

**2025年3月期 1Q決算補足資料**  
**Financial Supplemental Data for the 1Q of Fiscal Year Ending March 31, 2025**

目次

Contents

連結損益計算書 / Consolidated Statement of Profit or Loss	1
事業別受注高・売上高 / Orders and Net Sales by Business	2
地域別売上高 / Net Sales by Region	3
連結貸借対照表 / Consolidated Statement of Financial Position	4
連結キャッシュ・フロー計算書 / Consolidated Statement of Cash Flows	5
主な経営指標 / Major Management Indicators	6

2024年8月8日

August 8, 2024

**栗田工業株式会社**  
**KURITA WATER INDUSTRIES LTD.**

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Forecasts contained in this report are based on management's assumption and beliefs in light of the information currently available.

But they may be subject to change due to a wide range of factors, and no warranty is made regarding their attainability.

連結損益計算書 / Consolidated Statement of Profit or Loss

(単位：十億円) Billions of yen	2022.4-2023.3				2023.4-2024.3				2024.4-2025.3			前年差/YoYchange			
	3M	6M	9M	12M	3M	6M	9M	12M	3M実績/ Results	6M予想 /Forecasts	12M予想 /Forecasts	3M実績/ Results	6M予想 /Forecasts	12M予想 /Forecasts	
	4-6月 Apr-Jun	4-9月 Apr-Sep	4-12月 Apr-Dec	4-3月 Apr-Mar	4-6月 Apr-Jun	4-9月 Apr-Sep	4-12月 Apr-Dec	4-3月 Apr-Mar	4-6月 Apr-Jun	4-9月 Apr-Sep	4-3月 Apr-Mar	4-6月 Apr-Jun	4-9月 Apr-Sep	4-3月 Apr-Mar	
受注高/Orders	100.1	200.4	288.1	374.3	98.4	186.4	281.6	390.2	99.3	212.0	400.0	+0.9	+25.6	+9.8	
売上高/Net sales	74.7	160.7	251.7	344.6	90.5	188.4	286.7	384.8	94.0	194.0	400.0	+3.4	+5.6	+15.2	
売上原価/Cost of sales	48.5	103.7	162.8	224.9	61.3	126.1	189.9	253.0	61.4	126.7	256.9	+0.1	+0.6	+3.9	
売上総利益/Gross profit	26.2	56.9	88.9	119.7	29.3	62.3	96.8	131.8	32.6	67.3	143.1	+3.3	+5.0	+11.3	
販売費及び一般管理費/SG&A expenses	19.9	40.3	60.6	81.1	21.8	44.2	66.3	89.8	24.3	47.3	96.1	+2.4	+3.1	+6.3	
事業利益/Business profit	6.3	16.6	28.4	38.6	7.5	18.1	30.5	42.1	8.4	20.0	47.0	+0.9	+1.9	+4.9	
(事業利益率/Business profit margin)	8.5%	10.3%	11.3%	11.2%	8.2%	9.6%	10.6%	10.9%	8.9%	10.3%	11.8%	(+0.7pp)	(+0.7pp)	(+0.8pp)	
その他収支/Net of other income and expenses	0.1	-0.3	-0.7	-9.5	0.7	0.2	0.1	-0.8	0.3	-0.5	-1.0	-0.4	-0.7	-0.2	
営業利益/Operating profit	6.4	16.3	27.7	29.1	8.1	18.3	30.5	41.2	8.6	19.5	46.0	+0.5	+1.2	+4.8	
