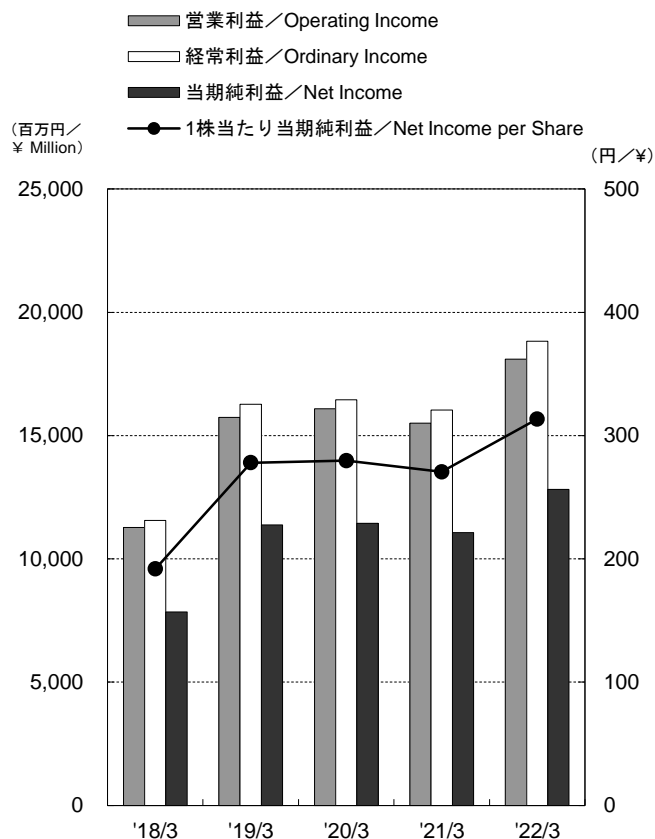
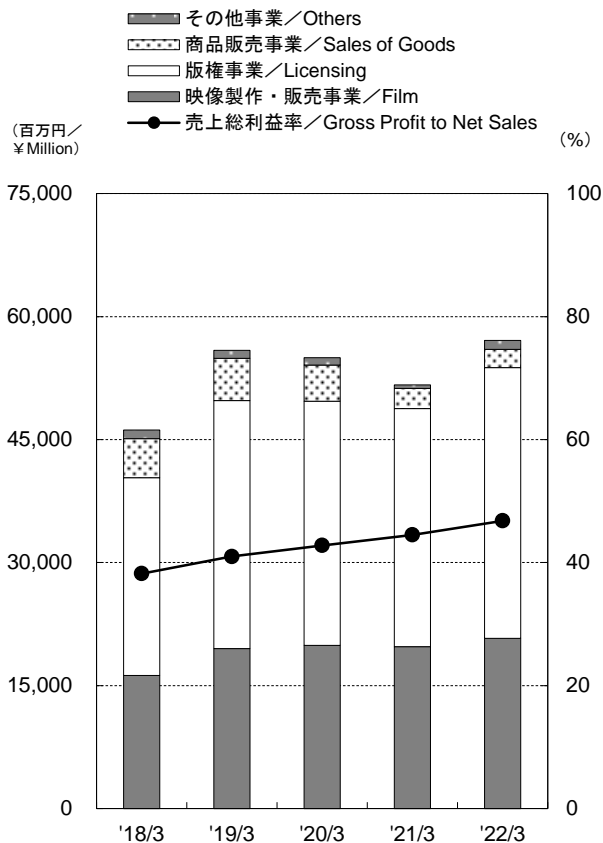


## ●連結業績推移／Consolidated Operating Results

部門別売上高／売上総利益率  
Net Sales/Gross Profit to Net Sales

営業利益／経常利益／当期純利益／  
1株当たり当期純利益  
Operating Income/Ordinary Income/Net Income/  
Net Income per Share



決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3	増減%
売上高／Net Sales	45,992	55,701	54,819	51,595	57,020	10.5
映像製作・販売事業／Film	16,223	19,531	19,925	19,766	20,769	5.1
版權事業／Licensing	24,124	30,210	29,751	28,997	32,995	13.8
商品販売事業／Sales of Goods	4,766	5,166	4,401	2,466	2,231	△9.5
其他事業／Others	1,068	970	911	446	1,104	147.2
セグメント比率(%) [映像/版權/商品販売/其他] ／Share [Film/Licensing/Sales of Goods/Others]	35/52/11/2	35/54/9/2	36/54/8/2	38/56/5/1	36/58/4/2	-
内部売上消去／Intra-company Sales	189	177	170	81	80	-
売上原価率(%)／Cost of Sales to Net Sales(%)	61.8	59.0	57.2	55.5	53.2	-
売上総利益率(%)／Gross Profit to Net Sales(%)	38.2	41.0	42.8	44.5	46.8	-
営業利益／Operating Income	11,272	15,741	16,094	15,503	18,107	16.8
経常利益／Ordinary Income	11,561	16,265	16,455	16,040	18,822	17.3
当期純利益／Net Income	7,847	11,375	11,437	11,067	12,820	15.8
1株当たり当期純利益(円)／Net Income per Share(¥)	191.76	277.95	279.62	270.62	313.46	15.8



