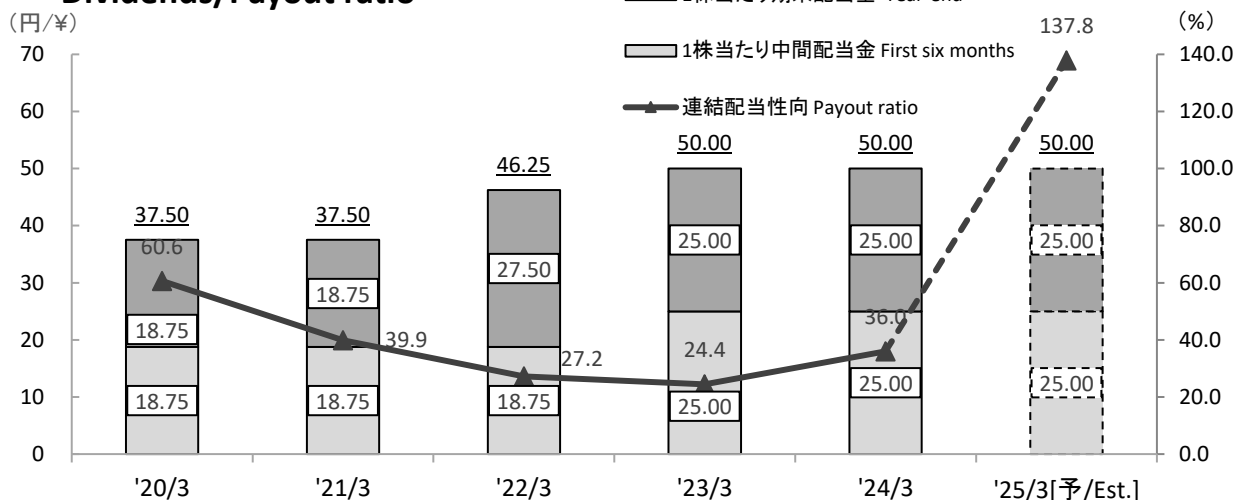
※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。2020/3期の期首に当該株式分割が行われたと仮定して、1株当たり情報を算定しております。

※ The Company implemented a four-for-one common stock split, effective October 1, 2023.

Information per share are calculated on the assumption that the stock split was implemented at the beginning of '20/3.

## (8) 1株当たり配当金・連結配当性向

## Dividends/Payout ratio



※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。2020/3期の期首に当該株式分割が行われたと仮定して、1株当たり配当金を算定しております。

※ The Company implemented a four-for-one common stock split, effective October 1, 2023.

Dividends are calculated on the assumption that the stock split was implemented at the beginning of '20/3.

## ※計算式 Formula

■ 自己資本比率= Equity ratio	$\frac{\text{自己資本 Shareholders' equity}}{\text{総資産 Total assets}}$
■ 棚卸資産回転月数= Inventory turnover	$\frac{\text{(直前四半期末棚卸資産+期末棚卸資産)} \\ \text{(Inventories at the term previous quarter + Inventories at the term end)}}{2} \\ \text{直近3ヶ月の月平均売上原価} \\ \text{Average of the nearest 3 months cost of sales of the term}$
■ 自己資本利益率= ROE	$\frac{\text{親会社株主に帰属する当期純利益} \\ \text{Profit attributable to owners of parent}}{\text{(期初自己資本+期末自己資本)} \\ \text{(Equity at the term beginning + Equity at the term end)}} \times 2$
■ 総資産利益率= ROA	$\frac{\text{親会社株主に帰属する当期純利益} \\ \text{Profit attributable to owners of parent}}{\text{(期初総資産+期末総資産)} \\ \text{(Total assets at the term beginning + Total assets at the term end)}} \times 2$
■ 1株当たり当期純利益= Net income per share	$\frac{\text{親会社株主に帰属する当期純利益 - 普通株主に帰属しない金額} \\ \text{Profit attributable to owners of parent - Amount not attributable to common shareholders}}{\text{期中平均発行済株式数} \\ \text{Average number of shares during the period}}$
※ 予想数字の算出については、期中平均発行済株式数に代えて、直近の発行済株式数を使用しています。 ※ As for the calculation for estimate, latest number of shares outstanding is used instead of the average number of shares during the period.	
■ 1株当たり純資産= Net assets per share	$\frac{\text{純資産の部合計 - 非支配株主持分 - 普通株主に帰属しない金額} \\ \text{Total net assets - Non-controlling interests - Amount not attributable to common shareholders}}{\text{期末発行済株式数} \\ \text{Year-end number of shares outstanding}}$
■ 連結配当性向= Payout ratio	$\frac{\text{1株当たり年間配当金 Dividends}}{\text{1株当たり当期純利益 Net income per share}}$

## 1-(1) 業績 Results of operations

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
売上高 Net sales	362,772	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	480,000
営業利益 Operating income	38,800	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	14,000
経常利益 Ordinary income	59,218	36,625	35,579	54,213	64,689	35,774	40,672	82,551	109,530	69,200	18,000
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	45,296	25,686	26,432	37,249	45,441	25,632	37,002	66,827	80,375	53,965	14,000

## 1-(2) 利益率 Income ratio

(%)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
営業利益率 Operating income ratio	10.7	9.5	9.0	14.4	14.0	8.1	10.7	15.8	18.2	9.3	2.9
経常利益率 Ordinary income ratio	16.3	10.4	10.1	13.7	16.2	9.9	11.3	18.3	21.6	14.8	3.8
親会社株主に帰属する当期純利益率 Profit attributable to owners of parent ratio	12.5	7.3	7.5	9.4	11.4	7.1	10.3	14.8	15.8	11.5	2.9