(営業利益率/Operating profit margin)	8.5%	10.2%	11.0%	8.4%	9.0%	9.7%	10.6%	10.7%	9.2%	10.1%	11.5%	(+0.2pp)	(+0.3pp)	(+0.8pp)	
電子/ Electronics Industry	受注高/Orders	43.6	93.5	134.2	169.9	42.0	78.8	125.4	165.8	37.4	86.0	170.0	-4.7	+7.2	+4.2
	売上高/Net sales	30.9	67.4	107.6	149.3	43.2	87.6	131.4	172.7	43.6	85.0	169.0	+0.4	-2.6	-3.7
	事業利益/Business profit	4.3	10.0	16.7	21.8	4.4	9.1	14.9	19.9	4.7	9.8	21.0	+0.4	+0.7	+1.1
	(事業利益率/Business profit margin)	13.9%	14.8%	15.6%	14.6%	10.1%	10.4%	11.3%	11.5%	10.8%	11.5%	12.4%	(+0.7pp)	(+1.1pp)	(+0.9pp)
	その他収支/Net of other income and expenses	0.0	0.0	-0.2	-0.9	0.2	0.2	0.2	0.3	0.1	0.0	0.0	-0.1	-0.2	-0.3
	営業利益/Operating profit	4.3	9.9	16.6	20.9	4.5	9.4	15.1	20.2	4.8	9.8	21.0	+0.2	+0.4	+0.8
(営業利益率/Operating profit margin)	13.9%	14.8%	15.4%	14.0%	10.5%	10.7%	11.5%	11.7%	10.9%	11.5%	12.4%	(+0.5pp)	(+0.8pp)	(+0.7pp)	
一般/ General Industry	受注高/Orders	56.5	106.9	153.9	204.4	56.4	107.6	156.2	224.3	61.9	126.0	230.0	+5.5	+18.4	+5.7
	売上高/Net sales	43.7	93.3	144.1	195.3	47.3	100.8	155.3	212.1	50.4	109.0	231.0	+3.0	+8.2	+18.9
	事業利益/Business profit	2.0	6.6	11.6	16.9	3.1	8.9	15.5	22.1	3.7	10.2	26.0	+0.6	+1.3	+3.9
	(事業利益率/Business profit margin)	4.6%	7.1%	8.1%	8.7%	6.5%	8.9%	10.0%	10.4%	7.3%	9.4%	11.3%	(+0.7pp)	(+0.5pp)	(+0.8pp)
	その他収支/Net of other income and expenses	0.1	-0.2	-0.5	-8.7	0.5	0.0	-0.1	-1.1	0.2	-0.5	-1.0	-0.3	-0.5	+0.1
営業利益/Operating profit	2.1	6.4	11.1	8.2	3.6	8.9	15.5	21.0	3.9	9.7	25.0	+0.3	+0.8	+4.0	
(営業利益率/Operating profit margin)	4.8%	6.9%	7.7%	4.2%	7.6%	8.8%	10.0%	9.9%	7.7%	8.9%	10.8%	(+0.1pp)	(+0.1pp)	(+0.9pp)	
金融収支/Net of finance income and costs	0.9	1.1	1.1	0.9	-0.0	-0.2	-0.2	0.3	0.1	-0.3	-1.0	+0.1	-0.1	-1.3	
持分法による投資損益/Share of profit (loss) of investments accounted for using equity method	0.0	0.1	0.1	0.2	0.0	0.1	0.1	0.1	0.0	0.0	0.0	+0.0	-0.1	-0.1	
税引前利益/Profit before tax	7.3	17.5	29.0	30.2	8.1	18.2	30.5	41.7	8.7	19.2	45.0	+0.6	+1.0	+3.3	
親会社の所有者に帰属する当期利益/Profit attributable to owners of parent	4.9	12.4	20.1	20.1	5.7	12.6	21.9	29.2	5.7	13.5	33.0	+0.0	+0.9	+3.8	
基本的1株当たり当期利益(円)/Basic earnings per share (yen)	43.29	110.15	179.28	179.14	50.67	112.05	194.89	259.70	50.74	120.13	293.65	+0.07	+8.08	+33.95	

為替レート (円) /Currency exchange(yen)

