

## 01.連結業績

(百万円)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679		
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%		
売上原価	55,894	109,792	164,896	226,234	60,512	117,654	177,302	239,346	61,629	120,121		
	149.0%	136.0%	131.3%	130.9%	108.3%	107.2%	107.5%	105.8%	101.8%	102.1%		
売上総利益	16,652	32,752	51,133	72,283	18,549	36,469	55,312	78,092	19,156	25,557		
	129.1%	122.6%	120.9%	120.1%	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%		
販売費及び一般管理費	11,639	23,479	36,044	49,743	13,056	26,499	40,692	55,770	14,038	26,787		
	134.8%	129.3%	126.1%	125.4%	112.2%	112.9%	112.9%	112.1%	107.5%	101.1%		
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	△1,229		
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-		
経常利益	4,961	8,935	14,712	22,532	5,314	9,523	13,956	21,566	4,756	△2,020		
	114.0%	104.7%	108.0%	111.1%	107.1%	106.6%	94.9%	95.7%	89.5%	-		
親会社株主に帰属する当期純利益	3,253	5,407	9,063	13,851	3,678	5,628	7,805	12,348	2,567	△2,589		
	113.3%	96.5%	100.3%	103.1%	113.1%	104.1%	86.1%	89.1%	69.8%	-		
EBITDA*	12,381	24,109	37,931	53,176	13,601	26,334	39,457	55,767	15,377	18,991		
	124.9%	117.7%	115.9%	116.3%	109.9%	109.2%	104.0%	104.9%	113.1%	72.1%		

\*営業利益+減価償却費+のれんの償却額

## 02.収益性

(%)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上総利益率	23.0%	23.0%	23.7%	24.2%	23.5%	23.7%	23.8%	24.6%	23.7%	17.5%		
	△2.6pt	△1.9pt	△1.5pt	△1.6pt	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	△6.1pt		
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	△0.8%		
	△1.5pt	△1.5pt	△1.2pt	△1.3pt	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt		
経常利益率	6.8%	6.3%	6.8%	7.5%	6.7%	6.2%	6.0%	6.8%	5.9%	△1.4%		
	△1.8pt	△1.7pt	△1.3pt	△1.2pt	△0.1pt	△0.1pt	△0.8pt	△0.8pt	△0.8pt	△7.6pt		
当期純利益率	4.5%	3.8%	4.2%	4.6%	4.7%	3.7%	3.4%	3.9%	3.2%	△1.8%		
	△1.2pt	△1.4pt	△1.2pt	△1.1pt	+0.2pt	△0.1pt	△0.8pt	△0.8pt	△1.5pt	△5.4pt		
EBITDA比率	17.1%	16.9%	17.6%	17.8%	17.2%	17.1%	17.0%	17.6%	19.0%	13.0%		
	△2.6pt	△2.2pt	△1.9pt	△1.8pt	+0.1pt	+0.2pt	△0.6pt	△0.2pt	+1.8pt	△4.0pt		

## 03.キャッシュフロー計算書

(百万円)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
営業活動によるキャッシュフロー	11,870	26,082	33,351	53,476	9,780	24,208	28,314	45,695	12,518	22,594		
	169.2%	150.9%	129.7%	139.7%	82.4%	92.8%	84.9%	85.4%	128.0%	93.3%		
投資活動によるキャッシュフロー	△7,235	△14,589	△25,037	△43,095	△9,290	△24,792	△39,838	△49,454	△6,131	△13,163		
財務活動によるキャッシュフロー	△1,882	9,518	1,429	1,754	△8,888	1,385	365	△782	△6,160	△2,883		
現金及び現金同等物期末残高	20,554	38,646	27,319	29,785	21,110	30,430	18,192	24,664	25,248	31,152		
	107.9%	212.6%	187.7%	167.6%	102.7%	78.7%	66.6%	82.8%	119.6%	102.4%		
フリーキャッシュフロー	4,634	11,492	8,314	10,380	490	△583	△11,523	△3,758	6,387	9,430		

※下段、前年同期比または前年同期末比率

## 04.設備投資

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	合計	8,261	16,871	28,274	46,564	9,714	26,547	42,805	54,270	9,844	21,571	
	131.5%	104.7%	97.4%	121.0%	117.6%	157.3%	151.4%	116.5%	101.3%	81.3%		
駐車場事業国内	1,873	6,587	8,333	10,333	1,869	4,648	8,163	11,042	2,419	4,982		
	91.8%	100.0%	90.7%	93.0%	99.8%	70.6%	98.0%	106.9%	129.4%	107.2%		
モビリティ事業	4,854	7,482	16,174	27,332	6,837	12,289	22,992	30,779	3,630	7,135		
	131.1%	115.3%	101.1%	118.9%	140.8%	164.3%	142.2%	112.6%	53.1%	58.1%		
駐車場事業海外	1,179	2,080	2,820	4,333	593	1,584	3,071	3,500	3,240	8,010		
	-	290.9%	221.4%	293.2%	50.3%	76.2%	108.9%	80.8%	546.3%	505.7%		
その他	353	721	946	4,565	414	8,025	8,578	8,948	553	1,442		
	65.4%	31.0%	36.8%	157.4%	117.2%	1111.8%	906.8%	196.0%	133.6%	18.0%		

## [再掲] 設備投資-項目別・事業別

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	合計	8,261	16,871	28,274	46,564	9,714	26,547	42,805	54,270	9,844	21,571	
	131.5%	104.7%	97.4%	121.0%	117.6%	157.3%	151.4%	116.5%	101.3%	81.3%		
キャッシュベース	7,319	14,548	24,977	42,328	9,042	24,424	39,194	48,920	6,626	13,588		
	132.4%	108.3%	101.6%	126.0%	123.5%	167.9%	156.9%	115.6%	73.3%	55.6%		
駐車場事業国内	1,095	4,498	5,386	6,565	1,223	2,628	4,651	5,962	1,391	2,702		
	85.1%	107.6%	101.8%	100.4%	111.6%	58.4%	86.4%	90.8%	113.7%	102.8%		
モビリティ事業	4,854	7,482	16,174	27,332	6,837	12,289	22,992	30,779	3,630	7,135		
	131.1%	115.3%	101.1%	118.9%	140.8%	164.3%	142.2%	112.6%	53.1%	58.1%		
駐車場事業海外	1,015	1,846	2,470	3,865	566	1,480	2,971	3,230	1,050	2,307		
	-	425.5%	341.4%	330.1%	55.8%	80.2%	120.3%	83.6%	185.4%	155.8%		
その他	353	721	946	4,565	414	8,025	8,578	8,948	553	1,442		
	65.4%	31.0%	36.9%	157.4%	117.2%	1111.8%	906.8%	196.0%	133.6%	18.0%		
ファイナンスリース	941	2,323	3,297	4,235	672	2,123	3,611	5,349	3,217	7,982		
	125.1%	86.4%	74.0%	86.9%	71.4%	91.4%	109.5%	126.3%	478.8%	375.9%		
駐車場事業国内	777	2,089	2,947	3,767	645	2,020	3,511	5,079	1,027	2,280		
	103.2%	86.7%	75.6%	82.5%	83.0%	96.7%	119.1%	134.8%	159.2%	112.9%		
モビリティ事業	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-		
駐車場事業海外	164	234	349	467	26	103	99	270	2,190	5,702		
	-	83.3%	63.5%	152.5%	16.1%	44.1%	28.5%	57.7%	8298.4%	5523.3%		
その他	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-		