## 2-(1) セグメント別売上高 Sales by segment

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
合計 Total	362,772	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	480,000
LSI ICs	169,916	164,080	161,195	183,430	183,313	170,432	168,103	203,895	233,704	207,222	212,335
半導体素子 Discrete semiconductor devices	129,047	126,436	130,036	149,915	152,861	139,038	142,389	188,093	212,241	201,948	213,413
モジュール Modules	36,083	36,370	39,608	41,829	40,158	33,275	29,213	32,835	34,326	32,908	30,022
その他 Others	27,725	25,510	21,169	21,930	22,655	20,139	20,181	27,299	27,610	25,701	24,228

## 2-(2) 国籍別売上高 Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	-	36.4	36.2	38.4	40.2	43.1	44.1	48.6
国内 Japan	-	-	-	-	253,641	231,505	221,742	270,587	288,962	261,392	246,608
中国 China	-	-	-	-	36,285	34,427	38,699	53,171	62,800	65,261	76,761
その他アジア Other Asia	-	-	-	-	42,674	34,617	36,143	46,175	54,811	46,269	45,719
米州 Americas	-	-	-	-	45,581	40,381	39,918	49,811	62,076	48,840	55,438
欧州 Europe	-	-	-	-	20,807	21,952	23,384	32,378	39,232	46,016	55,471

## 2-(3) LSI 国籍別売上高 ICs Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	-	34.2	34.7	35.5	38.2	40.6	38.1	43.1
国内 Japan	-	-	-	-	120,556	111,320	108,447	126,092	138,808	128,353	120,814
中国 China	-	-	-	-	14,818	16,082	16,919	22,308	28,148	25,984	31,591
その他アジア Other Asia	-	-	-	-	21,063	18,078	17,021	20,300	24,606	19,462	19,997
米州 Americas	-	-	-	-	22,228	19,752	19,937	27,486	33,188	23,936	29,712
欧州 Europe	-	-	-	-	4,645	5,196	5,777	7,708	8,953	9,485	10,219

## 2-(4) 半導体素子 国籍別売上高 Discrete semiconductor devices Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	-	34.0	33.0	35.4	36.8	41.8	45.5	50.7
国内 Japan	-	-	-	-	100,861	93,152	91,934	118,919	123,454	109,983	105,235
中国 China	-	-	-	-	14,768	12,095	14,485	20,842	25,456	30,610	37,479
その他アジア Other Asia	-	-	-	-	16,803	12,425	14,521	19,231	24,865	22,731	21,893
米州 Americas	-	-	-	-	10,932	10,599	9,825	12,398	16,507	11,355	12,372
欧州 Europe	-	-	-	-	9,496	10,764	11,621	16,701	21,957	27,268	36,431

## 2-(5) モジュール 国籍別売上高 Modules Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	-	46.4	47.3	55.0	56.5	54.6	59.8	64.3
国内 Japan	-	-	-	-	21,534	17,549	13,154	14,297	15,575	13,241	10,728
中国 China	-	-	-	-	4,753	4,705	5,383	7,587	7,394	7,047	6,481
その他アジア Other Asia	-	-	-	-	1,127	811	795	1,066	1,016	558	777
米州 Americas	-	-	-	-	9,781	7,688	7,285	6,551	6,798	8,462	8,795
欧州 Europe	-	-	-	-	2,960	2,521	2,594	3,331	3,541	3,597	3,239

## 2-(6) その他 国籍別売上高 Others Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	-	52.8	52.9	59.3	58.7	59.7	61.8	59.4
国内 Japan	-	-	-	-	10,688	9,482	8,205	11,277	11,123	9,814	9,829
中国 China	-	-	-	-	1,944	1,544	1,910	2,433	1,801	1,619	1,209
その他アジア Other Asia	-	-	-	-	3,679	3,301	3,805	5,576	4,323	3,517	3,051
米州 Americas	-	-	-	-	2,638	2,341	2,869	3,374	5,582	5,085	4,557
欧州 Europe	-	-	-	-	3,704	3,469	3,390	4,636	4,779	5,664	5,580

## 2-(7) 市場別売上高 Sales by market

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
自動車 Automotive	-	-	-	-	141,524	134,388	132,285	172,516	212,950	229,363	254,196
産機 Industrial	-	-	-	-	61,574	53,212	54,762	79,506	89,774	74,736	65,668
民生 Consumer	-	-	-	-	101,606	95,149	98,537	113,209	112,350	92,672	91,403
通信 Communications	-	-	-	-	37,932	32,116	27,000	25,284	22,047	20,465	17,572
コンピュータ&ストレージ Computers & Storage	-	-	-	-	56,350	48,017	47,302	61,606	70,759	50,541	51,159

## 3-(1) 売上原価・販売費及び一般管理費・営業利益 Cost of sales/Selling, general and administrative expenses/Operating income

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
売上高 Net sales	362,772	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	480,000
売上原価 Cost of sales	235,042	230,662	234,967	252,591	254,727	251,125	242,252	289,803	314,220	322,088	350,600
販売費及び一般管理費 Selling, general and administrative expenses	88,929	88,099	85,215	87,510	88,352	82,269	79,146	90,841	101,344	102,365	115,400
営業利益 Operating income	38,800	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	14,000

## 3-(2) 売上原価率・販売費及び一般管理費比率 Cost of sales as % of net sales/Selling, general and administrative expenses as % of net sales

(%)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
売上原価率 Cost of sales as % of net sales	64.8	65.5	66.8	63.6	63.8	69.2	67.3	64.1	61.9	68.9	73.0
販売費及び一般管理費比率 Selling, general and administrative expenses as % of net sales	24.5	25.0	24.2	22.0	22.1	22.7	22.0	20.1	20.0	21.9	24.0