米ドル/USD	129.6	134.0	136.5	135.5	137.4	141.0	143.3	144.6	155.9	142.0	142.0	+18.5	+1.0	-2.6
ユーロ/EUR	138.1	138.7	140.6	141.0	149.5	153.4	155.3	156.8	167.9	154.0	154.0	+18.4	+0.6	-2.8
中国元/CNY	19.6	19.9	19.9	19.8	19.6	19.8	20.0	20.1	21.5	19.8	19.8	+1.9	+0.0	-0.3

事業別受注高・売上高 / Orders and Net Sales by Business

(単位：十億円) Billions of yen	2022.4-2023.3				2023.4-2024.3				2024.4-2025.3			前年差/YoYchange			
	3M	6M	9M	12M	3M	6M	9M	12M	3M実績/ Results	6M予想 /Forecasts	12M予想 /Forecasts	3M実績/ Results	6M予想 /Forecasts	12M予想 /Forecasts	
	4-6月	4-9月	4-12月	4-3月	4-6月	4-9月	4-12月	4-3月	4-6月	4-9月	4-3月	4-6月	4-9月	4-3月	
	Apr-Jun	Apr-Sep	Apr-Dec	Apr-Mar	Apr-Jun	Apr-Sep	Apr-Dec	Apr-Mar	Apr-Jun	Apr-Sep	Apr-Mar	Apr-Jun	Apr-Sep	Apr-Mar	
受注高/Orders	電子/Electronics Industry	43.6	93.5	134.2	169.9	42.0	78.8	125.4	165.8	37.4	86.0	170.0	-4.7	+7.2	+4.2
	装置/Facilities	15.1	40.0	56.8	68.6	14.9	27.9	49.1	62.6	6.4	30.4	58.4	-8.5	+2.5	-4.3
	継続契約型サービス/Recurring Contract-Based Service	10.0	20.2	31.8	42.3	11.3	22.8	34.6	46.6	11.9	23.9	49.4	+0.7	+1.1	+2.8
	サービス/Service	18.5	33.3	45.6	59.0	15.9	28.1	41.7	56.6	19.0	31.7	62.2	+3.2	+3.6	+5.7
	薬品/Chemicals	2.7	5.6	7.7	10.7	2.5	5.1	7.8	10.4	3.0	5.5	10.9	+0.5	+0.4	+0.5
	精密洗浄/Precision Tool Cleaning	7.0	14.4	21.7	27.7	5.6	11.9	18.4	24.9	7.2	13.6	30.1	+1.5	+1.7	+5.2
	メンテナンス/Maintenance	8.9	13.3	16.2	20.7	7.7	11.1	15.5	21.2	8.8	12.6	21.3	+1.2	+1.5	+0.0
	一般水処理/General Industry	56.5	106.9	153.9	204.4	56.4	107.6	156.2	224.3	61.9	126.0	230.0	+5.5	+18.4	+5.7
	装置/Facilities	7.2	13.7	19.8	26.4	7.7	13.7	20.7	41.9	8.8	29.5	43.0	+1.1	+15.9	+1.1
	継続契約型サービス/Recurring Contract-Based Service	2.2	3.5	4.1	7.4	2.9	4.9	6.6	10.4	3.2	5.0	11.4	+0.3	+0.0	+1.0
	サービス/Service	47.2	89.7	130.0	170.6	45.8	89.0	128.9	172.1	50.0	91.5	175.6	+4.2	+2.5	+3.5
	薬品/Chemicals	29.0	60.0	90.0	119.4	27.8	58.2	87.2	116.6	29.0	61.9	122.3	+1.3	+3.7	+5.7
	メンテナンス/Maintenance	16.2	25.9	33.7	43.5	16.4	26.0	34.8	46.6	17.9	25.4	44.7	+1.5	-0.6	-1.9