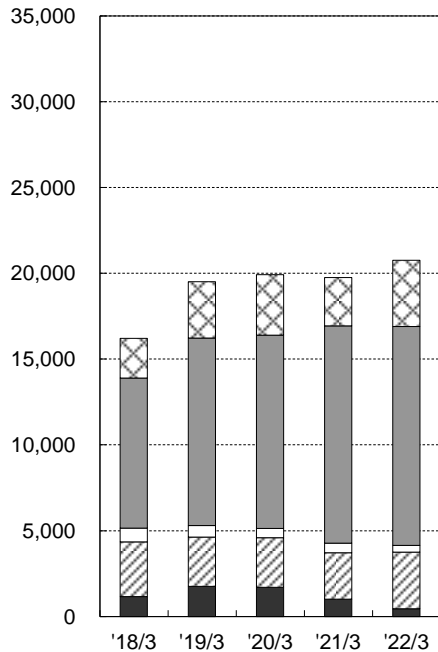
# ●連結セグメント別業績推移①／Consolidated Results by Segment

## 映像製作・販売事業

Film

- その他／Others
- 海外映像／Overseas Film
- コンテンツ事業／Contents
- テレビアニメ／TVs
- 劇場アニメ／Movies

(百万円／  
¥Million)

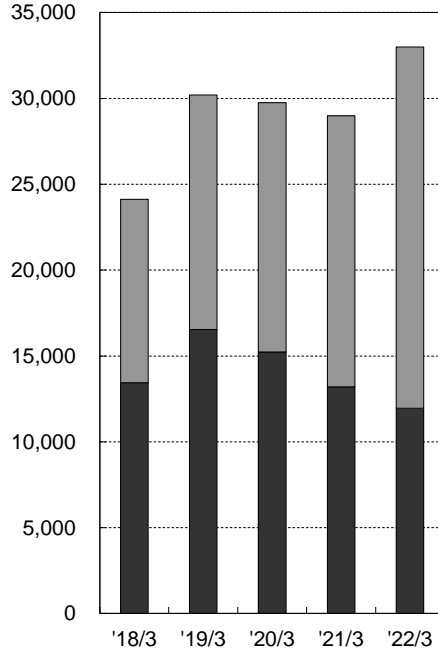


## 著作権事業

Licensing

- 海外版權／Overseas Licensing
- 国内版權／Domestic Licensing

(百万円／  
¥Million)

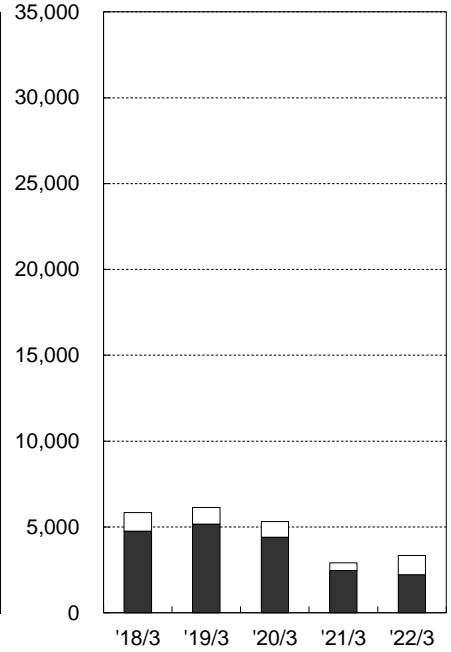


## 商品販売事業・その他事業

Sales of Goods/Others

- その他／Others
- 商品販売／Sales of Goods

(百万円／  
¥Million)