## 05.減価償却

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	合計	6,562	13,222	20,430	27,322	7,320	14,796	22,541	30,407	9,553	18,807	
	116.9%	113.4%	110.5%	111.9%	111.5%	111.9%	110.3%	111.3%	130.5%	127.1%		
駐車場事業国内	2,457	4,945	7,489	9,732	2,561	5,099	7,765	10,491	2,698	5,205		
	109.1%	101.2%	100.0%	100.7%	104.2%	103.1%	103.7%	107.8%	105.4%	102.1%		
モビリティ事業	3,236	6,524	10,261	14,148	3,728	7,566	11,684	15,662	3,799	7,520		
	103.6%	108.0%	106.1%	110.5%	115.2%	116.0%	113.9%	110.7%	101.9%	99.4%		
駐車場事業海外	686	1,382	2,118	2,673	827	1,706	2,328	3,123	2,717	5,470		
	880.5%	338.2%	257.5%	214.5%	120.6%	123.4%	109.9%	116.8%	328.3%	320.6%		
その他	181	368	560	767	202	423	762	1,130	338	611		
	116.1%	113.4%	110.8%	109.4%	111.3%	114.8%	135.9%	147.3%	167.5%	144.3%		

## 06.指標

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	一株当たり当期純利益(EPS) (円)	22.17	36.80	60.63	91.88	23.79	36.38	50.44	79.79	16.63	△16.77	
	113.1%	96.2%	98.4%	100.2%	107.3%	98.9%	83.2%	86.8%	69.9%	-		
一株当たり純資産(BPS) (円)	494.41	598.83	581.03	610.01	548.44	569.08	568.56	585.37	529.75	476.40		
	108.7%	127.5%	117.0%	114.6%	110.9%	95.0%	97.9%	96.0%	96.6%	83.7%		
株主資本当期純利益率(ROE) (%)	4.3%	6.3%	10.6%	15.8%	4.0%	6.0%	8.2%	12.7%	2.8%	△2.9%		
	+0.3pt	△1.5pt	△1.5pt	△1.7pt	△0.4pt	△0.3pt	△2.4pt	△3.1pt	△1.2pt	△8.9pt		
総資産当期純利益率(ROA) (%)	1.3%	2.0%	3.4%	5.1%	1.3%	1.9%	2.7%	4.3%	0.8%	△0.8%		
	△0.5pt	△1.3pt	△1.4pt	△1.4pt	+0.1pt	△0.1pt	△0.7pt	△0.8pt	△0.5pt	△2.8pt		
株主資本比率 (%)	27.6%	33.7%	33.1%	34.1%	33.3%	31.1%	32.3%	33.3%	26.3%	25.5%		
	△10.6pt	△4.8pt	△0.1pt	+3.8pt	+5.7pt	△2.5pt	△0.8pt	△0.8pt	△6.9pt	△5.6pt		
デッド・エクイティ・レシオ* (倍)	1.8	1.3	1.3	1.3	1.4	1.5	1.5	1.4	2.1	2.3		
	+0.7	+0.3	△0.1	△0.3	△0.4	+0.2	+0.1	+0.1	+0.7	+0.8		
配当金 (円)	-	-	-	70.0	-	-	-	70.0	-	-		
	-	-	-	100.0%	-	-	-	100.0%	-	-		
配当性向 (%)	-	-	-	76.2%	-	-	-	87.7%	-	-		
	-	-	-	△0.2pt	-	-	-	+11.5pt	-	-		

\*有利子負債/株主資本

## 07.セグメントデータ

## 07-1.セグメント別業績

(百万円)