	その他/Others	2.0	3.8	6.3	7.6	1.7	4.8	6.9	8.9	3.1	4.3	8.6	+1.4	-0.6	-0.2
全社/Consolidated	100.1	200.4	288.1	374.3	98.4	186.4	281.6	390.2	99.3	212.0	400.0	+0.9	+25.6	+9.8	
売上高/Net Sales	電子/Electronics Industry	30.9	67.4	107.6	149.3	43.2	87.6	131.4	172.7	43.6	85.0	169.0	+0.4	-2.6	-3.7
	装置/Facilities	8.2	19.2	32.7	50.1	19.5	38.8	54.8	70.3	18.1	33.2	58.4	-1.4	-5.6	-11.9
	継続契約型サービス/Recurring Contract-Based Service	9.9	20.2	31.7	42.1	11.2	22.7	34.6	46.6	11.9	23.7	49.4	+0.8	+0.9	+2.8
	サービス/Service	12.8	28.1	43.2	57.1	12.6	26.0	42.0	55.8	13.6	28.1	61.2	+1.1	+2.1	+5.4
	薬品/Chemicals	2.7	5.6	7.7	10.7	2.5	5.2	7.8	10.4	2.9	5.5	11.0	+0.3	+0.3	+0.5
	精密洗浄/Precision Tool Cleaning	6.9	14.3	21.6	27.6	5.7	11.9	18.4	25.0	7.0	13.6	30.1	+1.3	+1.7	+5.0
	メンテナンス/Maintenance	3.2	8.1	13.9	18.8	4.3	8.9	15.8	20.3	3.7	9.0	20.2	-0.6	+0.1	-0.1
	一般水処理/General Industry	43.7	93.3	144.1	195.3	47.3	100.8	155.3	212.1	50.4	109.0	231.0	+3.0	+8.2	+18.9
	装置/Facilities	3.3	7.9	13.5	20.0	4.5	11.7	19.9	29.8	6.3	16.8	41.5	+1.8	+5.1	+11.7
	継続契約型サービス/Recurring Contract-Based Service	1.4	3.2	4.6	6.5	2.2	5.1	7.6	10.2	2.7	5.3	11.9	+0.5	+0.3	+1.7
	サービス/Service	39.0	82.3	126.0	168.8	40.6	84.0	127.7	172.1	41.4	86.8	177.6	+0.8	+2.8	+5.5
	薬品/Chemicals	28.4	59.5	89.9	119.0	27.7	58.1	87.3	116.6	28.5	61.7	122.3	+0.8	+3.7	+5.6
	メンテナンス/Maintenance	8.7	18.7	30.2	41.5	11.2	22.1	33.5	45.8	10.9	21.2	46.7	-0.3	-0.9	+0.9
	その他/Others	1.9	4.0	5.9	8.3	1.7	3.9	7.0	9.7	1.9	3.9	8.6	+0.3	+0.0	-1.0
全社/Consolidated	74.7	160.7	251.7	344.6	90.5	188.4	286.7	384.8	94.0	194.0	400.0	+3.4	+5.6	+15.2	
サービス事業売上高構成比/ Service Business Sales Ratio															
(電子/Electronics Industry)	73.3%	71.5%	69.6%	66.4%	54.8%	55.6%	58.3%	59.2%	58.5%	61.0%	65.3%	(+3.7pp)	(+5.4pp)	(+6.1pp)	
(一般水処理/General Industry)	91.0%	90.2%	89.3%	88.4%	89.1%	87.2%	85.5%	84.3%	86.1%	83.2%	80.6%	(-3.0pp)	(-4.0pp)	(-3.7pp)	
(全社/Consolidated)	83.7%	82.4%	80.9%	78.9%	72.8%	72.5%	73.0%	73.1%	73.3%	73.5%	74.2%	(+0.6pp)	(+1.0pp)	(+1.1pp)	