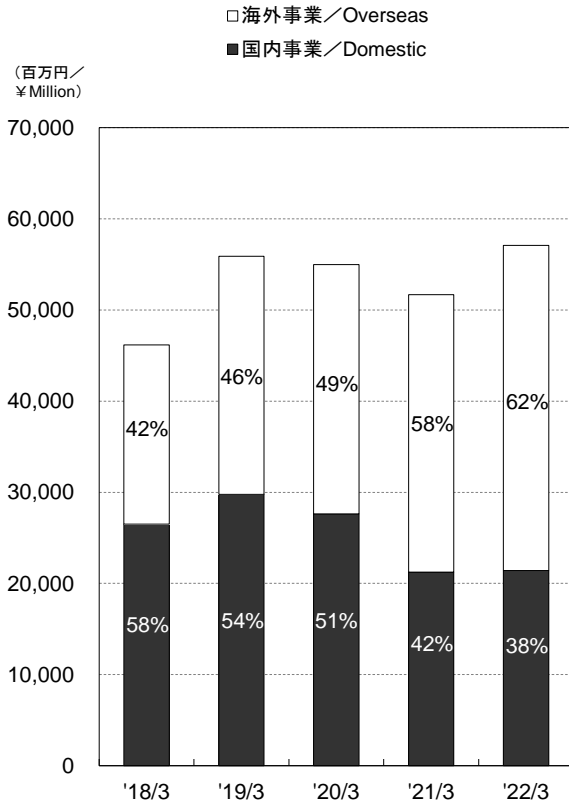


百万円／¥Million

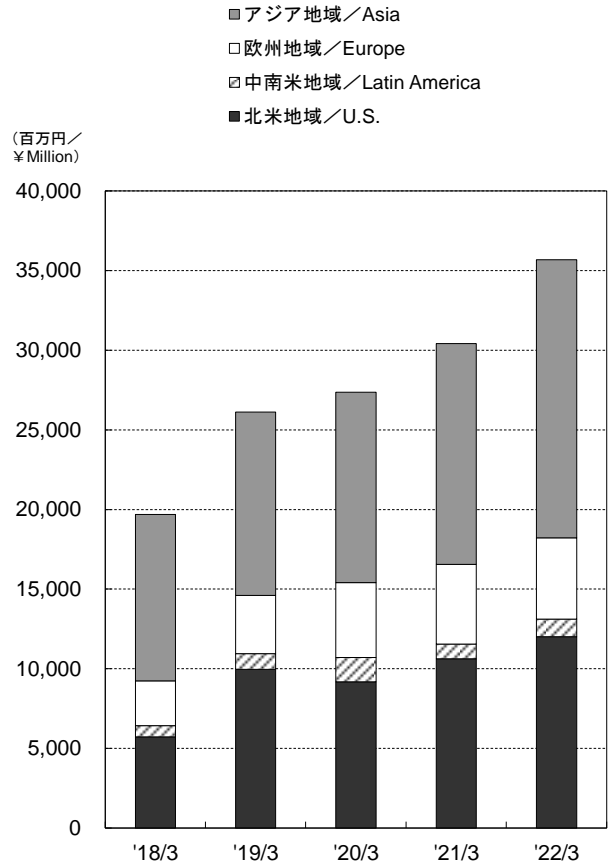
決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3	増減%
売上高／Net Sales	45,992	55,701	54,819	51,595	57,020	10.5
映像製作・販売事業／Film	16,223	19,531	19,925	19,766	20,769	5.1
劇場アニメ／Movies	1,169	1,758	1,714	1,010	452	△55.3
テレビアニメ／TVs	3,194	2,888	2,891	2,720	3,302	21.4
コンテンツ事業／Contents	791	660	531	553	402	△27.3
海外映像／Overseas Film	8,747	10,934	11,264	12,664	12,747	0.7
その他／Others	2,319	3,289	3,523	2,815	3,864	37.2
営業利益／Operating Income	2,423	4,147	4,533	4,798	5,753	19.9
著作権事業／Licensing	24,124	30,210	29,751	28,997	32,995	13.8
国内版權／Domestic Licensing	13,451	16,547	15,235	13,207	11,958	△9.5
海外版權／Overseas Licensing	10,672	13,662	14,516	15,790	21,037	33.2
営業利益／Operating Income	11,439	14,360	14,503	14,257	15,957	11.9
商品販売事業／Sales of Goods	4,766	5,166	4,401	2,466	2,231	△9.5
営業利益／Operating Income	123	129	△7	△183	△189	-
その他事業／Others	1,068	970	911	446	1,104	147.2
営業利益／Operating Income	△59	△42	△26	△191	△253	-
内部売上消去／Intra-company Sales	189	177	170	81	80	-

# ●連結セグメント別業績推移②／Consolidated Results by Segment

国内／海外別売上高  
Sales breakdown of Overseas and Domestic



海外事業地域別売上高  
Overseas Sales by Region



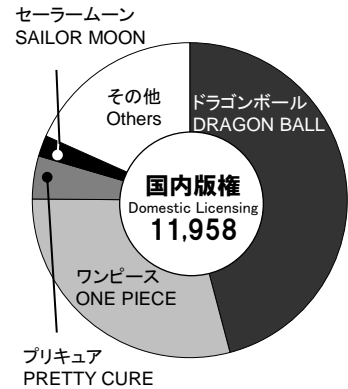
百万円／¥Million

決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3	増減%
売上高／Net Sales	45,992	55,701	54,819	51,595	57,020	10.5
国内事業／Domestic	26,493	29,756	27,630	21,254	21,426	0.8
海外事業／Overseas	19,687	26,121	27,359	30,422	35,674	17.3
北米地域／U.S.	5,717	9,970	9,176	10,626	12,008	13.0
中南米地域／Latin America	720	988	1,526	927	1,105	19.1
欧州地域／Europe	2,803	3,639	4,708	5,004	5,112	2.2
アジア地域／Asia	10,445	11,522	11,947	13,863	17,448	25.9
売上高比率(%) (国内/海外) / Share(Domestic/Overseas)	58/42	54/46	51/49	42/58	38/62	-
内部売上消去／Intra-company Sales	189	177	170	81	80	-

# ●主要セグメント別作品内訳／Consolidated Sales of Major Titles by Segment

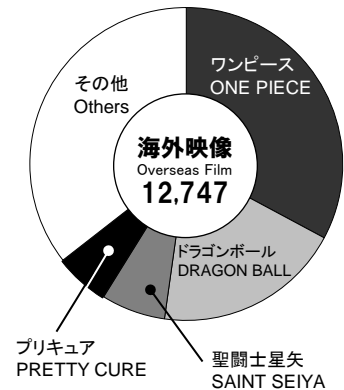
## 国内版権 売上上位4作品／Domestic Licensing Top 4 百万円／¥Million

2018/3	2019/3	2020/3	2021/3	2022/3
全体／total 13,451	16,547	15,235	13,207	11,958
ドラゴンボール DRAGON BALL 6,566	ドラゴンボール DRAGON BALL 8,548	ドラゴンボール DRAGON BALL 7,656	ドラゴンボール DRAGON BALL 6,479	ドラゴンボール DRAGON BALL 5,487
ワンピース ONE PIECE 3,450	ワンピース ONE PIECE 3,211	ワンピース ONE PIECE 3,836	ワンピース ONE PIECE 3,409	ワンピース ONE PIECE 3,496
プリキュア PRETTY CURE 735	プリキュア PRETTY CURE 907	プリキュア PRETTY CURE 801	プリキュア PRETTY CURE 635	プリキュア PRETTY CURE 528
聖闘士星矢 SAINT SEIYA 356	セーラーMoon SAILOR MOON 516	聖闘士星矢 SAINT SEIYA 382	セーラーMoon SAILOR MOON 390	セーラーMoon SAILOR MOON 257