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>売上高</b>	<b>72,547</b>	<b>142,544</b>	<b>216,030</b>	<b>298,517</b>	<b>79,062</b>	<b>154,124</b>	<b>232,614</b>	<b>317,438</b>	<b>80,786</b>	<b>145,679</b>		
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%		
<b>駐車場事業国内</b>	<b>38,228</b>	<b>76,561</b>	<b>116,155</b>	<b>156,798</b>	<b>40,343</b>	<b>80,680</b>	<b>122,787</b>	<b>165,734</b>	<b>43,409</b>	<b>78,899</b>		
	106.4%	106.0%	105.8%	105.7%	105.5%	105.4%	105.7%	105.7%	107.6%	97.8%		
<b>モビリティ事業</b>	<b>17,569</b>	<b>34,072</b>	<b>52,056</b>	<b>73,747</b>	<b>21,432</b>	<b>40,583</b>	<b>60,692</b>	<b>86,174</b>	<b>21,005</b>	<b>36,755</b>		
	127.0%	124.6%	123.2%	120.8%	122.0%	119.1%	116.6%	116.9%	98.0%	90.6%		
タイムズカー	16,243	31,460	48,235	68,689	20,237	38,247	57,153	81,281	19,779	34,486		
	131.2%	128.2%	126.1%	123.4%	124.6%	121.6%	118.5%	118.3%	97.7%	90.2%		
その他	1,326	2,611	3,821	5,057	1,195	2,335	3,539	4,892	1,226	2,269		
	91.3%	92.7%	95.4%	94.0%	90.1%	89.4%	92.6%	96.7%	102.6%	97.2%		
<b>駐車場事業海外</b>	<b>16,788</b>	<b>32,053</b>	<b>48,036</b>	<b>68,290</b>	<b>17,404</b>	<b>33,085</b>	<b>49,474</b>	<b>65,976</b>	<b>16,466</b>	<b>30,193</b>		
	2700.7%	408.6%	304.3%	288.5%	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%		
台湾	745	1,508	2,262	3,046	807	1,646	2,506	3,359	939	1,869		
	120.0%	119.1%	118.4%	120.7%	108.3%	109.2%	110.8%	110.3%	116.4%	113.5%		
Secure Parking	7,544	14,643	21,871	29,123	7,155	13,790	20,377	26,701	6,431	12,312		
	-	222.6%	157.7%	137.7%	94.8%	94.2%	93.2%	91.7%	89.9%	89.3%		
National Car Parks	8,498	15,901	23,902	36,119	9,441	17,647	26,590	35,915	9,095	16,011		
	-	-	-	-	111.1%	111.0%	111.2%	99.4%	96.3%	90.7%		
事業開発	18	80	137	208	41	94	163	263	120	247		
	689.1%	779.4%	401.0%	253.0%	228.1%	117.8%	118.4%	126.3%	291.7%	262.4%		
調整額	△57	△222	△355	△526	△159	△318	△503	△709	△217	△417		
	-	-	-	302.5%	277.9%	143.5%	141.4%	134.6%	136.2%	130.8%		
<b>売上総利益</b>	<b>16,652</b>	<b>32,752</b>	<b>51,133</b>	<b>72,283</b>	<b>18,549</b>	<b>36,469</b>	<b>55,312</b>	<b>78,092</b>	<b>19,156</b>	<b>25,557</b>		
	129.1%	122.6%	120.9%	120.1%	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%		
<b>駐車場事業国内</b>	<b>9,301</b>	<b>18,296</b>	<b>28,188</b>	<b>38,811</b>	<b>9,998</b>	<b>19,554</b>	<b>30,124</b>	<b>40,699</b>	<b>10,211</b>	<b>12,836</b>		
	105.0%	104.0%	104.7%	105.5%	107.5%	106.9%	106.9%	104.9%	102.1%	65.6%		
<b>モビリティ事業</b>	<b>4,558</b>	<b>10,191</b>	<b>16,623</b>	<b>25,133</b>	<b>6,274</b>	<b>13,021</b>	<b>19,974</b>	<b>30,221</b>	<b>7,111</b>	<b>11,055</b>		
	116.9%	126.0%	127.8%	127.2%	137.6%	127.8%	120.2%	120.2%	113.3%	84.9%		
タイムズカー	4,482	9,954	16,265	24,680	6,162	12,743	19,489	29,566	6,940	10,688		
	117.1%	126.5%	128.4%	128.1%	137.5%	128.0%	119.8%	119.8%	112.6%	83.9%		
その他	76	236	358	452	111	277	484	654	170	367		
	109.4%	107.6%	106.3%	90.2%	146.5%	117.4%	135.3%	144.7%	152.6%	132.4%		
<b>駐車場事業海外</b>	<b>2,840</b>	<b>4,434</b>	<b>6,591</b>	<b>8,752</b>	<b>2,404</b>	<b>4,186</b>	<b>5,730</b>	<b>7,999</b>	<b>2,313</b>	<b>2,564</b>		
	1883.5%	419.6%	275.7%	239.1%	84.7%	94.4%	86.9%	91.4%	96.2%	61.3%		
台湾	170	325	473	636	168	334	528	694	215	372		
	112.8%	116.5%	108.7%	115.2%	98.8%	102.7%	111.5%	109.1%	128.5%	111.1%		
Secure Parking	1,187	2,165	3,207	4,360	1,104	1,936	2,671	3,331	1,114	1,699		
	-	278.7%	-	140.3%	93.0%	89.5%	83.3%	76.4%	100.9%	87.7%		
National Car Parks	1,482	1,943	2,909	3,755	1,132	1,915	2,530	3,973	983	493		
	-	-	-	-	76.4%	98.5%	87.0%	105.8%	86.8%	25.8%		
事業開発	△28	△86	△138	△203	△64	△161	△306	△530	△390	△734		
	545.3%	553.7%	634.9%	830.5%	226.8%	186.3%	221.4%	260.7%	601.3%	453.2%		
調整額(本社コスト等)	△18	△81	△131	△210	△62	△130	△210	△297	△89	△164		
	-	-	-	1074.3%	340.6%	160.1%	159.2%	140.9%	143.2%	125.9%		
<b>営業利益</b>	<b>5,013</b>	<b>9,273</b>	<b>15,088</b>	<b>22,539</b>	<b>5,493</b>	<b>9,970</b>	<b>14,620</b>	<b>22,322</b>	<b>5,118</b>	<b>△1,229</b>		
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-		
<b>駐車場事業国内</b>	<b>6,550</b>	<b>12,852</b>	<b>19,962</b>	<b>27,552</b>	<b>7,146</b>	<b>13,759</b>	<b>21,030</b>	<b>28,192</b>	<b>6,911</b>	<b>6,624</b>		
	104.9%	107.1%	107.3%	107.1%	109.1%	107.1%	105.4%	102.3%	96.7%	48.1%		
<b>モビリティ事業</b>	<b>503</b>	<b>1,805</b>	<b>3,449</b>	<b>6,863</b>	<b>1,390</b>	<b>3,049</b>	<b>4,567</b>	<b>9,112</b>	<b>2,025</b>	<b>1,565</b>		
	98.7%	163.4%	153.6%	133.7%	276.1%	168.8%	132.4%	132.8%	145.6%	51.3%		
タイムズカー	522	1,701	3,241	6,599	1,364	2,938	4,338	8,813	1,915	1,343		
	100.1%	161.8%	148.6%	131.8%	261.2%	172.8%	133.8%	133.5%	140.4%	45.7%		
その他	△18	104	207	263	26	110	229	299	110	222		
	163.9%	193.1%	318.7%	208.1%	-	105.2%	110.3%	113.8%	412.3%	201.3%		
<b>駐車場事業海外(のれん等償却後)</b>	<b>492</b>	<b>△156</b>	<b>△418</b>	<b>△879</b>	<b>△103</b>	<b>△679</b>	<b>△1,198</b>	<b>△992</b>	<b>132</b>	<b>△1,810</b>		
	1047.5%	-	-	-	-	434.9%	286.7%	112.8%	-	266.4%		
台湾	56	102	137	186	54	105	189	238	92	112		
	102.6%	105.4%	94.5%	122.2%	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%		
Secure Parking	83	45	△65	△79	37	△157	△210	△383	194	△50		
	-	-	3.3%	260.6%	45.4%	-	323.1%	484.1%	511.2%	32.2%		
National Car Parks	352	△304	△490	△987	△196	△627	△1,177	△847	△154	△1,872		
	-	-	-	14876.2%	-	206.3%	240.3%	85.8%	78.9%	298.2%		
事業開発	△242	△568	△882	△1,201	△305	△648	△1,113	△1,658	△724	△1,445		
	42.6%	78.3%	93.6%	63.0%	125.8%	113.9%	126.1%	138.1%	237.2%	222.9%		
調整額(本社コスト等)	△2,291	△4,659	△7,022	△9,795	△2,634	△5,510	△8,666	△12,331	△3,225	△6,163		
	116.5%	120.3%	111.2%	114.4%	115.0%	118.3%	123.4%	125.9%	122.5%	111.9%		

## 【再掲】タイムズカー内訳

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上	9,840	18,421	27,602	39,169	12,219	21,904	31,945	46,392	10,717	17,639		
	134.6%	129.1%	126.0%	120.3%	124.2%	118.9%	115.7%	118.4%	87.7%	80.5%		
売上総利益	2,766	6,498	10,472	15,743	3,676	7,746	11,733	18,401	3,905	5,720		
	110.8%	118.9%	122.6%	120.5%	132.9%	119.2%	112.0%	116.9%	106.2%	73.9%		
営業利益	△381	4	279	1,522	△181	△164	△512	1,757	68	△1,238		
	256.8%	4.4%	132.7%	100.4%	47.7%	-	-	115.4%	-	751.0%		
カーシェア 売上	6,402	13,039	20,632	29,519	8,017	16,343	25,207	34,889	9,061	16,846		
	126.2%	127.1%	126.2%	127.7%	125.2%	125.3%	122.2%	118.2%	113.0%	103.1%		
売上総利益	1,715	3,456	5,793	8,936	2,485	4,997	7,756	11,165	3,035	4,967		
	128.8%	143.9%	140.2%	144.3%	144.9%	144.6%	133.9%	124.9%	122.1%	99.4%		
営業利益	903	1,696	2,962	5,077	1,545	3,103	4,850	7,056	1,846	2,581		
	134.8%	179.6%	150.3%	145.4%	171.1%	183.0%	163.7%	139.0%	119.5%	83.2%		

## 【再掲】駐車場事業海外 事業利益(のれん等償却前利益)・のれん等償却額

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
駐車場事業海外 事業利益	1,260	1,376	1,868	2,764	646	810	1,020	1,982	836	△398		
	267.1%	557.9%	-	360.5%	51.3%	58.9%	54.6%	71.7%	129.4%	-		
台湾	56	102	137	186	54	105	189	238	92	112		
	102.6%	105.4%	94.5%	122.2%	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%		
Secure Parking	305	486	589	790	249	260	411	440	390	340		
	-	325.7%	-	127.3%	81.5%	53.7%	69.7%	55.8%	156.8%	130.3%		
National Car Parks	897	787	1,141	1,787	342	444	419	1,303	352	△851		
	-	-	-	-	38.2%	56.4%	36.8%	72.9%	103.0%	-		
のれん等償却額	767	1,533	2,286	3,028	750	1,490	2,218	2,959	704	1,411		
	-	807.5%	585.0%	465.0%	97.7%	97.2%	97.0%	97.7%	93.9%	94.7%		
Secure Parking	221	440	655	869	211	418	621	824	196	390		
	-	232.2%	167.7%	133.5%	95.2%	94.9%	94.9%	94.8%	93.1%	93.4%		
National Car Parks	545	1,092	1,631	2,159	538	1,072	1,597	2,135	507	1,021		
	-	-	-	-	98.8%	98.2%	97.9%	98.9%	94.2%	95.2%		