地域別売上高 / Net Sales by Region

(単位：十億円) Billions of yen		2022.4-2023.3				2023.4-2024.3				2024.4-2025.3			前年差/YoYchange		
		3M	6M	9M	12M	3M	6M	9M	12M	3M実績/ Results	6M予想 /Forecasts	12M予想 /Forecasts	3M実績/ Results	6M予想 /Forecasts	12M予想 /Forecasts
		4-6月 Apr-Jun	4-9月 Apr-Sep	4-12月 Apr-Dec	4-3月 Apr-Mar	4-6月 Apr-Jun	4-9月 Apr-Sep	4-12月 Apr-Dec	4-3月 Apr-Mar	4-6月 Apr-Jun	4-9月 Apr-Sep	4-3月 Apr-Mar	4-6月 Apr-Jun	4-9月 Apr-Sep	4-3月 Apr-Mar
売上高/Net Sales	電子/Electronics Industry	30.9	67.4	107.6	149.3	43.2	87.6	131.4	172.7	43.6	85.0	169.0	+0.4	-2.6	-3.7
	日本/Japan	16.0	33.7	53.8	78.8	24.5	47.3	70.1	91.6	18.6	37.2	78.6	-5.9	-10.1	-13.0
	アジア/Asia	10.3	24.0	39.2	52.1	14.9	32.0	48.3	63.4	19.9	38.0	68.5	+5.0	+6.0	+5.1
	北南米/North & South America	4.3	9.1	13.6	17.1	3.6	7.8	12.2	16.7	4.9	9.8	21.9	+1.3	+2.0	+5.2
	EMEA※	0.3	0.6	1.0	1.3	0.3	0.5	0.8	1.0	0.2	-	-	-0.0	-0.5	-1.0
	一般水処理/General Industry	43.7	93.3	144.1	195.3	47.3	100.8	155.3	212.1	50.4	109.0	231.0	+3.0	+8.2	+18.9
	日本/Japan	21.1	45.9	72.1	99.7	23.6	50.1	77.3	106.8	23.8	48.6	109.1	+0.2	-1.6	+2.3
	アジア/Asia	6.0	12.0	18.7	24.6	5.4	11.2	16.7	22.5	5.1	12.0	23.8	-0.3	+0.8	+1.2
	北南米/North & South America	9.7	20.7	31.3	41.5	10.6	22.0	34.2	45.8	12.3	27.8	56.4	+1.7	+5.8	+10.6
	EMEA※	6.9	14.7	22.1	29.5	7.7	17.5	27.1	37.0	9.1	20.7	41.7	+1.3	+3.2	+4.7
	全社/Consolidated	74.7	160.7	251.7	344.6	90.5	188.4	286.7	384.8	94.0	194.0	400.0	+3.4	+5.6	+15.2
	日本/Japan	37.0	79.5	125.9	178.5	48.1	97.5	147.4	198.4	42.4	85.8	187.7	-5.7	-11.7	-10.6
	アジア/Asia	16.3	36.0	57.9	76.7	20.3	43.1	65.0	85.9	25.1	50.0	92.2	+4.8	+6.8	+6.3
	北南米/North & South America	14.0	29.8	44.8	58.6	14.2	29.8	46.4	62.6	17.2	37.5	78.4	+3.0	+7.8	+15.8
	EMEA※	7.3	15.3	23.2	30.8	8.0	18.0	27.8	38.0	9.3	20.7	41.7	+1.3	+2.7	+3.7

※ 今期から精密洗浄事業におけるEMEA拠点での売上高実績をEMEAの売上高として計上。なお、上期予想は北南米（98億円）に含まれている。

From the first quarter of this fiscal year, net sales for precision tool cleaning business in EMEA has been recognized as EMEA sales, while the forecast figures are still included in North and South America.