## 4-(1) 設備投資額 Capital expenditures

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
設備投資額 Capital expenditures	48,739	56,686	42,182	55,911	57,291	38,941	44,114	79,985	126,116	186,755	165,000
LSI ICs	24,031	20,973	16,484	25,077	17,119	8,550	16,568	30,130	57,673	42,714	18,900
半導体素子 Discrete semiconductor devices	15,784	21,991	17,704	23,148	30,407	22,001	20,460	33,789	57,061	130,969	137,700
モジュール Modules	4,362	4,695	2,709	1,185	1,979	1,922	2,893	1,793	2,054	1,188	2,100
その他 Others	2,188	1,315	1,925	4,407	4,694	2,735	1,079	4,237	3,077	1,808	800
販売・管理等共通部門 Sales and administrative division	2,373	7,709	3,358	2,091	3,089	3,731	3,111	10,034	6,249	10,074	5,500

## 4-(2) 親会社株主に帰属する当期純利益・減価償却費と設備投資の関係

Profit attributable to owners of parent, depreciation and capital expenditures

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
ネット金額 Net	31,024	-1,288	25,051	24,745	33,565	29,468	33,055	28,869	10,399	-60,721	-58,300
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	45,296	25,686	26,432	37,249	45,441	25,632	37,002	66,827	80,375	53,965	14,000
減価償却費 Depreciation	34,467	38,338	40,801	43,407	45,415	44,328	40,167	42,027	56,140	72,069	92,700
設備投資額 Capital expenditures	-48,739	-56,686	-42,182	-55,911	-57,291	-38,941	-44,114	-79,985	-126,116	-186,755	-165,000
M&A	-	-8,626	-	-	-	-1,551	-	-	-	-	-

## 5 研究開発費 Research and development costs

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
売上高比率 As % of net sales (%)	11.0	11.6	10.6	9.8	9.9	9.2	8.8	8.0	8.4	9.5	11.5
研究開発費 Research and development costs	39,996	40,868	37,277	38,852	39,578	33,384	31,537	36,126	42,560	44,423	55,400
LSI ICs	28,352	29,548	27,817	29,192	29,088	22,757	21,361	22,953	23,666	24,179	23,600
半導体素子 Discrete semiconductor devices	7,905	8,095	6,798	7,058	8,099	8,585	8,291	11,201	16,936	18,451	30,200
モジュール Modules	2,309	1,648	1,806	1,746	1,522	1,338	1,285	1,287	1,271	1,074	800
その他 Others	1,428	1,575	855	855	867	704	599	683	686	717	800

## 6-(1) 金融収支 Net financial revenue

(百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
金融収支 Net financial revenue	2,388	2,856	4,051	3,843	4,822	4,750	2,303	1,907	4,327	6,468	6,900
受取利息・配当金 Interest and dividends	2,394	2,860	4,052	3,860	4,824	4,858	2,399	2,022	4,460	6,904	7,500
支払利息・割引料 Interest expenses and discounts	-5	-3	-1	-16	-1	-107	-95	-114	-133	-436	-600

## 6-(2) 従業員数 Number of Employees

(名/number)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
全従業員数 Total number of employees	20,843	21,171	21,308	23,120	22,899	22,191	22,370	23,401	23,754	23,319	-
海外関係会社 Overseas subsidiaries	15,556	15,708	15,867	17,487	17,142	16,498	16,526	17,386	17,492	16,744	-
国内関係会社 Domestic subsidiaries	2,153	2,261	2,306	2,490	2,591	2,478	2,396	2,469	2,559	2,673	-
ローム単体 ROHM non-consolidated	3,134	3,202	3,135	3,143	3,166	3,215	3,448	3,546	3,703	3,902	-

**6-(3) 為替レート・為替差損益 Foreign exchange rate/Foreign exchange gains (losses)** (百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
期中平均レート(¥/US\$) Average rate (¥/US\$)	110.0	120.0	109.0	110.8	110.7	109.1	106.2	112.9	135.0	144.4	145.5
為替差損益 Foreign exchange gains (losses)	17,871	-22	-766	-7,248	3,927	401	-1,062	8,090	11,387	12,407	-2,400

※ '25/3の為替レートは、業績予想の前提レートです。  
※ Exchange rate for '25/3 is for the forecasts.

**6-(4) 棚卸資産 Inventories** (百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
棚卸資産 Inventories	100,343	87,663	86,698	98,289	120,967	111,723	128,760	154,489	195,484	223,671	-
商品及び製品 Merchandise and finished goods	31,962	28,139	23,197	27,563	30,261	27,616	33,426	39,678	53,779	52,469	-
仕掛品 Work in process	38,975	35,319	38,699	41,643	56,592	48,352	52,811	61,675	79,646	95,696	-
原材料及び貯蔵品 Raw materials and supplies	29,405	24,204	24,800	29,082	34,114	35,753	42,522	53,135	62,059	75,505	-
棚卸資産回転月数 Inventory turnover (月/months)	5.27	5.04	4.40	4.82	5.86	5.65	6.01	6.25	7.70	8.05	-

**6-(5) 自己資本・総資産 Shareholders' equity/Total assets** (百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
総資産 Total assets	864,380	804,134	834,503	870,034	874,427	848,873	926,240	1,029,132	1,123,283	1,481,274	1,457,377
自己資本 Shareholders' equity	751,937	705,774	724,986	751,425	766,266	714,990	768,972	839,817	914,912	967,471	943,573
自己資本比率 Equity ratio (%)	87.0	87.8	86.9	86.4	87.6	84.2	83.0	81.6	81.4	65.3	64.7

※ 自己資本 = 貸借対照表上の純資産の部合計 - 新株予約権 - 非支配株主持分  
※ Shareholders' Equity = Total net assets - Stock subscription rights - Non-controlling interests on the balance sheet

**6-(6) 自己資本利益率・総資産利益率 Return on equity/Return on total assets** (%)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
自己資本利益率 Return on equity	6.4	3.5	3.7	5.0	6.0	3.5	5.0	8.3	9.2	5.7	1.5
総資産利益率 Return on total assets	5.6	3.1	3.2	4.4	5.2	3.0	4.2	6.8	7.5	4.1	1.0

**6-(7) 1株当たり当期純利益・1株当たり純資産 Net income per share/Net assets per share** (円/¥)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
1株当たり当期純利益 Net income per share	105.04	60.48	62.47	88.04	107.82	61.91	94.06	170.15	204.66	138.81	36.27
1株当たり純資産 Net assets per share	1,743.77	1,668.08	1,713.50	1,776.01	1,833.01	1,796.46	1,958.87	2,139.29	2,330.49	2,506.78	2,446.50

※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。2015/3の期首に当該株式分割が行われたと仮定して、1株当たり情報を算定しております。  
※ The Company implemented a four-for-one common stock split, effective October 1, 2023. Information per share are calculated on the assumption that the stock split was implemented at the beginning of '15/3.