## 【参考】決算短信ベースのセグメント情報 ※2020年ベースで2019年を選及

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679		
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%		
駐車場事業国内	38,246	76,641	116,293	157,006	41,372	82,766	125,983	170,109	44,642	81,383		
	106.3%	106.0%	105.8%	105.8%	108.2%	108.0%	108.3%	108.3%	107.9%	98.3%		
モビリティ事業	17,569	33,991	51,912	73,505	21,358	40,434	60,463	85,847	20,907	36,578		
	126.9%	124.2%	122.7%	120.4%	121.6%	119.0%	116.5%	116.8%	97.9%	90.5%		
駐車場事業海外	16,788	32,053	48,036	68,290	17,404	33,085	49,474	65,976	16,466	30,193		
	2700.7%	408.6%	304.3%	288.5%	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%		
調整額(本社コスト等)	△57	△140	△212	△285	△1,072	△2,162	△3,306	△4,494	△1,230	△2,475		
	134.0%	180.0%	177.1%	163.7%	1868.9%	1534.7%	1557.7%	1576.1%	114.7%	114.5%		
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	△1,229		
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-		
駐車場事業国内	6,415	12,548	19,482	26,906	7,979	15,402	23,460	31,412	7,549	7,968		
	102.8%	104.7%	106.2%	106.1%	124.4%	122.8%	120.4%	116.7%	94.6%	51.7%		
モビリティ事業	516	1,802	3,445	6,858	402	1,056	1,533	5,001	913	△670		
	95.7%	154.3%	154.2%	134.1%	78.0%	58.6%	44.5%	72.9%	226.8%	-		
駐車場事業海外	492	△156	△418	△879	△103	△679	△1,198	△992	132	△1,810		
	1047.5%	-	-	-	-	434.9%	286.7%	112.8%	-	266.4%		
調整額(本社コスト等)	△2,410	△4,920	△7,421	△10,345	△2,785	△5,809	△9,175	△13,098	△3,476	△6,716		
	93.9%	106.0%	106.4%	102.6%	115.5%	118.1%	123.6%	126.6%	124.8%	115.6%		
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	△0.8%		
	△1.5pt	△1.5pt	△1.2pt	△1.3pt	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt		
駐車場事業国内	16.8%	16.4%	16.8%	17.1%	19.3%	18.6%	18.6%	18.5%	16.9%	9.8%		
	△0.6pt	△0.2pt	+0.1pt	+0.0pt	+2.5pt	+2.2pt	+1.9pt	+1.3pt	△2.4pt	△8.8pt		
モビリティ事業	2.9%	5.3%	6.6%	9.3%	1.9%	2.6%	2.5%	5.8%	4.4pt	△1.8%		
	△1.0pt	+1.0pt	+1.4pt	+1.0pt	△1.1pt	△2.7pt	△4.1pt	△3.5pt	+2.5pt	△4.4pt		
駐車場事業海外	2.9%	△0.5%	△0.9%	△1.3%	△0.6%	△2.1%	△2.4%	△1.5%	0.8%	△6.0%		
	△4.6pt	△1.2pt	△1.6pt	△1.8pt	△3.5pt	△1.6pt	△1.6pt	△0.2pt	+1.4pt	△3.9pt		

## セグメント間取引におけるカーシェアの駐車場費用

駐車場費用	-	-	-	-	987	1,992	3,032	4,111	1,111	2,235		
	-	-	-	-	-	-	-	-	112.6%	112.2%		

## 07-2.セグメント別収益性

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>売上総利益率</b>	<b>23.0%</b>	<b>23.0%</b>	<b>23.7%</b>	<b>24.2%</b>	<b>23.5%</b>	<b>23.7%</b>	<b>23.8%</b>	<b>24.6%</b>	<b>23.7%</b>	<b>17.5%</b>		
	△2.6pt	△1.3pt	△1.5pt	△1.6pt	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	△6.1pt		
<b>駐車場事業国内</b>	<b>24.3%</b>	<b>23.9%</b>	<b>24.3%</b>	<b>24.8%</b>	<b>24.8%</b>	<b>24.2%</b>	<b>24.5%</b>	<b>24.6%</b>	<b>23.5%</b>	<b>16.3%</b>		
	△0.3pt	△0.4pt	△0.3pt	△0.1pt	+0.5pt	+0.3pt	+0.3pt	△0.2pt	△1.3pt	△8.0pt		
<b>モビリティ事業</b>	<b>25.9%</b>	<b>29.9%</b>	<b>31.9%</b>	<b>34.1%</b>	<b>29.3%</b>	<b>32.1%</b>	<b>32.9%</b>	<b>35.1%</b>	<b>33.9%</b>	<b>30.1%</b>		
	△2.2pt	+0.3pt	+1.2pt	+1.7pt	+3.3pt	+2.2pt	+1.0pt	+1.0pt	+4.6pt	△2.0pt		
タイムズカー	27.6%	31.6%	33.7%	35.9%	30.5%	33.3%	34.1%	36.4%	35.1%	31.0%		
	△3.3pt	△0.4pt	+0.6pt	+1.3pt	+2.9pt	+1.7pt	+0.4pt	+0.4pt	+4.6pt	△2.3pt		
その他	5.8%	9.0%	9.4%	8.9%	9.4%	11.9%	13.7%	13.4%	13.9%	16.2%		
	+1.0pt	+1.3pt	+1.0pt	△0.4pt	+3.6pt	+2.8pt	+4.3pt	+4.4pt	+4.6pt	+4.3pt		
<b>駐車場事業海外</b>	<b>16.9%</b>	<b>13.8%</b>	<b>13.7%</b>	<b>12.8%</b>	<b>13.8%</b>	<b>12.7%</b>	<b>11.6%</b>	<b>12.1%</b>	<b>14.0%</b>	<b>8.5%</b>		
	△7.3pt	+0.4pt	△1.4pt	△2.3pt	△3.1pt	△1.2pt	△2.1pt	△0.7pt	+0.2pt	△4.2pt		
台湾	22.8%	21.6%	21.0%	20.9%	20.8%	20.3%	21.1%	20.7%	23.0%	19.9%		
	△1.5pt	△0.5pt	△1.9pt	△1.0pt	△2.0pt	△1.3pt	+0.1pt	△0.2pt	+2.2pt	△0.4pt		
Secure Parking	15.7%	14.8%	14.7%	15.0%	15.4%	14.0%	13.1%	12.5%	17.3%	13.8%		
	+15.7pt	+3.0pt	+14.7pt	+0.3pt	△0.3pt	△0.7pt	△1.6pt	△2.5pt	+1.9pt	△0.2pt		
National Car Parks	17.4%	12.2%	12.2%	10.4%	12.0%	10.9%	9.5%	11.1%	10.8%	3.1%		
	+17.4pt	+12.2pt	+12.2pt	+10.4pt	△5.4pt	△1.4pt	△2.7pt	+0.7pt	△1.2pt	△7.8pt		
<b>営業利益率</b>	<b>6.9%</b>	<b>6.5%</b>	<b>7.0%</b>	<b>7.6%</b>	<b>6.9%</b>	<b>6.5%</b>	<b>6.3%</b>	<b>7.0%</b>	<b>6.3%</b>	<b>△0.8%</b>		
	△1.5pt	△1.5pt	△1.2pt	△1.3pt	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt		
<b>駐車場事業国内</b>	<b>17.1%</b>	<b>16.8%</b>	<b>17.2%</b>	<b>17.6%</b>	<b>17.7%</b>	<b>17.1%</b>	<b>17.1%</b>	<b>17.0%</b>	<b>15.9%</b>	<b>8.4%</b>		
	△0.2pt	+0.2pt	+0.2pt	+0.2pt	+0.6pt	+0.3pt	△0.1pt	△0.6pt	△1.8pt	△8.7pt		
<b>モビリティ事業</b>	<b>2.9%</b>	<b>5.3%</b>	<b>6.6%</b>	<b>9.3%</b>	<b>6.5%</b>	<b>7.5%</b>	<b>7.5%</b>	<b>10.6%</b>	<b>9.6%</b>	<b>4.3%</b>		
	△0.8pt	+1.3pt	+1.3pt	+0.9pt	+3.6pt	+2.2pt	+0.9pt	+1.3pt	+3.2pt	△3.3pt		
タイムズカー	3.2%	5.4%	6.7%	9.6%	6.7%	7.7%	7.6%	10.8%	9.7%	3.9%		
	△1.0pt	+1.1pt	+1.0pt	+0.6pt	+3.5pt	+2.3pt	+0.9pt	+1.2pt	+2.9pt	△3.8pt		
その他	△1.4%	4.0%	5.4%	5.2%	2.2%	4.7%	6.5%	6.1%	9.0%	9.8%		
	△0.6pt	+2.1pt	+3.8pt	+2.9pt	+3.6pt	+0.7pt	+1.0pt	+0.9pt	+6.7pt	+5.1pt		
<b>駐車場事業海外(のれん等償却前)</b>	<b>7.5%</b>	<b>4.3%</b>	<b>3.9%</b>	<b>3.1%</b>	<b>3.7%</b>	<b>2.5%</b>	<b>2.1%</b>	<b>3.0%</b>	<b>5.1%</b>	<b>△1.3%</b>		
	△0.1pt	+1.1pt	+13.0pt	△0.1pt	△3.8pt	△1.8pt	△1.8pt	△0.2pt	+1.4pt	△3.8pt		
台湾	7.6%	6.8%	6.1%	6.1%	6.8%	6.4%	7.6%	7.1%	9.9%	6.0%		
	△1.3pt	△0.9pt	△1.5pt	+0.1pt	△0.9pt	△0.4pt	+1.5pt	+1.0pt	+3.1pt	△0.4pt		
Secure Parking	4.1%	3.3%	2.7%	2.7%	3.5%	1.9%	2.0%	1.7%	6.1%	2.8%		
	+4.1pt	+1.1pt	+2.7pt	△0.2pt	△0.6pt	△1.4pt	△0.7pt	△1.1pt	+2.6pt	+0.9pt		
National Car Parks	10.6%	5.0%	4.8%	3.2%	3.6%	2.5%	1.6%	3.6%	3.9%	△5.3%		
	+10.6pt	+5.0pt	+4.8pt	+3.2pt	△6.9pt	△2.4pt	△3.2pt	+0.3pt	+0.3pt	△7.8pt		