連結貸借対照表/Consolidated Statement of Financial Position

(単位：十億円) Billions of yen	末日現在/As of the end of								
	2022.4-2023.3				2023.4-2024.3				2024.4-2025.3
	6月/Jun	9月/Sep	12月/Dec	3月/Mar	6月/Jun	9月/Sep	12月/Dec	3月/Mar	6月/Jun
現金及び現金同等物/Cash and cash equivalents	45.5	42.8	48.3	50.5	52.2	49.1	49.3	54.0	53.1
営業債権及びその他債権/Trade and other receivables	108.0	109.2	116.9	120.3	129.4	133.8	131.4	139.5	135.5
棚卸資産/Inventories	15.8	17.5	18.2	16.8	18.4	18.6	21.1	21.1	23.6
その他流動資産/Other current assets	8.1	7.6	8.0	8.8	10.3	9.1	11.3	13.5	17.4
流動資産合計/Total current assets	177.5	177.0	191.3	196.4	210.2	210.7	213.1	228.0	229.6
有形固定資産/Property, plant and equipment	167.6	173.7	175.1	178.7	182.0	182.2	183.4	191.0	197.6
のれん/Goodwill	68.9	71.5	67.3	60.4	65.5	69.4	66.9	71.0	75.2
その他非流動資産/Other non-current assets	68.4	71.3	62.2	66.0	66.2	66.6	66.4	67.4	67.1
非流動資産合計/Total non-current assets	304.9	316.5	304.6	305.1	313.7	318.1	316.6	329.4	339.9
資産合計/Total assets	482.3	493.5	495.9	501.5	523.9	528.8	529.7	557.4	569.5
営業債務及びその他の債務/Trade and other payables	52.6	48.6	54.2	51.5	57.5	59.6	57.0	68.4	73.9
社債および借入金/Bonds and borrowings	30.9	30.7	27.8	29.0	38.7	28.7	24.1	19.1	22.0
リース負債/Lease liabilities	4.6	4.6	4.3	4.3	4.5	4.5	4.4	4.6	5.0
その他流動負債/Other current liabilities	18.1	20.5	18.6	24.7	20.8	23.6	21.4	26.5	21.4
流動負債/Total current liabilities	106.2	104.3	104.9	109.5	121.4	116.4	106.9	118.6	122.3
社債および借入金/Bonds and borrowings	40.9	40.9	48.9	48.8	47.8	47.8	58.7	58.7	57.7
リース負債/Lease liabilities	14.9	17.6	17.0	18.0	18.1	18.3	18.3	18.8	18.2
その他非流動負債/Other non-current liabilities	32.3	31.4	30.8	29.5	28.9	28.6	28.4	27.9	27.4
非流動負債/Total non-current liabilities	88.1	89.9	96.7	96.3	94.8	94.8	105.5	105.4	103.3
負債合計/Total liabilities	194.2	194.2	201.5	205.8	216.3	211.2	212.3	224.0	225.6
親会社の所有者に帰属する持分/Equity attributable to owners of parent	285.5	296.7	291.8	294.0	305.8	315.7	315.4	331.3	341.6
非支配持分/Non-controlling interests	2.6	2.5	2.6	1.8	1.9	1.9	2.0	2.2	2.3
資本合計/Total equity	288.1	299.2	294.4	295.8	307.6	317.6	317.4	333.4	343.9
負債及び資本合計/Total liabilities and equity	482.3	493.5	495.9	501.5	523.9	528.8	529.7	557.4	569.5