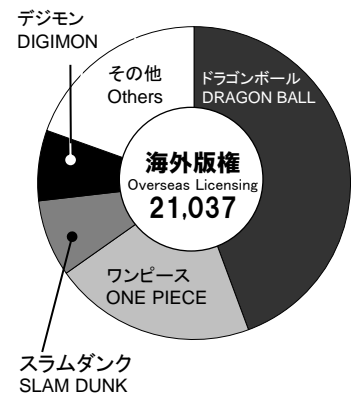
## 海外映像 売上上位4作品／Overseas Film Top 4 百万円／¥Million

2018/3	2019/3	2020/3	2021/3	2022/3
全体／total 8,747	10,934	11,264	12,664	12,747
ドラゴンボール DRAGON BALL 2,739	ドラゴンボール DRAGON BALL 3,518	ドラゴンボール DRAGON BALL 3,451	ワンピース ONE PIECE 3,478	ワンピース ONE PIECE 4,184
ワンピース ONE PIECE 2,207	ワンピース ONE PIECE 2,676	ワンピース ONE PIECE 3,042	ドラゴンボール DRAGON BALL 2,847	ドラゴンボール DRAGON BALL 2,474
プリキュア PRETTY CURE 486	プリキュア PRETTY CURE 569	プリキュア PRETTY CURE 684	プリキュア PRETTY CURE 711	聖闘士星矢 SAINT SEIYA 844
セーラーMoon SAILOR MOON 367	聖闘士星矢 SAINT SEIYA 371	聖闘士星矢 SAINT SEIYA 422	デジモン DIGIMON 596	プリキュア PRETTY CURE 715



## 海外版権 売上上位4作品／Overseas Licensing Top 4 百万円／¥Million

2018/3	2019/3	2020/3	2021/3	2022/3
全体／total 10,672	13,662	14,516	15,790	21,037
ドラゴンボール DRAGON BALL 5,231	ドラゴンボール DRAGON BALL 7,876	ドラゴンボール DRAGON BALL 8,763	ドラゴンボール DRAGON BALL 7,751	ドラゴンボール DRAGON BALL 9,328
ワンピース ONE PIECE 2,755	ワンピース ONE PIECE 2,806	ワンピース ONE PIECE 2,723	ワンピース ONE PIECE 2,481	ワンピース ONE PIECE 4,394
聖闘士星矢 SAINT SEIYA 923	聖闘士星矢 SAINT SEIYA 675	聖闘士星矢 SAINT SEIYA 731	スラムダンク SLAM DUNK 2,316	スラムダンク SLAM DUNK 1,673
デジモン DIGIMON 228	セーラーMoon SAILOR MOON 333	デジモン DIGIMON 341	聖闘士星矢 SAINT SEIYA 717	デジモン DIGIMON 1,532



注: 海外子会社は、12月31日が決算日となっており、連結決算日との間に生じた重要な取引については、調整を行っております。

Notes: Because the fiscal year of the overseas subsidiaries ends Dec. 31, appropriate adjustments are made concerning to important business deals occurred till the closing date of the parent company.

# ●収益性／Profitability

## 売上高営業利益率／経常利益率／当期純利益率

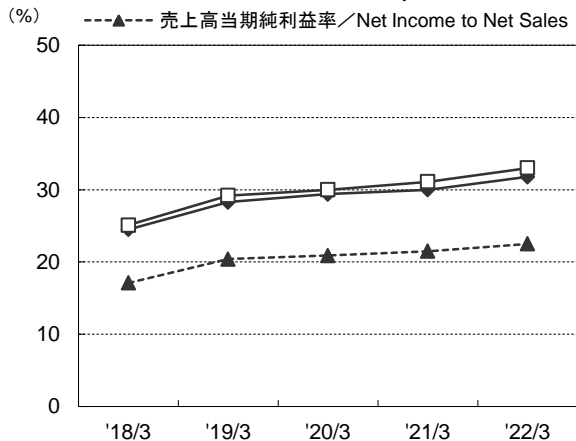
Operating Income to Net Sales/

Ordinary Income to Net Sales/Net Income to Net Sales

◆ 売上高営業利益率／Operating Income to Net Sales

□ 売上高経常利益率／Ordinary Income to Net Sales

▲ 売上高当期純利益率／Net Income to Net Sales

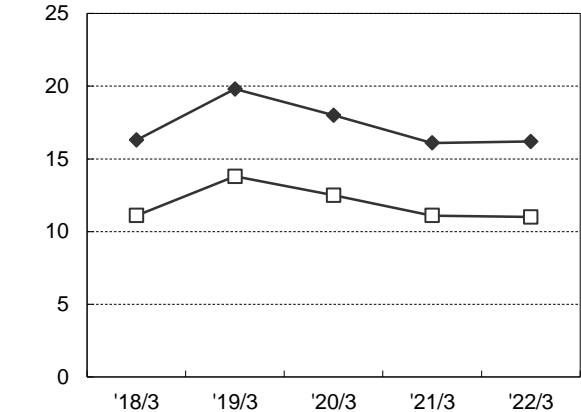


## 使用総資産経常利益率／当期純利益率

Ordinary Income to Total Assets/Net Income to Total Assets

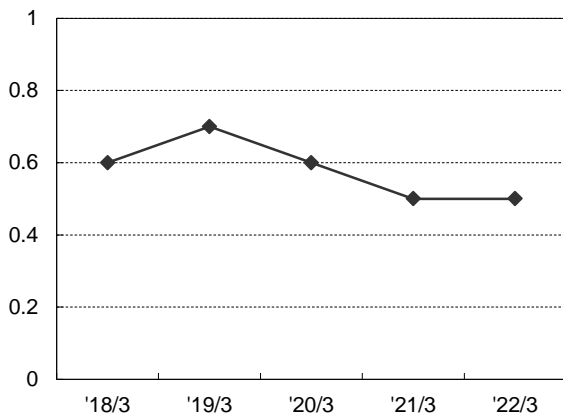
◆ 使用総資産経常利益率／Ordinary Income to Total Assets