## [再掲] タイムズカー内訳

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上総利益率	28.1%	35.3%	37.9%	40.2%	30.1%	35.4%	36.7%	39.7%	36.4%	32.4%		
	△6.0pt	△3.0pt	△1.0pt	+0.1pt	+2.0pt	+0.1pt	△1.2pt	△0.5pt	+6.4pt	△2.9pt		
営業利益率	△3.9%	0.0%	1.0%	3.9%	△1.5%	△0.8%	△1.6%	3.8%	0.6%	△7.0%		
	△1.8pt	△0.7pt	+0.1pt	△0.8pt	+2.4pt	△0.8pt	△2.6pt	△0.1pt	+2.1pt	△6.3pt		
カーシェア 売上総利益率	26.8%	26.5%	28.1%	30.3%	31.0%	30.6%	30.8%	32.0%	33.5%	29.5%		
	+0.5pt	+3.1pt	+2.8pt	+3.5pt	+4.2pt	+4.1pt	+2.7pt	+1.7pt	+2.5pt	△1.1pt		
営業利益率	14.1%	13.0%	14.4%	17.2%	19.3%	19.0%	19.2%	20.2%	20.4%	15.3%		
	+0.9pt	+3.8pt	+2.3pt	+2.1pt	+5.2pt	+6.0pt	+4.9pt	+3.0pt	+1.1pt	△3.7pt		

## [参考]決算短信セグメント情報とIR事業利益の組替詳細

(百万円)

	1Q					2Q累計				
	① 決算短信 セグメント情報	② カーシェア 駐車場費用	③ 事業開発	④ のれん等 償却額	①+②+③+④ IR 事業利益	① 決算短信 セグメント情報	② カーシェア 駐車場費用	③ 事業開発	④ のれん等 償却額	①+②+③+④ IR 事業利益
営業利益	5,118	-	-	-	5,118	△1,229	-	-	-	△1,229
駐車場事業国内	7,549	△1,111	+474	-	6,911	7,968	△2,235	+891	-	6,624
モビリティ事業	913	+1,111	-	-	2,025	△670	+2,235	-	-	1,565
駐車場事業海外	132	-	-	+704	836	△1,810	-	-	+1,411	△398
小計	8,594	-	+474	+704	9,773	5,487	-	+891	+1,411	7,790
事業開発	-	-	△724	-	△724	-	-	△1,445	-	△1,445
のれん等償却額	-	-	-	△704	△704	-	-	-	△1,411	△1,411
調整額	△3,476	-	+250	-	△3,225	△6,716	-	+553	-	△6,163
営業外損益	△361	-	-	-	△361	△791	-	-	-	△791
経常利益	4,756	-	-	-	4,756	△2,020	-	-	-	△2,020

## 08. 駐車場事業データ

## 08-1. 駐車場件数

	~18/10				~19/10				~20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	件数合計	20,827	21,021	21,126	21,438	21,629	22,061	22,435	22,968	23,327	23,592	
	110.5%	108.8%	107.6%	104.8%	103.9%	104.9%	106.2%	107.1%	107.9%	106.9%		
<b>国内駐車場</b>	<b>18,550</b>	<b>18,684</b>	<b>18,761</b>	<b>18,981</b>	<b>19,135</b>	<b>19,549</b>	<b>19,840</b>	<b>20,337</b>	<b>20,613</b>	<b>20,807</b>		
	106.8%	105.1%	104.1%	104.0%	103.2%	104.6%	105.8%	107.1%	107.7%	106.4%		
直営駐車場	17,250	17,403	17,489	17,711	17,862	18,252	18,547	19,019	19,289	19,553		
	107.3%	105.5%	104.4%	104.4%	103.5%	104.9%	106.0%	107.4%	108.0%	107.1%		
タイムズパーキング	17,129	17,297	17,377	17,597	17,747	18,145	18,437	18,908	19,177	19,442		
	107.1%	105.4%	104.4%	104.5%	103.6%	104.9%	106.1%	107.5%	108.1%	107.1%		
月極駐車場	1,768	1,790	1,807	1,837	1,880	1,944	1,979	2,052	2,097	2,125		
	111.3%	108.2%	106.7%	105.8%	106.3%	108.6%	109.5%	111.7%	111.5%	109.3%		
タイムズパーキング併設	1,647	1,684	1,695	1,723	1,765	1,837	1,869	1,941	1,985	2,014		
	109.9%	107.7%	106.9%	106.8%	107.2%	109.1%	110.3%	112.7%	112.5%	109.6%		
管理受託駐車場	1,300	1,281	1,272	1,270	1,273	1,297	1,293	1,318	1,324	1,254		
	101.1%	99.8%	99.5%	98.7%	97.9%	101.2%	101.7%	103.8%	104.0%	96.7%		
時間貸駐車場	953	938	931	921	913	909	901	907	906	841		
	97.0%	96.1%	96.5%	95.7%	95.8%	96.9%	96.8%	98.5%	99.2%	92.5%		
月極駐車場	387	387	385	394	406	435	439	458	465	460		
	114.2%	112.2%	109.1%	107.4%	104.9%	112.4%	114.0%	116.2%	114.5%	105.7%		
時間貸駐車場併設	40	44	44	45	46	47	47	47	47	47		
	114.3%	115.8%	110.0%	107.1%	115.0%	106.8%	106.8%	104.4%	102.2%	100.0%		
<b>海外駐車場</b>	<b>2,277</b>	<b>2,337</b>	<b>2,365</b>	<b>2,457</b>	<b>2,494</b>	<b>2,512</b>	<b>2,595</b>	<b>2,631</b>	<b>2,714</b>	<b>2,785</b>		
	153.1%	152.3%	146.6%	111.4%	109.5%	107.5%	109.7%	107.1%	108.8%	110.9%		
台湾	376	403	414	433	446	458	473	494	517	546		
	116.8%	123.2%	120.0%	119.0%	118.6%	113.6%	114.3%	114.1%	115.9%	119.2%		
Secure Parking	1,097	1,109	1,102	1,097	1,101	1,082	1,085	1,080	1,095	1,095		
	112.9%	113.4%	108.1%	103.6%	100.4%	97.6%	98.5%	98.5%	99.5%	101.2%		
National Car Parks	516	512	510	568	571	568	593	579	579	582		
	-	-	-	111.2%	110.7%	110.9%	116.3%	101.9%	101.4%	102.5%		
韓国	288	313	339	359	376	404	444	478	523	562		
	149.2%	136.7%	136.1%	132.0%	130.6%	129.1%	131.0%	133.1%	139.1%	139.1%		