連結キャッシュ・フロー計算書/Consolidated Statement of Cash Flows

(単位：十億円) Billions of yen	2022.4-2023.3				2023.4-2024.3				2024.4-2025.3
	3M	6M	9M	12M	3M	6M	9M	12M	3M
	4-6月	4-9月	4-12月	4-3月	4-6月	4-9月	4-12月	4-3月	4-6月
	Apr-Jun	Apr-Sep	Apr-Dec	Apr-Mar	Apr-Jun	Apr-Sep	Apr-Dec	Apr-Mar	Apr-Jun
営業活動によるキャッシュ・フロー/Cash flows from operating activities									
税引前利益/Profit before tax	7.3	17.5	29.0	30.2	8.1	18.2	30.5	41.7	8.7
減価償却費及び償却費/Depreciation, amortization and impairment loss	6.8	14.1	21.8	37.3	7.9	16.0	24.1	32.6	8.4
持分法による投資損益 (△は益) /Share of loss (profit) of investments accounted for using equity method	-0.0	-0.1	-0.1	-0.2	-0.0	-0.1	-0.1	-0.1	-0.0
固定資産売却損益 (△は益) /Loss (gain) on sale of fixed assets	-0.0	-0.0	0.1	0.1	-0.0	-0.0	-0.0	-0.0	-0.0
棚卸資産の増減額 (△は増加) /Decrease (increase) in inventories	-1.9	-3.2	-4.6	-3.1	-0.6	-0.6	-3.4	-2.7	-1.7
営業債権及びその他の債権の増減額 (△は増加) /Decrease (increase) in trade and other receivables	3.2	2.6	-7.4	-10.2	-6.3	-8.4	-7.6	-15.2	6.4
営業債務及びその他の債務の増減額 (△は減少) /Increase (decrease) in trade and other payables	-2.5	-0.6	4.1	8.0	2.0	4.6	3.9	7.3	0.0
その他/Other	5.2	1.8	2.1	3.4	-1.9	-2.2	-2.7	-0.1	-1.0
小計/Subtotal	18.1	32.1	44.8	65.4	9.0	27.5	44.6	63.4	20.9
利息・配当金・その他の収支/Net of interest/dividends received/paid	0.1	0.3	0.5	0.3	0.1	0.2	0.4	0.5	0.0
法人所得税の支払額/Income taxes paid	-7.3	-8.7	-16.5	-17.1	-4.7	-6.4	-11.9	-13.0	-4.2
営業活動によるキャッシュ・フロー/Net cash provided by (used in) operating activities	10.9	23.6	28.8	48.6	4.5	21.3	33.1	50.9	16.7
投資活動によるキャッシュ・フロー/Cash flows from investing activities									
定期預金等の純増減/Net decrease (increase) in time deposits	-0.2	0.7	-0.3	0.0	-0.2	0.1	-1.2	-2.8	-3.0
有形固定資産の取得による支出/Purchase of property, plant and equipment	-16.1	-30.9	-36.9	-53.4	-7.2	-12.3	-21.2	-29.0	-10.6
有形固定資産の売却による収入/Proceeds from sale of property, plant and equipment	0.1	0.1	0.2	0.3	0.0	0.0	0.0	0.1	0.0
無形固定資産の取得・売却による収支/Purchase of intangible assets	-0.3	-0.7	-1.1	-1.6	-0.5	-0.9	-2.0	-3.1	-0.7
投資有価証券の取得・売却及び償還による収支/Proceeds from sale of investment securities	-	-	8.7	8.9	-	-	0.0	1.9	-
子会社・関係会社の取得による支出/Payments for acquisition of subsidiaries (after deduction of cash and cash equivalents included in acquired assets)	-	-	-	-	-	-3.1	-3.1	-3.1	-
その他/Other	-0.0	-0.3	-0.4	-0.4	-0.2	-0.4	-0.4	0.1	-1.0
投資活動によるキャッシュ・フロー/Net cash provided by (used in) investing activities	-16.6	-31.1	-29.8	-46.3	-8.0	-16.6	-27.8	-35.8	-15.2
財務活動によるキャッシュ・フロー/Cash flows from financing activities									
短期借入金及び商業用紙の純増減額/Net increase (decrease) in short-term borrowings and commercial paper	22.6	22.2	17.6	18.7	9.5	-0.5	-5.1	-10.2	2.9
社債の発行による収入/Proceeds from issuance of bonds	10.0	10.0	10.0	10.0	-	-	-	-	-
長期借入による収入/Proceeds from long-term borrowings	-	-	10.0	-	0.0	0.0	12.0	12.0	-
長期借入金の返済による支出/Repayments of long-term borrowings	-0.3	-0.3	-0.4	-0.5	-1.1	-1.2	-2.3	-2.4	-1.1
リース負債の返済による支出/Repayments of lease liabilities	-1.4	-2.6	-4.0	-5.2	-1.3	-2.5	-3.9	-5.3	-1.3
配当金の支払額/Dividends paid	-4.1	-4.3	-8.7	-8.7	-4.4	-4.5	-9.2	-9.2	-4.8
連結の範囲の変更を伴わない子会社株式の取得による支出/Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-22.1	-22.1	-22.1	-23.3	-	-	-	-	-
その他/Other	-0.0	0.1	0.1	0.1	-0.0	0.1	-0.3	-0.2	-0.0
財務活動によるキャッシュ・フロー/Net cash provided by (used in) financing activities	4.8	2.8	2.4	1.1	2.7	-8.7	-8.7	-15.3	-4.3
現金及び現金同等物に係る換算差額/Effect of exchange rate changes on cash and cash equivalents	0.6	1.7	1.1	1.3	2.5	2.7	2.3	3.8	1.8
現金及び現金同等物の増減額 (△は減少) /Net increase (decrease) in cash and cash equivalents	-0.3	-3.0	2.5	4.7	1.7	-1.3	-1.2	3.5	-1.0
現金及び現金同等物の期首残高/Cash and cash equivalents at beginning of period	45.7	45.7	45.7	45.7	50.5	50.5	50.5	50.5	54.0
現金及び現金同等物の期末残高/Cash and cash equivalents at end of period	45.5	42.8	48.3	50.5	52.2	49.1	49.3	54.0	53.1