□ 使用総資産当期純利益率／Net Income to Total Assets



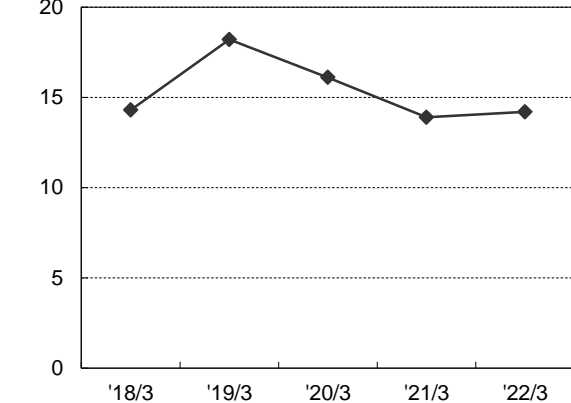
## 総資産回転率(回) Total Assets Turnover (Times)

(回/Times)



## 自己資本当期純利益率 Return on Equity

(%)



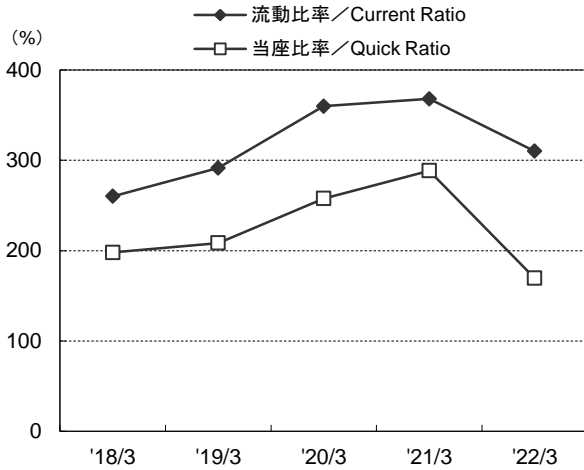
決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3
売上高営業利益率／Operating Income to Net Sales	24.5	28.3	29.4	30.0	31.8
売上高経常利益率／Ordinary Income to Net Sales	25.1	29.2	30.0	31.1	33.0
売上高当期純利益率／Net Income to Net Sales	17.1	20.4	20.9	21.5	22.5
使用総資産経常利益率／Ordinary Income to Total Assets	16.3	19.8	18.0	16.1	16.2
使用総資産当期純利益率／Net Income to Total Assets	11.1	13.8	12.5	11.1	11.0
総資産回転率(回)／Total Assets Turnover (Times)	0.6	0.7	0.6	0.5	0.5
自己資本当期純利益率／Return on Equity	14.3	18.2	16.1	13.9	14.2

注: 使用総資産経常利益率=経常利益／総資産(期中平均)×100  
 使用総資産当期純利益率=当期純利益／総資産(期中平均)×100  
 総資産回転率=売上高／総資産(期中平均)  
 自己資本当期純利益率=当期純利益／自己資本(期中平均)×100

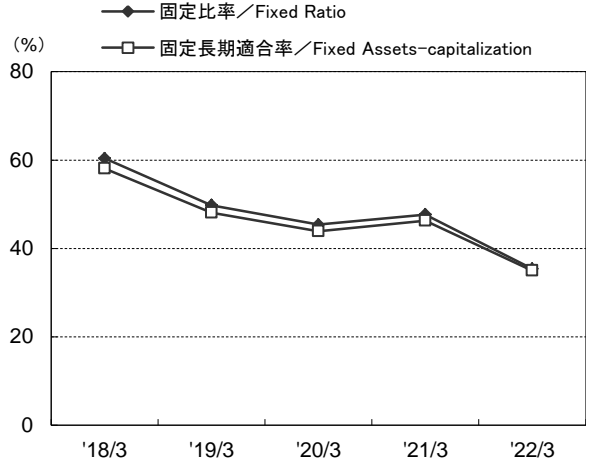
Notes: Ordinary Income to Total Assets=Ordinary Income/Total Assets (Yearly Average) × 100  
 Net Income to Total Assets=Net Income/Total Assets (Yearly Average) × 100  
 Total Assets Turnover=Net Sales/Total Assets (Yearly Average)  
 Return on Equity=Net Income/Shareholder's Equity (Yearly Average) × 100