## 08-2. 駐車場台数

	~18/10				~19/10				~20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	台数合計	1,268,504	1,280,983	1,293,120	1,371,859	1,379,297	1,386,265	1,406,102	1,421,583	1,455,116	1,465,074	
	124.7%	123.3%	120.6%	111.4%	108.7%	108.2%	108.7%	103.6%	105.5%	105.7%		
<b>国内駐車場</b>	<b>701,387</b>	<b>711,791</b>	<b>722,488</b>	<b>724,448</b>	<b>729,634</b>	<b>736,836</b>	<b>742,481</b>	<b>755,809</b>	<b>765,099</b>	<b>764,857</b>		
	107.4%	106.9%	106.0%	106.0%	104.0%	103.5%	102.8%	104.3%	104.9%	103.8%		
直営駐車場	595,662	605,208	611,432	612,410	616,905	621,987	627,352	639,502	648,278	651,536		
	105.6%	105.8%	105.2%	105.4%	103.6%	102.8%	102.6%	104.4%	105.1%	104.8%		
タイムズパーキング	565,830	574,799	580,619	580,751	584,560	589,533	594,223	604,413	612,776	616,095		
	105.4%	105.8%	105.3%	105.3%	103.3%	102.6%	102.3%	104.1%	104.8%	104.5%		
月極駐車場	29,832	30,409	30,813	31,659	32,345	32,454	33,129	35,089	35,502	35,441		
	109.4%	105.1%	104.2%	106.1%	108.4%	106.7%	107.5%	110.8%	109.8%	109.2%		
管理受託駐車場	105,725	106,583	111,056	112,038	112,729	114,849	115,129	116,307	116,821	113,321		
	118.4%	113.5%	110.3%	109.4%	106.6%	107.8%	103.7%	103.8%	103.6%	98.7%		
時間貸駐車場	83,588	83,592	88,264	89,191	89,643	91,355	91,662	92,367	92,467	89,298		
	120.0%	113.0%	111.3%	110.3%	107.2%	109.3%	103.8%	103.6%	103.2%	97.7%		
月極駐車場	22,137	22,991	22,792	22,847	23,086	23,494	23,467	23,940	24,354	24,023		
	112.9%	114.9%	106.6%	105.9%	104.3%	102.2%	103.0%	104.8%	105.5%	102.3%		
<b>海外駐車場</b>	<b>567,117</b>	<b>569,192</b>	<b>570,632</b>	<b>647,411</b>	<b>649,663</b>	<b>649,429</b>	<b>663,621</b>	<b>665,774</b>	<b>690,017</b>	<b>700,217</b>		
	155.9%	152.7%	146.1%	118.3%	114.6%	114.1%	116.3%	102.8%	106.2%	107.8%		
台湾	15,605	17,130	17,328	17,854	18,624	19,549	19,806	20,605	21,212	22,069		
	114.7%	125.4%	118.8%	114.5%	119.3%	114.1%	114.3%	115.4%	113.9%	112.9%		
Secure Parking	373,469	376,519	375,791	389,807	386,114	380,598	364,450	360,324	377,091	381,192		
	114.0%	112.4%	107.1%	109.4%	103.4%	101.1%	97.0%	92.4%	97.7%	100.2%		
National Car Parks	151,560	147,670	146,767	207,086	209,618	208,987	225,683	223,050	222,469	221,671		
	-	-	-	139.2%	138.3%	141.5%	153.8%	107.7%	106.1%	106.1%		
韓国	26,483	27,873	30,746	32,664	35,307	40,295	53,682	61,795	69,245	75,285		
	117.7%	116.7%	121.2%	123.0%	133.3%	144.6%	174.6%	189.2%	196.1%	186.8%		

## 08-3. タイムズパーキング件数・台数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	17,129	17,297	17,377	17,597	17,747	18,145	18,437	18,908	19,177	19,442		
	107.1%	105.4%	104.4%	104.5%	103.6%	104.9%	106.1%	107.5%	108.1%	107.1%		
開発	458	888	1,220	1,636	357	976	1,441	2,078	454	952		
	113.4%	87.9%	84.8%	89.3%	77.9%	109.9%	118.1%	127.0%	127.2%	97.5%		
解約	172	433	680	873	205	426	598	764	185	418		
	84.7%	109.9%	116.4%	113.1%	119.2%	98.4%	87.9%	87.5%	90.2%	98.1%		
区分変更 + 区分移動	Δ2	Δ3	Δ8	Δ11	Δ2	Δ2	Δ3	Δ3	-	-		
総台数 (台)	565,830	574,799	580,619	580,751	584,560	589,533	594,223	604,413	612,776	616,095		
	105.4%	105.8%	105.3%	105.3%	103.3%	102.6%	102.3%	104.1%	104.8%	104.5%		
開発	20,182	44,135	57,587	68,405	10,830	36,651	51,765	69,246	13,654	28,710		
	151.3%	131.6%	121.2%	123.2%	53.7%	83.0%	89.9%	101.2%	126.1%	78.3%		
解約	5,205	18,897	25,307	34,630	6,431	26,291	35,825	42,226	4,901	16,035		
	75.3%	98.1%	104.6%	110.1%	123.6%	139.1%	141.6%	121.9%	76.2%	61.0%		
区分変更 + 区分移動	Δ569	Δ1,861	Δ3,083	Δ4,446	Δ590	Δ1,578	Δ2,468	Δ3,358	Δ390	Δ993		
解約率 (%)	0.9%	3.3%	4.4%	6.0%	1.1%	4.5%	6.0%	7.0%	0.8%	2.6%		
	Δ0.4pt	Δ0.3pt	Δ0.0pt	+0.3pt	+0.2pt	+1.2pt	+1.7pt	+1.0pt	Δ0.3pt	Δ1.9pt		