## 主な経営指標/Major Management Indicators

(単位：十億円) Billions of yen	2018.4-2019.3	2019.4-2020.3	2020.4-2021.3	2021.4-2022.3	2022.4-2023.3	2023.4-2024.3
事業利益率/Business profit margin	10.0%	10.1%	11.0%	11.4%	11.2%	10.9%
売上高当期利益率/Return on sales	4.7%	6.9%	7.1%	6.4%	5.8%	7.6%
設備投資（有形（使用権資産含む））/ Capital expenditures (Property, plant and equipment and right-of-use assets)	40.0	31.7	32.6	66.4	46.6	38.9
減価償却費（有形（使用権資産含む））/ Depreciation (Property, plant and equipment and right-of-use assets)	15.6	15.8	17.9	20.1	25.8	28.3
研究開発費/R&D expenses	5.5	5.7	5.3	5.4	6.3	7.4
売上高研究開発費比率/R&D expense ratio to net sales	2.1%	2.1%	2.0%	1.9%	1.8%	1.9%
資産合計当期利益率(ROA)/Return on assets(ROA)	3.5%	4.9%	4.7%	4.1%	4.1%	5.5%
資産合計回転率(回)/Total assets turnover (times)	0.74	0.71	0.66	0.64	0.71	0.73
財務レバレッジ(倍)/Financial leverage (times)	1.52	1.60	1.68	1.73	1.71	1.68
自己資本比率/Equity Ratio	66.0%	62.5%	59.6%	57.9%	58.6%	59.4%
親会社所有者帰属持分当期利益率(ROE)/Return on equity(ROE)	5.1%	7.6%	7.7%	7.0%	7.1%	9.3%
投下資本利益率(ROIC)/Return on invested capital(ROIC)*	6.8%	6.6%	6.7%	7.1%	8.0%	7.2%
配当金（円）/Dividends per share(yen)	54.00	62.00	66.00	72.00	78.00	84.00
配当性向/Dividend payout ratio	50.3%	38.1%	38.8%	43.8%	43.5%	32.3%
期末従業員数（人）/Number of employees (at fiscal year-end)	6,613	6,737	7,465	7,661	7,784	7,981

\*ROIC=（事業利益－法人税）÷（有利子負債＋株主資本）/ROIC=(Business profit-Income tax expense) ÷ (Interest-bearing debt+Equity)