**6-(8) 1株当たり配当金・連結配当性向 Dividends/Payout ratio** (円/¥)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
配当金 Dividends	32.50	32.50	32.50	32.50	37.50	37.50	37.50	46.25	50.00	50.00	50.00
記念配当金 Commemorative	-	-	-	27.50	-	-	-	-	-	-	-
連結配当性向 Payout ratio (%)	30.9	53.7	52.0	68.2	34.8	60.6	39.9	27.2	24.4	36.0	137.8

※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。2015/3の期首に当該株式分割が行われたと仮定して、1株当たり配当金を算定しております。  
※ The Company implemented a four-for-one common stock split, effective October 1, 2023. Dividends are calculated on the assumption that the stock split was implemented at the beginning of '15/3.

**6-(9) 期中平均発行済株式数・期末発行済株式数** (株/common shares)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
期中平均発行済株式数 Average number of shares during the period	431,217,853	424,701,445	423,103,313	423,098,957	421,265,314	413,434,760	393,034,152	392,550,295	392,566,376	388,753,297	385,941,100
期末発行済株式数 Year-end number of shares outstanding	431,212,804	423,105,028	423,100,740	423,096,652	418,026,540	397,980,540	392,541,488	392,553,376	392,570,888	385,941,100	385,941,100

※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。2015/3の期首に当該株式分割が行われたと仮定して、株式数を算定しております。  
※ The Company implemented a four-for-one common stock split, effective October 1, 2023. The number of shares are calculated on the assumption that the stock split was implemented at the beginning of '15/3.

**セグメント別利益 Profit by segment** (百万円/¥million)

年度 Fiscal year ended	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3 [予/Est.]
合計 Total	38,800	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	-
LSI ICs	22,286	7,660	9,064	20,181	15,990	12,578	15,752	32,988	48,158	21,269	-
半導体素子 Discrete semiconductor devices	15,909	21,504	20,916	32,193	30,054	10,407	21,053	32,774	34,529	12,964	-
モジュール Modules	2,086	4,594	1,793	3,793	5,918	3,491	2,145	4,442	4,284	2,005	-
その他 Others	-900	262	1,497	2,968	4,093	1,948	1,846	5,018	5,088	2,154	-
調整額 Adjusted amount	-581	-387	-1,444	-2,132	-146	1,063	-2,308	-3,744	256	4,932	-

**セグメント別主要製品 Main products by segment**

セグメントの名称 Segment	主な製品及び事業の名称 Main products and business				
LSI ICs	アナログ Analog	ロジック Logic	メモリ Memory		
半導体素子 Discrete semiconductor devices	トランジスタ Transistors	ダイオード Diodes	パワーデバイス Power devices	発光ダイオード Light emitting diodes	半導体レーザー Laser diodes
モジュール Modules	プリントヘッド Printheads	オプティカル・モジュール Optical modules			
その他 Others	抵抗器 Resistors				



貸借対照表・損益計算書・包括利益計算書・キャッシュフローの推移  
5-Year Summary of B/S, P/L and C/F

【連結 Consolidated】

連結貸借対照表 Consolidated Balance Sheet

(百万円/¥ million)