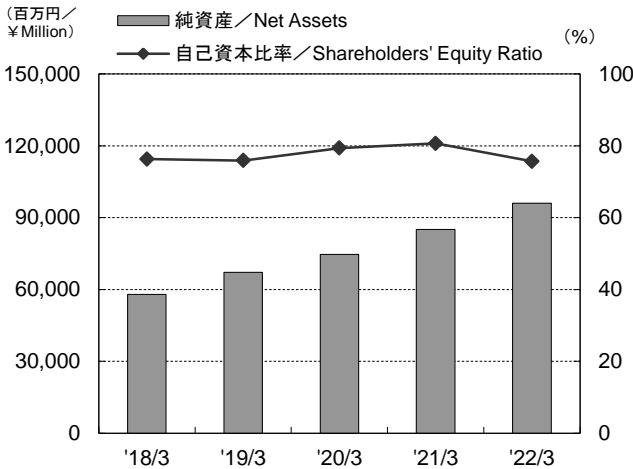
流動比率／当座比率  
Current Ratio/Quick Ratio



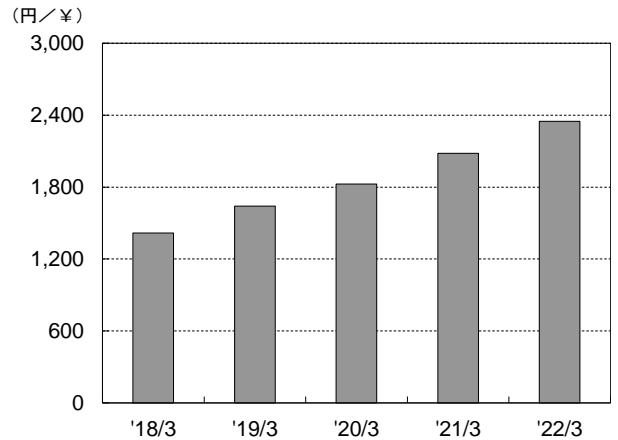
固定比率／固定長期適合率  
Fixed Ratio/Fixed Assets-capitalization



純資産／自己資本比率  
Net Assets/Shareholders' Equity Ratio



1株当たり純資産  
Net Assets per Share



決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3
流動比率／Current Ratio	260.2	291.5	359.7	367.9	310.1
当座比率／Quick Ratio	197.9	208.5	257.7	288.5	169.4
固定比率／Fixed Ratio	60.4	49.8	45.4	47.7	35.4
固定長期適合率／Fixed Assets-capitalization	58.1	48.1	43.9	46.3	35.0
純資産(百万円)／Net Assets (¥ Million)	58,034	67,204	74,692	85,120	96,044
1株当たり純資産(円)／Net Assets per Share (¥)	1,418.04	1,642.09	1,826.50	2,081.26	2,348.35
自己資本比率／Shareholders' Equity Ratio	76.3	75.9	79.4	80.7	75.7

注： 流動比率＝流動資産(期末)／流動負債(期末)×100 当座比率＝(現金及び預金(期末)＋売上債権(期末)＋有価証券(期末))／流動負債(期末)×100  
固定比率＝固定資産(期末)／純資産(期末)×100 固定長期適合率＝固定資産(期末)／(純資産(期末)＋固定負債(期末))×100

Notes: Current Ratio=Current Assets (Fiscal Year-end)/Current Liabilities (Fiscal Year-end) × 100

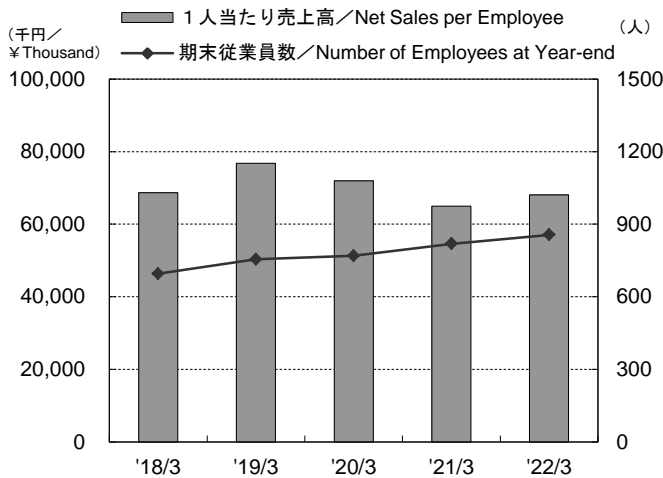
Quick Ratio=(Cash and Time Deposits (Fiscal Year-end) +Accounts Receivable (Fiscal Year-end) +Securities (Fiscal Year-end))/Current Liabilities (Fiscal Year-end) × 100

Fixed Ratio=Fixed Assets (Fiscal Year-end)/Net Assets × 100

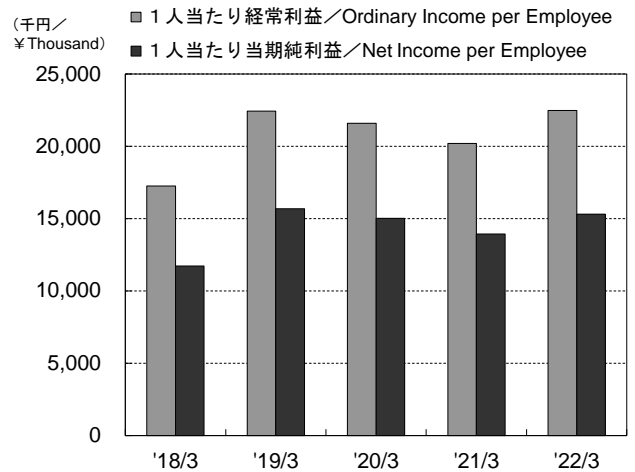
Fixed Assets-capitalization=Fixed Assets (Fiscal Year-end)/(Net Assets (Fiscal Year-end) +Long-term Liabilities (Fiscal Year-end)) × 100