## 08-4. タイムズパーキング - スタンダード件数・台数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	13,640	13,761	13,784	13,932	14,031	14,346	14,585	14,954	15,137	15,334		
	106.5%	104.9%	103.7%	103.6%	102.9%	104.3%	105.8%	107.3%	107.9%	106.9%		
開発	344	668	915	1,219	275	746	1,124	1,623	351	724		
	108.2%	85.1%	80.8%	84.5%	79.9%	111.7%	122.8%	133.1%	127.6%	97.1%		
解約	149	359	575	735	177	339	483	615	164	345		
	84.7%	105.9%	112.7%	109.7%	118.8%	94.4%	84.0%	83.7%	92.7%	101.8%		
区分変更 + 区分移動	1	8	-	4	1	7	12	14	Δ4	1		
総台数 (台)	177,878	177,141	176,354	176,804	178,030	179,385	181,620	184,524	183,562	184,071		
	103.7%	102.1%	100.5%	100.5%	100.1%	101.3%	103.0%	104.4%	103.1%	102.6%		
開発	4,710	11,237	14,570	17,943	4,087	10,100	15,121	21,441	4,421	8,688		
	104.4%	104.6%	92.3%	90.6%	86.8%	89.9%	103.8%	119.5%	108.2%	86.0%		
解約	2,331	8,829	11,992	14,591	2,604	6,616	9,321	12,181	2,487	5,866		
	77.7%	135.2%	134.7%	123.3%	111.7%	74.9%	77.7%	83.5%	95.5%	88.7%		
区分変更 + 区分移動	Δ441	Δ1,207	Δ2,164	Δ2,488	Δ257	Δ818	Δ984	Δ1,540	Δ2,896	Δ3,275		
解約率 (%)	1.3%	5.0%	6.8%	8.3%	1.5%	3.7%	5.1%	6.6%	1.4%	3.2%		
	Δ0.4pt	+1.2pt	+1.7pt	+1.5pt	+0.2pt	Δ1.3pt	Δ1.7pt	Δ1.7pt	Δ0.1pt	Δ0.5pt		

## 08-5. タイムズパーキング - パートナーサービス件数・台数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	3,489	3,536	3,593	3,665	3,716	3,799	3,852	3,954	4,040	4,108		
	109.8%	107.6%	107.3%	107.8%	106.5%	107.4%	107.2%	107.9%	108.7%	108.1%		
開発	114	220	305	417	82	230	317	455	103	228		
	132.6%	97.8%	99.3%	106.9%	71.9%	104.5%	103.9%	109.1%	125.6%	99.1%		
解約	23	74	105	138	28	87	115	149	21	73		
	85.2%	134.5%	141.9%	135.3%	121.7%	117.6%	109.5%	108.0%	75.0%	83.9%		
区分変更 + 区分移動	Δ3	Δ11	Δ8	Δ15	Δ3	Δ9	Δ15	Δ17	4	Δ1		
総台数 (台)	387,952	397,658	404,265	403,947	406,530	410,148	412,603	419,889	429,214	432,024		
	106.2%	107.5%	107.5%	107.6%	104.8%	103.1%	102.1%	103.9%	105.6%	105.3%		
開発	15,472	32,898	43,017	50,462	6,743	26,551	36,644	47,805	9,233	20,022		
	175.3%	144.3%	135.6%	141.3%	43.6%	80.7%	85.2%	94.7%	136.9%	75.4%		
解約	2,874	10,068	13,315	20,039	3,827	19,675	26,504	30,045	2,414	10,169		
	73.5%	79.1%	87.1%	102.2%	133.2%	195.4%	199.1%	149.9%	63.1%	51.7%		
区分変更 + 区分移動	Δ128	Δ654	Δ919	Δ1,958	Δ333	Δ760	Δ1,484	Δ1,818	2,506	2,282		
解約率 (%)	0.7%	2.5%	3.3%	5.0%	0.9%	4.8%	6.4%	7.2%	0.6%	2.4%		
	Δ0.3pt	Δ0.9pt	Δ0.8pt	Δ0.3pt	+0.2pt	+2.3pt	+3.1pt	+2.2pt	Δ0.4pt	Δ2.4pt		



## 08-6.タイムズパーキング - 非連結業績

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>売上高</b> (百万円)	<b>37,130</b>	<b>74,365</b>	<b>112,881</b>	<b>152,305</b>	<b>39,109</b>	<b>78,217</b>	<b>118,916</b>	<b>160,550</b>	<b>42,050</b>	<b>76,181</b>		
	106.0%	105.8%	105.8%	105.8%	105.3%	105.2%	105.3%	105.4%	107.5%	97.4%		
スタンダード	23,558	46,978	70,902	95,071	24,213	48,329	73,014	98,080	25,375	46,544		
	104.6%	104.1%	103.6%	103.3%	102.8%	102.9%	103.0%	103.2%	104.8%	96.3%		
パートナーサービス	13,572	27,387	41,979	57,234	14,896	29,887	45,902	62,470	16,675	29,636		
	108.5%	109.0%	109.7%	110.2%	109.8%	109.1%	109.3%	109.1%	111.9%	99.2%		
<b>売上原価</b>	<b>28,665</b>	<b>57,717</b>	<b>86,946</b>	<b>116,508</b>	<b>29,890</b>	<b>60,169</b>	<b>91,266</b>	<b>123,395</b>	<b>33,132</b>	<b>65,920</b>		
	106.5%	106.1%	105.6%	105.4%	104.3%	104.2%	105.0%	105.9%	110.8%	109.6%		
スタンダード	18,446	37,114	55,563	74,161	18,805	37,909	57,260	77,220	20,369	40,464		
	105.3%	104.8%	103.9%	103.4%	101.9%	102.1%	103.1%	104.1%	108.3%	106.7%		
パートナーサービス	10,219	20,603	31,382	42,347	11,084	22,259	34,006	46,174	12,762	25,455		
	108.7%	108.6%	108.8%	109.0%	108.5%	108.0%	108.4%	109.0%	115.1%	114.4%		
<b>売上総利益</b>	<b>8,464</b>	<b>16,648</b>	<b>25,935</b>	<b>35,797</b>	<b>9,219</b>	<b>18,048</b>	<b>27,649</b>	<b>37,155</b>	<b>8,918</b>	<b>10,261</b>		
	104.2%	104.9%	106.5%	107.2%	108.9%	108.4%	106.6%	103.8%	96.7%	96.9%		
スタンダード	5,111	9,864	15,338	20,909	5,407	10,420	15,753	20,859	5,005	6,080		
	102.0%	101.6%	102.8%	103.1%	105.8%	105.6%	102.7%	99.8%	92.6%	58.3%		
パートナーサービス	3,352	6,784	10,596	14,887	3,811	7,627	11,896	16,295	3,912	4,180		
	107.8%	110.0%	112.5%	113.7%	113.7%	112.4%	112.3%	109.5%	102.7%	54.8%		
<b>売上総利益率</b> (%)	<b>22.8%</b>	<b>22.4%</b>	<b>23.0%</b>	<b>23.5%</b>	<b>23.6%</b>	<b>23.1%</b>	<b>23.3%</b>	<b>23.1%</b>	<b>21.2%</b>	<b>13.5%</b>		
	Δ0.4pt	Δ0.2pt	+0.2pt	+0.3pt	+0.8pt	+0.7pt	+0.3pt	Δ0.4pt	Δ2.4pt	Δ9.6pt		
スタンダード	21.7%	21.0%	21.6%	22.0%	22.3%	21.6%	21.6%	21.3%	19.7%	13.1%		
	Δ0.5pt	Δ0.5pt	Δ0.2pt	Δ0.1pt	+0.6pt	+0.6pt	Δ0.1pt	Δ0.7pt	Δ2.6pt	Δ8.5pt		
パートナーサービス	24.7%	24.8%	25.2%	26.0%	25.6%	25.5%	25.9%	26.1%	23.5%	14.1%		
	Δ0.2pt	+0.2pt	+0.6pt	+0.8pt	+0.9pt	+0.7pt	+0.7pt	+0.1pt	Δ2.1pt	Δ11.4pt		