年度 Fiscal Year ended	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03	'22/03	'23/03	'24/03
<b>《資産の部》</b> <b>(Assets)</b>										
<b>流動資産</b>	<b>523,376</b>	<b>473,570</b>	<b>495,958</b>	<b>513,539</b>	<b>511,002</b>	<b>517,888</b>	<b>555,823</b>	<b>620,004</b>	<b>653,979</b>	<b>592,747</b>
<b>Current assets</b>										
現金及び預金 Cash and deposits	280,756	280,933	264,916	264,600	268,254	298,296	261,292	293,144	291,154	237,936
受取手形及び売掛金 Notes and accounts receivable – trade	76,721	66,432	76,700	85,292	84,021	74,834	86,287	100,151	100,472	88,934
電子記録債権 Electronically recorded monetary claims – operating	2,132	3,903	5,132	5,409	5,833	5,604	6,043	8,644	9,277	6,858
有価証券 Securities	42,998	15,470	42,582	41,221	21,491	17,427	58,138	49,256	38,093	6,639
商品及び製品 Merchandise and finished goods	31,962	28,139	23,197	27,563	30,261	27,616	33,426	39,678	53,779	52,469
仕掛品 Work in process	38,975	35,319	38,699	41,643	56,592	48,352	52,811	61,675	79,646	95,696
原材料及び貯蔵品 Raw materials and supplies	29,405	24,204	24,800	29,082	34,114	35,753	42,522	53,135	62,059	75,505
繰延税金資産 Deferred tax assets	9,374	8,451	9,047	9,356	-	-	-	-	-	-
未収還付法人税等 Income taxes receivable	546	940	1,137	205	481	488	4,013	1,026	1,884	8,043
その他 Other	10,794	9,962	10,285	9,620	10,022	9,639	11,402	13,342	17,669	20,730
貸倒引当金 Allowance for doubtful accounts	-292	-186	-541	-457	-69	-123	-115	-49	-56	-68
<b>固定資産</b>	<b>341,003</b>	<b>330,564</b>	<b>338,545</b>	<b>356,495</b>	<b>363,425</b>	<b>330,984</b>	<b>370,417</b>	<b>409,127</b>	<b>469,303</b>	<b>888,527</b>
<b>Non-current assets</b>										
<b>有形固定資産</b>	<b>231,293</b>	<b>236,443</b>	<b>231,270</b>	<b>240,227</b>	<b>251,645</b>	<b>243,784</b>	<b>247,367</b>	<b>292,090</b>	<b>363,771</b>	<b>478,330</b>
<b>Property, plant and equipment</b>										
建物及び構築物 Buildings and structures	221,833	224,913	230,987	233,592	241,973	241,085	263,766	280,843	307,833	346,623
減価償却累計額 Accumulated depreciation	-147,755	-149,653	-154,375	-160,293	-167,024	-169,849	-177,587	-188,797	-197,559	-214,767
建物及び構築物(純額) Buildings and structures, net	74,078	75,259	76,611	73,298	74,949	71,236	86,178	92,046	110,273	131,855
機械装置及び運搬具 Machinery, equipment and vehicles	511,008	501,757	516,448	544,650	583,154	586,018	607,487	664,295	745,760	858,825
減価償却累計額 Accumulated depreciation	-444,219	-434,134	-450,496	-471,897	-503,977	-516,163	-545,385	-585,899	-633,016	-703,955
機械装置及び運搬具(純額) Machinery, equipment and vehicles, net	66,788	67,623	65,952	72,752	79,177	69,855	62,102	78,396	112,744	154,869
工具、器具及び備品 Tools, furniture and fixtures	51,459	49,934	47,668	49,661	52,053	51,267	53,935	57,176	61,333	66,204
減価償却累計額 Accumulated depreciation	-43,818	-42,700	-40,600	-41,987	-43,842	-44,012	-47,460	-50,299	-53,177	-57,054
工具、器具及び備品(純額) Tools, furniture and fixtures, net	7,640	7,234	7,068	7,673	8,210	7,255	6,475	6,876	8,155	9,150
土地 Land	64,039	66,161	66,961	66,809	66,973	66,594	66,601	68,421	68,285	71,814
建設仮勘定 Construction in progress	18,746	20,165	14,676	19,691	22,334	26,207	21,691	41,760	59,279	105,414
その他 Other	-	-	-	-	-	4,036	7,054	8,543	8,780	9,212
減価償却累計額 Accumulated depreciation	-	-	-	-	-	-1,401	-2,735	-3,954	-3,748	-3,984
その他(純額) Other, net	-	-	-	-	-	2,635	4,318	4,589	5,032	5,228
<b>無形固定資産</b>	<b>5,401</b>	<b>11,691</b>	<b>10,513</b>	<b>5,410</b>	<b>4,097</b>	<b>4,599</b>	<b>6,645</b>	<b>5,266</b>	<b>5,722</b>	<b>8,258</b>
<b>Intangible assets</b>										
のれん Goodwill	33	5,777	5,355	-	-	1,391	1,093	795	497	198
その他 Other	5,368	5,914	5,157	5,410	4,097	3,208	5,552	4,471	5,225	8,060
<b>投資その他の資産</b>	<b>104,309</b>	<b>82,428</b>	<b>96,760</b>	<b>110,857</b>	<b>107,682</b>	<b>82,600</b>	<b>116,404</b>	<b>111,770</b>	<b>99,810</b>	<b>401,937</b>
<b>Investments and other assets</b>										
投資有価証券 Investment securities	73,462	63,146	81,084	94,615	87,683	66,237	95,749	87,506	76,976	373,647
退職給付に係る資産 Net defined benefit asset	1,948	1,297	1,435	2,073	1,772	1,340	3,010	3,176	1,875	3,110
繰延税金資産 Deferred tax assets	3,836	2,492	2,685	2,580	6,717	4,862	8,156	11,310	7,663	10,210
その他 Other	25,457	15,590	11,961	12,199	12,212	10,232	9,571	9,846	13,788	15,590
貸倒引当金 Allowance for doubtful accounts	-394	-98	-406	-612	-703	-72	-83	-69	-494	-621
<b>資産合計</b>	<b>864,380</b>	<b>804,134</b>	<b>834,503</b>	<b>870,034</b>	<b>874,427</b>	<b>848,873</b>	<b>926,240</b>	<b>1,029,132</b>	<b>1,123,283</b>	<b>1,481,274</b>
<b>Total Assets</b>										

## 連結貸借対照表 Consolidated Balance Sheet

(百万円/¥ million)