# ●効率性/Efficiency

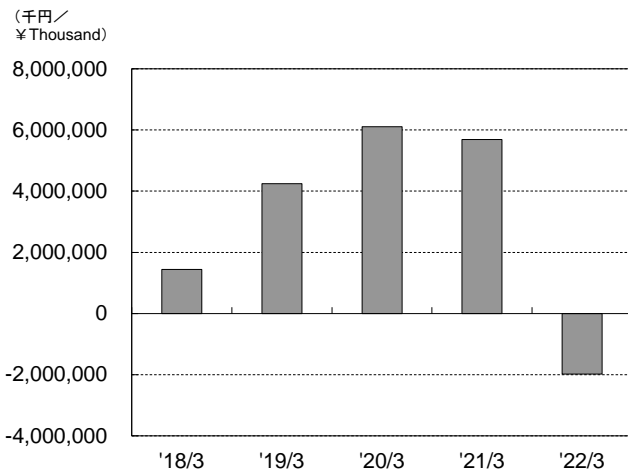
1人当たり売上高/期末従業員数  
Net Sales per Employee/Number of Employees at Year-end



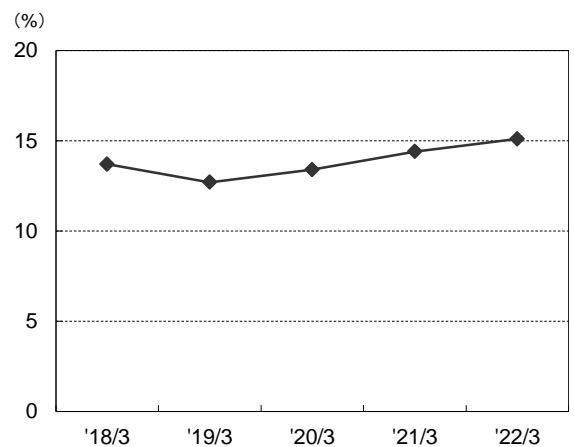
1人当たり経常利益/当期純利益  
Ordinary Income per Employee/Net Income per Employee



キャッシュ・フロー  
Cash Flows



売上高販管費率  
Selling, General and Administrative Expenses to Net Sales



千円/¥Thousand

決算期/Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3
1人当たり売上高/Net Sales per Employee	68,644	76,829	71,941	64,982	68,084
期末従業員数(名)/Number of Employees at Year-end	695	755	769	819	856
1人当たり経常利益/Ordinary Income per Employee	17,256	22,435	21,595	20,202	22,474
1人当たり当期純利益/Net Income per Employee	11,713	15,690	15,010	13,939	15,307
減価償却費/Depreciation and Amortization	536,022	752,382	696,912	601,885	602,849
キャッシュ・フロー/Cash Flows	1,445,075	4,249,408	6,109,481	5,690,056	△1,981,441
期末発行済株式数(株)/Number of Shares Outstanding	40,925,883	40,925,835	40,894,010	40,898,723	40,898,651
売上高販管費率(%)/SG&A Expenses to Net Sales (%)	13.7	12.7	13.4	14.4	15.1

注: 従業員1人当たり指標は、期中平均従業員数に基づいて算出しています。  
Notes: Per Employee Data are based on the yearly average number of employees.

# ●連結貸借対照表／Consolidated Balance Sheets

百万円／¥Million

決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3	増減
<b>【資産の部】／Assets</b>						
流動資産／Current Assets	40,709	55,015	60,081	64,834	92,929	28,095
現金及び預金／Cash and Time Deposits	28,493	34,454	39,984	43,041	60,149	17,107
受取手形及び売掛金／Notes Receivable and Accounts Receivable	9,124	13,083	10,622	12,790	14,659	1,868
商品及び製品／Merchandise and Finished Goods	297	276	331	329	410	81
仕掛品／Work in Progress	1,667	3,248	5,414	7,507	12,816	5,308
原材料及び貯蔵品／Raw Materials and Supplies	71	69	90	88	86	△2
関係会社短期貸付金／Short-term Loans receivable from subsidiaries and affiliates	-	3,000	3,053	54	3,059	3,005
その他／Other	1,070	965	663	1,053	1,778	724
貸倒引当金／Allowance for Doubtful Accounts	△16	△82	△77	△30	△29	1
固定資産／Fixed Assets	35,050	33,476	33,937	40,643	33,953	△6,689
有形固定資産／Tangible Fixed Assets	9,301	9,224	8,935	8,582	8,516	△65
建物及び構築物(純額)／Buildings and Structures, Net	7,053	7,144	6,983	6,761	6,570	△191
土地／Land	1,315	1,315	1,315	1,315	1,315	-
建設仮勘定／Construction in Progress	7	1	0	-	125	125
その他／Other	926	763	635	505	504	△0
無形固定資産／Intangible Fixed Assets	497	466	454	527	633	106
投資その他の資産／Investments and Other Assets	25,250	23,785	24,547	31,533	24,803	△6,730
投資有価証券／Investment Securities	12,009	12,048	12,258	13,706	12,715	△990
関係会社長期貸付金／Long-term Loans receivable from subsidiaries and affiliates	6,000	3,000	3,024	6,018	3,012	△3,006
長期預金／Long-term Deposits	6,000	7,500	7,500	10,500	7,500	△3,000
その他／Other	1,281	1,275	1,801	1,346	1,610	263
貸倒引当金／Allowance for Doubtful Accounts	△39	△37	△37	△37	△34	2
資産合計／Total Assets	75,759	88,491	94,019	105,477	126,883	21,405
<b>【負債の部】／Liabilities</b>						
流動負債／Current Liabilities	15,744	18,871	16,701	17,623	29,966	12,343
支払手形及び買掛金／Notes Payable and Accounts Payable-trade	10,458	11,525	9,663	11,015	20,007	8,992
未払法人税等／Accrued Income Taxes	1,994	3,193	2,798	2,820	2,926	106
賞与引当金／Allowance for Employees' Bonuses	308	332	411	439	461	21
その他／Other	2,983	3,820	3,828	3,347	6,571	3,223
固定負債／Fixed Liabilities	1,980	2,416	2,624	2,733	871	△1,861
役員退職慰労引当金／Accrued Pension and Severance Costs	143	173	-	-	-	-
役員株式給付引当金／Provision for share-based remuneration for directors	-	-	49	63	100	36
退職給付に係る負債／Net Defined Benefit Liability	1,580	2,037	2,086	2,130	137	△1,992
その他／Other	256	205	488	539	633	94
負債合計／Total Liabilities	17,725	21,287	19,326	20,356	30,838	10,481
<b>【純資産の部】／Net Assets</b>						
株主資本／Shareholders' Equity	55,849	65,246	73,669	81,894	91,849	9,954
資本金／Common Stock	2,867	2,867	2,867	2,867	2,867	-
資本剰余金／Capital Surplus	3,409	3,409	3,409	3,409	3,409	-
利益剰余金／Retained Earnings	50,116	59,514	68,087	76,290	86,245	9,955
自己株式／Treasury Stock	△544	△544	△694	△672	△673	△0
その他の包括利益累計額／Accumulated other comprehensive Income	2,184	1,957	1,023	3,226	4,195	969
純資産合計／Total Net Assets	58,034	67,204	74,692	85,120	96,044	10,923
負債純資産合計／Total Liabilities and Net Assets	75,759	88,491	94,019	105,477	126,883	21,405