## 08-7.タイムズパーキング - KPI (台/件・月あたり売上、利益)

	`18/10				`19/10				`20/10				
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	
スタンダード	売上 (千円/台・月)	<b>44.1</b>	<b>44.1</b>	<b>44.4</b>	<b>44.7</b>	<b>45.3</b>	<b>45.1</b>	<b>45.2</b>	<b>45.3</b>	<b>46.1</b>	<b>42.2</b>		
		100.8%	100.8%	101.1%	101.3%	102.7%	102.4%	101.8%	101.3%	101.7%	93.6%		
	売上原価	34.6	34.8	34.8	34.9	35.2	35.4	35.5	35.6	37.0	36.7		
		101.5%	101.4%	101.3%	101.4%	101.9%	101.7%	101.9%	102.2%	105.1%	103.7%		
	売上総利益	9.5	9.2	9.6	9.8	10.1	9.7	9.7	9.6	9.1	5.5		
		98.3%	98.4%	100.2%	101.1%	105.7%	105.2%	101.5%	97.9%	89.8%	56.7%		
パートナーサービス	売上高 (千円/件・月)	<b>1,302.1</b>	<b>1,307.4</b>	<b>1,325.5</b>	<b>1,344.1</b>	<b>1,341.6</b>	<b>1,336.0</b>	<b>1,355.3</b>	<b>1,369.6</b>	<b>1,383.4</b>	<b>1,221.0</b>		
		98.9%	99.8%	101.0%	101.8%	103.0%	102.2%	102.2%	101.9%	103.1%	91.4%		
	売上原価	980.4	983.5	990.9	994.5	998.3	995.0	1,004.0	1,012.3	1,058.8	1,048.7		
		99.1%	99.5%	100.2%	100.7%	101.8%	101.2%	101.3%	101.8%	106.1%	105.4%		
	売上総利益	321.6	323.8	334.6	349.6	343.2	340.9	351.2	357.2	324.6	172.2		
		98.3%	100.8%	103.6%	105.0%	106.7%	105.3%	105.0%	102.2%	94.6%	50.5%		

## 09.モビリティ事業データ

## 09-1.タイムズカー\*車両数・拠点数

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
車両数 (台)	48,787	51,195	55,347	54,593	55,071	58,478	62,352	57,716	57,738	55,585		
	111.6%	109.8%	108.7%	111.4%	112.9%	114.2%	112.7%	105.7%	104.8%	95.1%		
貸出拠点数 (箇所)	10,671	11,075	11,339	11,717	11,893	12,368	12,703	13,024	13,179	13,445		
	115.0%	112.7%	111.9%	111.5%	111.5%	111.7%	112.0%	111.2%	110.8%	108.7%		

## [再掲] タイムズカー 内訳

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 車両数 (台)	28,333	29,604	32,970	31,162	31,194	33,468	36,453	30,620	30,429	27,715		
	105.4%	104.9%	103.5%	107.6%	110.1%	113.1%	110.6%	98.3%	97.5%	82.8%		
貸出拠点数 (箇所)	414	407	404	406	402	384	382	381	373	367		
	93.5%	91.7%	90.8%	92.7%	97.1%	94.3%	94.6%	93.8%	92.8%	95.6%		
カーシェア 車両数 (台)	20,454	21,591	22,377	23,431	23,877	25,010	25,899	27,096	27,309	27,870		
	121.5%	117.5%	117.3%	117.0%	116.7%	115.8%	115.7%	115.6%	114.4%	111.4%		
貸出拠点数 (箇所)	10,257	10,668	10,935	11,311	11,491	11,984	12,321	12,643	12,806	13,078		
	116.0%	113.7%	112.9%	112.4%	112.0%	112.3%	112.7%	111.8%	111.4%	109.1%		

## 09-2.タイムズカー会員数

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
会員数 (千人)	939.8	980.2	1,037.9	1,099.1	1,138.8	1,194.7	1,245.6	1,305.3	1,344.6	1,386.8		
	124.5%	122.4%	121.9%	121.6%	121.2%	121.9%	120.0%	118.8%	118.1%	116.1%		
個人	571.3	595.6	629.7	667.9	687.8	717.1	743.0	777.6	795.3	816.8		
	122.3%	120.6%	120.7%	121.2%	120.4%	120.4%	118.0%	116.4%	115.6%	113.9%		
法人	368.5	384.6	408.2	431.2	450.9	477.5	502.6	527.6	549.3	569.9		
	128.1%	125.3%	123.7%	122.4%	122.4%	124.2%	123.1%	122.4%	121.8%	119.3%		
法人会員比率 (%)	39.2%	39.2%	39.3%	39.2%	39.6%	40.0%	40.4%	40.4%	40.9%	41.1%		
	+1.1pt	+0.9pt	+0.6pt	+0.2pt	+0.4pt	+0.7pt	+1.0pt	+1.2pt	+1.3pt	+1.1pt		

## 09-3.台・月あたり売上高・利益

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
タイムズカー 売上高 (千円/台・月)	129.8	121.3	119.0	123.0	134.8	124.6	120.0	127.1	124.4	95.1		
	114.9%	111.9%	109.0%	106.0%	103.9%	102.8%	100.9%	103.3%	92.3%	76.3%		
営業費用	125.1	114.0	110.2	110.5	125.2	114.5	110.4	112.7	111.9	91.4		
	116.2%	110.3%	107.7%	105.6%	100.0%	100.4%	100.1%	102.0%	89.4%	79.8%		
営業利益	4.6	7.3	8.7	12.5	9.6	10.1	9.6	14.4	12.4	3.7		
	88.7%	144.7%	129.4%	109.8%	207.9%	139.3%	110.7%	115.0%	129.0%	36.6%		

## [再掲] タイムズカー内訳

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上高 (千円/台・月)	156.4	138.1	129.4	131.9	156.2	136.0	126.0	138.0	140.0	88.4		
	126.3%	118.2%	112.1%	104.8%	99.9%	98.5%	97.3%	104.6%	89.6%	65.0%		
営業費用	162.8	137.4	127.5	126.1	158.2	136.7	127.9	132.3	139.2	95.8		
	128.6%	118.5%	111.5%	106.0%	97.2%	99.5%	100.3%	104.9%	88.0%	70.1%		
営業利益	△6.4	0.7	1.9	5.8	△2.0	△0.6	△1.9	5.7	0.8	△7.3		
	232.0%	74.0%	161.0%	83.4%	31.4%	-	-	98.8%	-	1053.4%		
カーシェア 売上高 (千円/台・月)	105.2	105.0	108.3	113.7	112.7	112.9	113.8	115.7	110.9	102.3		
	103.4%	105.3%	105.5%	107.4%	107.1%	107.5%	105.0%	101.8%	98.3%	90.6%		
営業費用	90.4	91.3	92.8	94.1	91.0	91.4	91.9	92.3	88.3	86.6		
	102.4%	100.9%	102.8%	104.7%	100.7%	100.1%	99.0%	98.0%	97.0%	94.7%		
営業利益	14.8	13.6	15.5	19.5	21.7	21.4	21.8	23.4	22.5	15.6		
	110.4%	148.8%	125.7%	122.2%	146.4%	156.9%	140.7%	119.6%	103.9%	73.1%		

\*当社グループは、新たなモビリティサービスの実現に向けて、レンタカーとカーシェア双方のメリットを取り入れた「タイムズカー」を推進していることから、20/10期よりタイムズカーを中心とした開示に変更しております。