年度 Fiscal Year ended	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03	'22/03	'23/03	'24/03
<b>《負債の部》</b> <b>(Liabilities)</b>										
<b>流動負債</b>	<b>69,660</b>	<b>62,352</b>	<b>69,050</b>	<b>78,085</b>	<b>76,174</b>	<b>62,367</b>	<b>73,379</b>	<b>105,877</b>	<b>131,907</b>	<b>466,016</b>
<b>Current liabilities</b>										
支払手形及び買掛金	11,764	10,460	12,193	13,788	11,873	11,024	14,078	18,105	16,157	16,134
Notes and accounts payable – trade										
電子記録債務	8,026	7,525	8,657	4,903	4,252	3,838	3,834	4,929	4,112	3,866
Electronically recorded obligations – operating										
未払金	19,282	19,300	22,382	25,936	26,453	20,803	23,778	36,131	54,086	66,639
Accounts payable – other										
未払法人税等	6,638	1,896	3,790	10,423	8,137	3,990	3,671	11,472	21,353	5,150
Income taxes payable										
短期借入金	-	-	-	-	-	-	-	-	-	300,000
Short-term borrowings										
1年内償還予定の社債	-	-	-	-	-	-	-	-	-	40,136
Current portion of bonds payable										
繰延税金負債	-	35	2	30	-	-	-	-	-	-
Deferred tax liabilities										
事業整理損失引当金	-	442	224	215	-	-	-	-	-	-
Provision for loss on business liquidation										
その他	23,948	22,691	21,798	22,788	25,457	22,710	28,016	35,237	36,196	34,088
Other										
<b>固定負債</b>	<b>42,286</b>	<b>35,530</b>	<b>40,001</b>	<b>40,071</b>	<b>31,499</b>	<b>71,026</b>	<b>83,370</b>	<b>82,901</b>	<b>75,910</b>	<b>47,156</b>
<b>Non-current liabilities</b>										
社債	-	-	-	-	-	40,935	40,735	40,536	40,336	-
Bonds payable										
繰延税金負債	29,617	24,016	28,195	27,667	19,964	17,430	28,149	28,983	22,539	30,540
Deferred tax liabilities										
退職給付に係る負債	9,251	9,706	10,693	10,136	10,688	10,908	11,198	11,092	10,819	12,185
Net defined benefit liability										
その他	3,416	1,807	1,111	2,266	845	1,752	3,286	2,289	2,215	4,431
Other										
<b>負債合計</b>	<b>111,946</b>	<b>97,883</b>	<b>109,051</b>	<b>118,156</b>	<b>107,673</b>	<b>133,393</b>	<b>156,750</b>	<b>188,778</b>	<b>207,817</b>	<b>513,172</b>
<b>Total liabilities</b>										
<b>《純資産の部》</b> <b>(Net assets)</b>										
<b>株主資本</b>	<b>738,750</b>	<b>731,391</b>	<b>745,653</b>	<b>761,736</b>	<b>776,549</b>	<b>745,210</b>	<b>758,706</b>	<b>810,851</b>	<b>870,656</b>	<b>885,199</b>
<b>Shareholders' equity</b>										
資本金	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969
Capital stock										
資本剰余金	102,403	102,403	102,403	102,403	102,403	102,403	102,403	102,411	102,416	102,433
Capital surplus										
利益剰余金	599,518	609,166	604,057	620,151	634,606	644,563	609,280	661,386	721,151	755,652
Retained earnings										
自己株式	-50,141	-67,148	-47,777	-47,788	-47,430	-88,726	-39,947	-39,915	-39,880	-59,857
Treasury shares										
<b>その他の包括利益累計額</b>	<b>13,186</b>	<b>-25,616</b>	<b>-20,667</b>	<b>-10,311</b>	<b>-10,282</b>	<b>-30,219</b>	<b>10,266</b>	<b>28,965</b>	<b>44,256</b>	<b>82,272</b>
<b>Accumulated other comprehensive income</b>										
その他有価証券評価差額金	24,442	16,503	25,438	33,931	28,850	22,015	47,001	39,314	34,007	32,868
Valuation difference on available-for-sale securities										
為替換算調整勘定	-7,308	-37,103	-40,942	-40,666	-35,487	-47,517	-33,878	-8,294	12,149	50,586
Foreign currency translation adjustment										
退職給付に係る調整累計額	-3,948	-5,016	-5,163	-3,576	-3,645	-4,716	-2,856	-2,054	-1,901	-1,182
Remeasurements of defined benefit plans										
<b>非支配株主持分</b>	<b>496</b>	<b>476</b>	<b>466</b>	<b>452</b>	<b>487</b>	<b>488</b>	<b>518</b>	<b>536</b>	<b>552</b>	<b>630</b>
<b>Non-controlling interests</b>										
<b>純資産合計</b>	<b>752,433</b>	<b>706,251</b>	<b>725,452</b>	<b>751,877</b>	<b>766,754</b>	<b>715,479</b>	<b>769,490</b>	<b>840,353</b>	<b>915,465</b>	<b>968,102</b>
<b>Total net assets</b>										
<b>負債純資産合計</b>	<b>864,380</b>	<b>804,134</b>	<b>834,503</b>	<b>870,034</b>	<b>874,427</b>	<b>848,873</b>	<b>926,240</b>	<b>1,029,132</b>	<b>1,123,283</b>	<b>1,481,274</b>
<b>Total liabilities and net assets</b>										

## 連結損益計算書 Consolidated Statement of Income

(百万円/¥ million)

年度 Fiscal Year ended	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03	'22/03	'23/03	'24/03
<b>《営業損益の部》</b> <b>(Operating revenues and expenses)</b>										
売上高 Net sales	362,772	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780
売上原価 Cost of sales	235,042	230,662	234,967	252,591	254,727	251,125	242,252	289,803	314,220	322,088
売上総利益 Gross profit	127,729	121,734	117,042	144,515	144,262	111,759	117,635	162,320	193,661	145,692
販売費及び一般管理費 Selling, general and administrative expenses	88,929	88,099	85,215	87,510	88,352	82,269	79,146	90,841	101,344	102,365
営業利益(-損失) Operating income (loss)	38,800	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327
<b>《営業外損益の部》</b> <b>(Non-operating income and expenses)</b>										
営業外収益 Non-operating income	20,935	3,480	4,753	4,920	10,043	6,750	3,430	11,430	17,394	26,423
営業外費用 Non-operating expenses	518	490	1,001	7,712	1,264	465	1,246	358	180	549
経常利益(-損失) Ordinary income (loss)	59,218	36,625	35,579	54,213	64,689	35,774	40,672	82,551	109,530	69,200
<b>《特別損益の部》</b> <b>(Extraordinary income and losses)</b>										
特別利益 Extraordinary income	2,797	366	428	501	360	5,714	1,528	2,909	1,335	14,028
特別損失 Extraordinary losses	6,776	5,454	3,630	8,201	4,126	3,470	1,687	1,602	1,358	11,546
税金等調整前四半期純利益(-損失) Profit (Loss) before income taxes	55,239	31,537	32,377	46,512	60,923	38,018	40,512	83,859	109,507	71,883
法人税、住民税及び事業税 Income taxes - current	13,382	5,318	4,866	13,572	16,480	9,822	7,343	15,944	28,981	11,399
過年度法人税等 Income taxes for prior periods	384	-	1,741	-	-	-	-	-	-	-
法人税等調整額 Income taxes - deferred	-3,869	517	-680	-4,325	-1,025	2,539	-3,864	1,057	122	6,276
法人税等合計 Total income taxes	9,897	5,835	5,927	9,247	15,454	12,362	3,478	17,001	29,104	17,675
当期純利益(-損失) Profit (Loss)	45,342	25,702	26,450	37,265	45,468	25,656	37,033	66,857	80,403	54,007
非支配株主に帰属する 当期純利益(-損失) Profit (Loss) attributable to non-controlling interests	45	16	17	16	26	23	31	30	27	42
親会社株主に帰属する当期純 利益(-損失) Profit (loss) attributable to owners of parent	45,296	25,686	26,432	37,249	45,441	25,632	37,002	66,827	80,375	53,965