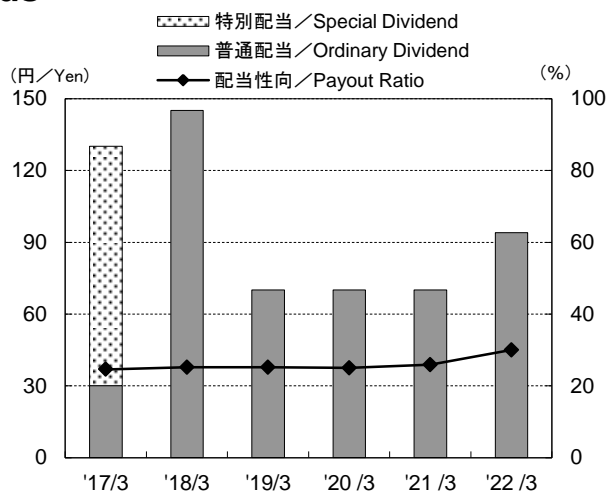


# ●連結損益計算書／Consolidated Statements of Income

百万円／¥Million

決算期／Fiscal Year Ended	2018/3	2019/3	2020/3	2021/3	2022/3	増減
売上高／Net Sales	45,992	55,701	54,819	51,595	57,020	5,424
売上原価／Cost of Sales	28,410	32,862	31,358	28,655	30,327	1,671
売上総利益／Gross Profit	17,581	22,838	23,461	22,939	26,693	3,753
販売費及び一般管理費／Selling, General and Administrative Expenses	6,309	7,097	7,367	7,436	8,585	1,149
営業利益／Operating Income	11,272	15,741	16,094	15,503	18,107	2,604
営業外収益／Non-operating Income	430	552	509	809	859	50
営業外費用／Non-operating Expenses	140	28	147	271	144	△127
経常利益／Ordinary Income	11,561	16,265	16,455	16,040	18,822	2,781
特別利益／Extraordinary Gains	-	29	2	-	1	1
特別損失／Extraordinary Losses	123	197	31	46	204	157
税金等調整前当期純利益／Income before Income Taxes	11,438	16,097	16,426	15,994	18,619	2,625
法人税、住民税及び事業税／Income Taxes, Inhabitant Taxes and Enterprise Taxes	3,646	4,854	5,047	5,009	5,672	662
法人税等調整額／Income Taxes Adjustment	△56	△132	△58	△83	126	210
当期純利益／Net Income	7,847	11,375	11,437	11,067	12,820	1,752
親会社株主に帰属する当期純利益／Net Income Attributable to Owners of Parent	7,847	11,375	11,437	11,067	12,820	1,752

## ●配当の状況／Dividends



円／¥

決算期／Fiscal Year Ended	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3
1株当たり配当金／Dividends per Share	130.00 (43.33)	145.00 (48.33)	70.00	70.00	70.00	94.00
普通配当／Ordinary Dividend	30.00	145.00	70.00	70.00	70.00	94.00
特別配当／Special Dividend	100.00	-	-	-	-	-
配当金総額(百万円)／Total Dividend (¥ Million)	1,788	1,994	2,888	2,888	2,888	3,878
配当性向(%)／Payout Ratio (%)	24.6	25.2	25.2	25.0	25.9	30.0
純資産配当率(%)／Dividend on Equity Ratio (%)	3.7	3.6	4.6	4.0	3.6	4.0

注： 当社は2018年4月1日付けで株式分割をしております。2018年3月期以前の配当金額は、実際の配当金額と()内に各期首に株式分割をしたと仮定して計算した配当金額を記載しております。

Notes: The company conducted a share split on April 1, 2018. The dividend prior to the fiscal year ending March 2018 was calculated based on the assumption that shares are split at the beginning of each term, as described in parenthesis, in addition to the actual dividend.