## 連結包括利益計算書 Consolidated Statement of Comprehensive Income

(百万円/¥ million)

年度 Fiscal Year ended	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03	'22/03	'23/03	'24/03
当期純利益(-損失) Profit (Loss)	45,342	25,702	26,450	37,265	45,468	25,656	37,033	66,857	80,403	54,007
その他有価証券評価差額金 Valuation difference of available-for-sale securities	11,095	-7,939	8,934	8,493	-5,081	-6,835	24,986	-7,686	-5,306	-1,139
為替換算調整勘定 Foreign currency translation adjustment	38,530	-29,829	-3,866	247	5,189	-12,023	13,660	25,595	20,460	38,475
退職給付に係る調整額 Remeasurements of defined benefit plans, net of tax	277	-1,068	-146	1,586	-68	-1,071	1,860	801	152	719
その他の包括利益合計 Total other comprehensive income	49,903	-38,836	4,921	10,327	39	-19,930	40,507	18,710	15,306	38,055
包括利益 Comprehensive income	95,245	-13,134	31,371	47,593	45,507	5,725	77,541	85,568	95,709	92,062
親会社株主に係る包括利益 Comprehensive income attributable to owners of parent	95,150	-13,116	31,381	47,605	45,470	5,695	77,488	85,526	95,666	91,981
非支配株主に係る包括利益 Comprehensive income attributable to non-controlling interests	95	-17	-10	-11	37	30	53	41	43	81

## 連結キャッシュフロー計算書 Consolidated Statement of Cash Flow

	(百万円/¥ million)									
年度 Fiscal Year ended	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03	'22/03	'23/03	'24/03
<b>《営業活動によるキャッシュ・フロー》</b>										
<b>(Cash flows from operating activities)</b>										
税金等調整前当期純利益又は税金等調整前当期純損失 Profit before income taxes	55,239	31,537	32,377	46,512	60,923	38,018	40,512	83,859	109,507	71,683
減価償却費 Depreciation	34,467	38,338	40,801	43,407	45,415	44,328	40,167	42,027	56,140	72,069
減損損失 Impairment loss	5,875	2,021	2,455	7,046	1,398	429	807	285	301	1,564
保険差益 Gain on insurance claim	-2,487	-	-	-	-	-	-	-	-	-
のれん償却額 Amortization of goodwill	33	245	385	391	-	-	-	-	-	-
貸倒引当金の増減額(−は減少) Increase (decrease) in allowance for doubtful accounts	-	-382	651	147	-313	-572	-3	-86	426	129
退職給付に係る負債の増減額(−は減少) Increase (decrease) in net defined benefit liability	475	617	664	496	467	-833	433	909	610	993
退職給付に係る資産の増減額(−は増加) Decrease (increase) in net defined benefit asset	-72	-525	232	150	350	120	261	-422	36	58
特別退職金 Extra retirement payments	-	-	-	-	2,094	1,250	-	-	-	-
事業整理損失引当金の増減額(−は減少) Increase (decrease) in provision for loss on business liquidation	-	442	-	-	-	-	-	-	-	-
受取利息及び受取配当金 Interest and dividend income	-2,394	-2,860	-4,052	-3,860	-4,824	-4,858	-2,399	-2,022	-4,460	-6,904
受取手数料 Commission income	-	-	-	-	-	-	-	-	-	-6,000
為替差損益(−は益) Foreign exchange losses (gains)	-10,806	5,178	1,707	1,581	-1,340	1,544	-1,785	-3,616	-6,385	-8,043
有価証券及び投資有価証券売却損益(−は益) Loss (gain) on sales of short-term and long-term investment securities	-	-	-	-	-	-5,020	-1,392	-2,190	-	0
有価証券及び投資有価証券評価損益(−は益) Loss (gain) on valuation of short-term and long-term investment securities	18	4	57	81	0	936	-	-	622	246
固定資産売却損益(−は益) Loss (gain) on sales of non-current assets	-297	-13	-177	-424	-80	-289	120	-582	-1,311	-4,105
災害による損失 Loss on disaster	-	-	-	-	-	-	340	427	-	-
補助金収入 Subsidy income	-	-	-	-	-	-	-	-	-	-9,861
固定資産圧縮損 Loss on tax purpose reduction entry of non-current assets	-	-	-	-	-	-	-	-	-	8,861
売上債権の増減額(−は増加) Decrease (increase) in notes and accounts receivable – trade	-3,810	5,299	-11,935	-9,433	1,274	8,149	-9,650	-12,278	2,043	19,417
棚卸資産の増減額(−は増加) Decrease (increase) in inventories	-1,534	7,392	-251	-11,737	-21,846	7,091	-14,073	-19,794	-35,734	-18,549
仕入債務の増減額(−は減少) Increase (decrease) in notes and accounts payable – trade	-2,938	35	2,400	-1,429	-2,764	-703	1,243	1,529	-5,489	-3,897
未払金の増減額(−は減少) Increase (decrease) in accounts payable – other	5,321	-1,936	571	512	-1,705	164	383	2,853	24	-247
長期前払費用の増減額(−は増加) Decrease (increase) in long-term prepaid expenses	-	-	-	-	-	-	-	-	-	-
その他 Other, net	3,236	-350	3,418	2,745	1,477	-438	343	5,055	-924	-8,724
<b>小計</b>	<b>80,326</b>	<b>85,043</b>	<b>69,307</b>	<b>76,190</b>	<b>80,527</b>	<b>89,317</b>	<b>55,309</b>	<b>95,953</b>	<b>115,405</b>	<b>108,691</b>
<b>Subtotal</b>										
保険金の受取額 Proceeds from insurance income	2,487	-	-	-	-	-	-	-	-	-
事業再編による支出 Payments for business restructuring	-	-	-305	-8	-	-	-	-	-	-
利息及び配当金の受取額 Interest and dividend income received	2,335	2,714	4,052	4,714	4,645	5,046	2,500	1,856	3,519	7,147
利息の支払額 Interest expenses paid	-5	-3	-1	-16	-1	-9	-6	-8	-15	-294
法人税等の支払額又は還付額(−は支払) Income taxes (paid) refund	-12,762	-8,852	-5,654	-6,152	-19,180	-12,953	-11,219	-5,619	-20,280	-32,685
特別退職金の支払額 Extra retirement payments	-	-	-	-	-	-2,269	-609	-	-	-
<b>営業活動によるキャッシュ・フロー</b>	<b>72,381</b>	<b>78,901</b>	<b>67,397</b>	<b>74,727</b>	<b>65,990</b>	<b>79,130</b>	<b>45,975</b>	<b>92,181</b>	<b>98,628</b>	<b>82,858</b>
<b>Net cash provided by (used in) operating activities</b>										

## 連結キャッシュフロー計算書 Consolidated Statement of Cash Flow

	(百万円/¥ million)									
年度 Fiscal Year ended	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03	'22/03	'23/03	'24/03
<b>《投資活動によるキャッシュ・フロー》</b>										
<b>(Cash flows from investing activities)</b>										
定期預金の増減額(－は増加)	-53,711	34,779	3,855	10,469	-3,358	17,737	-10,470	10,533	11,166	17,539
Decrease (increase) in time deposits										
有価証券及び投資有価証券の取得による支出	-17,794	-6,173	-10,990	-19,362	-13,403	-6,908	-9,334	-17,179	-2,858	-300,266
Purchase of short-term and long-term investment securities										
有価証券及び投資有価証券の売却及び償還による収入	13,034	11,426	8,486	5,218	20,550	25,421	12,652	20,050	9,158	5,678
Proceeds from sales and redemption of short-term and long-term investment securities										
有形固定資産の取得による支出	-40,271	-54,211	-39,602	-49,862	-54,273	-41,880	-32,377	-66,579	-100,769	-166,273
Purchase of property, plant and equipment										
有形固定資産の売却による収入	1,843	900	563	1,006	156	652	153	931	2,201	4,771
Proceeds from sales of property, plant and equipment										
連結の範囲の変更を伴う子会社株式の取得による支出	-	-8,626	-	-	-	-	-	-	-	-
Purchase of shares of subsidiaries resulting in change in scope of consolidation										
事業譲渡による収入	-	-	429	-	-	-	-	-	-	-
Proceeds from transfer of business										
補助金の受取額	-	-	-	-	-	-	-	-	-	9,861
Subsidies received										
その他	-3,737	-531	-1,483	-1,986	-3,670	-3,698	-1,466	-3,193	-7,636	-3,263
Other, net										
<b>投資活動によるキャッシュ・フロー</b>	<b>-100,638</b>	<b>-22,436</b>	<b>-38,742</b>	<b>-54,517</b>	<b>-53,997</b>	<b>-8,676</b>	<b>-40,844</b>	<b>-55,437</b>	<b>-88,738</b>	<b>-431,952</b>
<b>Net cash provided by (used in) investing activities</b>										
<b>《財務活動によるキャッシュ・フロー》</b>										
<b>(Cash flows from financing activities)</b>										
社債の発行による収入	-	-	-	-	-	40,918	-	-	-	-
Proceeds from issuance of bonds payable										
自己株式の取得による支出	-15	-17,006	-6	-10	-10,003	-41,295	-8,715	-9	-6	-20,005
Purchase of treasury shares										
配当金の支払額	-8,085	-16,038	-12,164	-21,154	-20,625	-15,675	-14,822	-14,721	-20,610	-19,463
Cash dividends paid										
短期借入金の増減額	-	-	-	-	-	-	-	-	-	300,000
Increase (decrease) in short-term borrowings										
手数料の受取額	-	-	-	-	-	-	-	-	-	6,000
Commission income received										
その他	-70	-64	-2	-21	-18	-1,022	-1,302	-1,499	-1,535	-1,467
Other, net										
<b>財務活動によるキャッシュ・フロー</b>	<b>-8,171</b>	<b>-33,109</b>	<b>-12,173</b>	<b>-21,186</b>	<b>-30,647</b>	<b>-17,075</b>	<b>-24,840</b>	<b>-16,230</b>	<b>-22,153</b>	<b>265,063</b>
<b>Net cash provided by (used in) financing activities</b>										
現金及び現金同等物に係る換算差額	18,705	-14,222	-2,268	-1,063	2,746	-5,904	6,338	12,542	11,293	17,880
Effect of exchange rate change on cash and cash equivalents										
現金及び現金同等物の増減額(－は減少)	-17,722	9,133	14,212	-2,041	-15,908	47,474	-13,371	33,055	-969	-66,150
Net increase (decrease) in cash and cash equivalents										
現金及び現金同等物の期首残高	240,391	222,668	231,802	246,015	243,973	228,065	275,539	262,168	295,223	294,254
Cash and cash equivalents at beginning of period										
<b>現金及び現金同等物の期末残高</b>	<b>222,668</b>	<b>231,802</b>	<b>246,015</b>	<b>243,973</b>	<b>228,065</b>	<b>275,539</b>	<b>262,168</b>	<b>295,223</b>	<b>294,254</b>	<b>228,104</b>
<b>Cash and cash equivalents at end of period</b>										